

## Graduate Catalog

 2009-2010$\square$

## Southern Adventist University

## Graduate Catalog 2009-2010

## Admissions Information:

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(1-800-SOUTHERN)

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## 2 Table of Contents

## Contents

Contents ..... 2
Graduate Studies ..... 4
Academic Calendar ..... 7
This is Southern Adventist University ..... 9
The Mission ..... 9
Vision ..... 9
Core Values ..... 9
Educational Philosophy ..... 9
Institutional Goals ..... 9
Student Learning Goals. ..... 10
Guiding Principles for Graduate Programs ..... 11
History ..... 11
Setting ..... 11
Accreditation and Memberships ..... 12
Facilities ..... 12
Admissions ..... 15
Admission Requirements ..... 15
Admission Categories ..... 16
Admission of International Students ..... 17
Financing Your Education ..... 20
Federal Stafford Loan Requirements and Disbursements ..... 20
Ability to Benefit ..... 20
Satisfactory Academic Progress Policy for Graduate Students Receiving Federal
Financial Aid ..... 20
Requirements ..... 21
Time Frame for Receiving Financial Aid ..... 21
Progress Review ..... 21
Fees and Charges 2009-2010 ..... 21
Payment Plans ..... 22
Financial Aid Budget 2009-2010 ..... 22
Estimated Expenses ..... 23
Refunds ..... 23
International Student Deposit ..... 23
Credit Cards ..... 23
Summer Residence Hall ..... 24
University Apartments ..... 24
Books and Supplies ..... 24
Release of Transcripts or Diplomas ..... 24
Academic Policies ..... 26
General Requirements for Master's Degree ..... 26
Enrollment ..... 28
Grade Policies ..... 29
Petition and Academic Grievance Procedures ..... 30
School of Business and Management ..... 33
School of Education and Psychology ..... 43
School of Nursing ..... 56
School of Religion ..... 79
Course Descriptions ..... 90
The Registry ..... 129
Graduate Instructional Faculty ..... 130
Adjunct Faculty ..... 133

## Graduate Studies

The Board of Trustees of Southern Adventist University has authorized master's degrees in the following areas:

## School of Business and Management

Master of Business Administration

- Accounting
- Church and Nonprofit Leadership
- Healthcare Administration (available online)
- Management (available online)
- Marketing Management

Dual Degree-MSN and MBA (MBA component available online)
Master of Financial Management
Master of Science in Administration

- Church Administration
- Outdoor Education


## School of Education and Psychology

Master of Science

- Clinical Mental Health Counseling
- School Counseling

Master of Science in Education

- Curriculum and Instruction
- Educational Administration and Supervision
- Inclusive Education (available online)
- Literacy Education
- Outdoor Teacher Education (available online with intensive field sessions)


## School of Nursing

Master of Science in Nursing

- Acute Care Nurse Practitioner
- Adult Nurse Practitioner
- Family Nurse Practitioner
- Nurse Educator

Accelerated RN to MSN

- Acute Care Nurse Practitioner
- Adult Nurse Practitioner
- Family Nurse Practitioner
- Nurse Educator

Accelerated RN to MSN and MBA (available online)
Dual Degree-MSN and MBA (available online)
Post Master's Certificate

- Acute Care Nurse Practitioner
- Adult Nurse Practitioner
- Family Nurse Practitioner
- Nurse Educator


## School of Religion

Master of Arts

- Biblical and Theological Studies
- Religious Studies

Master of Ministry

- Church Leadership and Management
- Church Ministry and Homiletics
- Evangelism and World Mission


## Academic Calendar



## Academic Calendar

## 2009-2010

## Summer 2009

May 4-Jul 23 School of Business and Management classes begin and end May 4-22 School of Religion classes begin and end
May 12-31
Jun 1-15
Jun 1-19
May 4-29 School of Education-Counseling classes begin and end Jun 1-Jul 23
Jun 1-25
School of Education and Psychology classes begin and end Jun 29-Jul 23

## First Semester, Fall 2009

Sep 1-Dec 16 School of Nursing classes begin and end
Aug 27-Dec 16 School of Education-Counseling classes begin and end
Sep 6-16 School of Education-Outdoor Education classes begin and end
Aug 31-Nov 19 School of Business and Management classes begin and end
Aug 31-Oct 27 Begin ordering December graduation regalia
Oct 22-25 Mid-Semester Break
Oct 29-31 Alumni Weekend
Oct 30 Deadline to request Dec/May graduation at Records \& Advisement Office
Nov 10-20 Online Registration for W09
Nov 25-29 Thanksgiving Break
Dec 14-16 Semester Examination
Dec 16 Commencement 7:00 p.m. Iles Auditorium
Dec 17-Jan 4 Christmas Vacation

## Second Semester, Winter 2010

| Jan 4-Apr 1 | School of Business and Management classes begin and end |
| :--- | :--- |
| Jan 5-Apr 28 | School of Nursing classes begin and end |
| Jan 5-Apr 28 | School of Education-Counseling classes begin and end |
| Jan 17-28 | School of Education-Outdoor Education classes begin and end |
| Jan 18 | Martin Luther King Jr. Day/no classes/Community Service Day |
| Jan 8-Mar 12 | Begin ordering May graduation regalia |
| Feb 26-Mar 7 | Spring Break |
| Apr 26-28 | Semester Exams and Registration for First Summer Session |
| May 2 | Commencement 9:30 a.m. Memorial Auditorium |

## Note:

1. Late registration fee applies the first day of class.
2. Last day to add a course is two weeks for semester classes and two days for intensives.
3. Last day to drop and receive a "W" is two-thirds of class days. After $90 \%$ of class days, students will receive a F .
4. No tuition refunds after half of class term is over.

## This is Southern Adventist University



## This is Southern Adventist University

Southern Adventist University is a co-educational institution established by the Seventh-day Adventist Church, offering master's, baccalaureate, and associate degrees, and one-year certificates.

## The Mission

Southern Adventist University as a learning community nurtures Christ-likeness and encourages the pursuit of truth, wholeness, and a life of service.

## Vision

Southern Adventist University, responsive to its diverse constituencies, will provide high quality educational benefit, lead in the integration of faith and learning, and model academic and professional excellence. The institution will graduate servant leaders guided by faith and integrity, and committed to living balanced lives.

## Core Values

- A Christ-centered, Seventh-day Adventist campus
- Academic and professional excellence
- Hospitality and service
- Affordable education
- Balanced lifestyle


## Educational Philosophy

Rooted in its theological understanding of God and humanity, the educational philosophy of the Seventh-day Adventist church is summarized as follows:

- God, the creator and Sustainer of the universe, is the Source of all knowledge.
- Created in the image of God for the purpose of communion with Him, humanity has sinned and has separated from Him.
- Through infinite love, God sent His Son to restore this relationship with us-a personal relationship that begins now and continues throughout eternity.
Within the context of this theological understanding, education is viewed as an essential element of redemption, and must focus on developing the whole person. Through harmonious development of the physical, mental, and spiritual, and social dimensions, the individual becomes better equipped to bring wholeness to a broken world.


## Institutional Goals

Southern Adventist University will

- Learning Community
nurture campus learning communities that engage students with ideas that mark educated persons, global and multicultural perspectives, and advanced technology to develop both ethical principles and intellectual flexibility.


## - Faculty and Staff

hire and develop a competent and diverse faculty and staff who model balanced ethical lives, integrate faith and learning, demonstrate scholarship through teaching, research, and other scholarly and creative activities, and celebrate and energize the student spirit as they respect and support the different ways students develop their minds, their persons, and their citizenship.

- Students
recruit, retain, and support a capable, diverse student body.
- Campus Environment
provide a safe, nurturing learning community of faith for students, faculty, and staff.
- Student Service
enable every student to participate in local service and/or mission service activities.
- Partnerships
pursue and nurture partnerships with alumni, church, community, business and industry, civic organizations, and government in order to analyze, project, and respond to changing needs to help ensure that graduates are prepared for a life of service.
- Stewardship
steward resources entrusted to the university through effective fiscal management to fulfill its mission, vision and goals.


## Student Learning Goals

Students of Southern Adventist University will

- Spiritual
grow in a vibrant relationship with the Lord Jesus Christ, while integrating into their lives Bible-based beliefs and values as understood by the Seventh-day Adventist church.


## - Intellectual

develop a commitment to life-long-learning and demonstrate a mastery of the cognitive skills of critical reasoning, independent thinking, reflective judgment, communication, and creativity needed to confront the issues, ideas, and values of historical and contemporary civilization.

- Occupational
exhibit excellence and moral leadership in their chosen field of study and/or profession.


## - Social

develop socio-emotional maturity that will enable them to be effective leaders and contributing members of their churches, families, groups, and communities in a global society.

- Physical
take responsibility for their own well-being through a health-promoting lifestyle.


## Guiding Principles for Graduate Programs

In keeping with the institutional mission statement, graduate education at Southern Adventist University provides an opportunity for motivated students to combine the acquisition of knowledge with refinement of their intellectual skills in the pursuit of truth. This experience extends beyond the transmission of information in the traditional disciplines. Rather, the learning environment consists of a community of scholars where students and professors jointly share dilemmas as well as discoveries and insights, resulting in a mutually fulfilling growth experience. Such opportunities motivate the student to engage in open dialogue, debate, critique, thoughtful query and independent thinking. Previous knowledge and understandings are examined, reconsidered, and synthesized in light of new learning; and accepted practices undergo the rigor of thoughtful analysis.
Students study and integrate theory, research, and practice in specialized areas of expertise. Considerable emphasis is placed upon independent and collaborative projects, which require a complexity of skills, including problem identification, inquiry, problem solving, analysis, and synthesis. Depending upon the particular graduate program; comprehensive examinations, capstone seminars, portfolio, and thesis afford additional demonstrations of scholarship and the potential for contributions to the field. Sound scholarship is expected, and these projects may lead to formal papers, professional presentations, or publishable manuscripts.
At Southern Adventist University, the quest for truth relates to matters of Christian faith. Because Biblical ideals lead to an appreciation of human dignity, participants in the community of scholars seek to apply theory in ways that preserve human worth. Christian education combines faith and learning, understanding and practice, erudition and service.

## History

In 1892 the educational venture that developed into Southern Adventist University had its beginning in the small village of Graysville, Tennessee. The school became known as Graysville Academy. In 1896 the name was changed to Southern Industrial School and five years later to Southern Training School.
In 1916, because of limited acreage available for further expansion of plant facilities, the school was moved to the Thatcher farm in Hamilton County, Tennessee. The name "Collegedale" was given to the anticipated community. At its new location, the school opened as Southern Junior College and continued as such until 1944 when it achieved senior college status, after which the name was changed to Southern Missionary College. In 1982 the name was changed to Southern College of Seventh-day Adventists. University status was achieved in 1996 when the name was changed to Southern Adventist University.

## Setting

Southern Adventist University's 1,100 acre Collegedale campus is nestled in a valley 18 miles east of Chattanooga. The quietness and beauty of the surroundings are in keeping with the University's educational philosophy.

## Accreditation and Memberships

Southern Adventist University is accredited by the Commission on Colleges of the Southern Association of Colleges and Schools (1866 Southern Lane, Decatur, Georgia 30033-4097; telephone number 404.679.4501) to award one-year certificates, associate degrees, baccalaureate, and masters' degrees. It is also accredited by the Accrediting Association of Seventh-day Adventist Schools, Colleges, and Universities. Additional information regarding the University may be obtained by contacting the State Board of Independent Colleges and Universities, Department of Education, Tallahassee, FL 32399 (850.488.8695). The Master of Science degree in School Counseling is approved by the Tennessee State Board of Education.
The Schools of the University are also accredited by various organizations. The School of Business and Management is accredited through the International Assembly for Collegiate Business Education (Olathe, KS 66221, telephone number, 913.631.3009). The School of Education and Psychology teacher education program is accredited by the National Council for Accreditation of Teacher Education. The University is approved by the Tennessee State Board of Education for the preparation of secondary and elementary teachers, and has received preliminary approval for Administrator PreK-12 licensure. The Associate of Science, Bachelor of Science, and Master of Science degree programs in nursing are accredited by the National League for Nursing Accrediting Commission (61 Broadway, New York, NY 10006, telephone number, 212.363 .5555 ext. 153). The School of Nursing is an agency member of the Council of Baccalaureate and Higher Degree Programs and the Council of Associate Degree Programs of the National League for Nursing. The School of Nursing is approved by the Tennessee Board of Nursing.

## Facilities

The following buildings house the academic and other activities of the University:

- Brock Hall-Business and Management, English, History, Journalism and Communication, Visual Art and Design, WSMC FM90.5
- Daniels Hall-Social Work and Family Studies
- Hackman Hall-Religion
- Hickman Science Center-Biology, Chemistry, Computing, Mathematics, Physics
- Hulsey Wellness Center-Physical Education, Health and Wellness
- J. Mabel Wood Hall-Music
- Ledford Hall-Technology
- Lynn Wood Hall-Advancement, Alumni, Development, Heritage Museum, Student Success Center/Counseling and Testing
- Mazie Herin Hall-Nursing
- McKee Library-Main Campus Library
- Miller Hall-Modern Languages
- Southern Online Campus
- Summerour Hall-Education and Psychology, Teaching Materials Center, 21st Century Classroom
- William Iles Physical Education Center-Physical Education, Swimming Pool
- Wright Hall-Administration

Other facilities on or near campus that may serve student needs:

- Campus Services--security
- Campus Shop-student bookstore and gift shop
- Southern Village
- Student Apartments
- Talge Hall-men's residence hall
- Thatcher Hall-women's residence hall
- Thatcher Hall South-women's residence hall
- University Health Center-health services


## Admissions



## Admissions

Southern Adventist University welcomes applications from students who will commit themselves to an educational program that unites academic integrity and Christian principles. The University does not discriminate on the basis of age, gender, race, color, ethnic or national origin, religion, or disability.
Application for admission to graduate study, with the exception of the RN to MSN program, is open to any person with a four-year bachelor's degree from a regionally accredited institution. Applicants must have a satisfactory grade point average (see requirement of individual Schools). All application materials become the property of the University and are not forwarded or returned. Incomplete and inactive applications are purged after 12 months. An applicant whose file has been purged must reapply by the deadline dates for the term in which enrollment is anticipated.

Enrollment in a graduate program is a privilege that may be withdrawn at the discretion of the Dean of the Graduate Studies if the integrity of university standards is jeopardized.

## Admission Requirements

A GPA of 3.00 (on a 4.00 scale) is required for admission to a master's program.
Applicants must submit the following materials to be considered for admission:

1. Graduate application form (available online at www.graduatestudies.southern.edu).
2. Non-refundable application fee of $\$ 25$.
3. Official transcript from the undergraduate school granting the undergraduate degree.
4. Professional recommendations as requested by the respective School.
5. Scores from the Graduate Record Examination (GRE), Graduate Management Admission Test (GMAT), and/or entrance examinations as required by the respective School. To register for the GRE and GMAT contact Educational Testing Service at www.ets.org.
6. Additional materials as required by the respective School.

Once all pertinent materials are received by Graduate Studies, the application is reviewed and forwarded to the respective School. Applicants are accepted at the discretion of each School's admissions committee and are notified by mail once an action is taken.

## Deadlines

Application materials should be submitted to Graduate Studies by these dates:

| TERM | U.S. RESIDENTS | INTERNATIONAL STUDENTS |
| :--- | :--- | :--- |
| Fall | July 1 | May 1 |
| Winter | November 1 | September 1 |
| Summer | April 1 | February 1 |

## Admission Categories

Admission to the graduate programs is based on academic preparation and potential. Applicants who meet the admission requirements may be accepted under one of three categories.

## Regular Admission

Regular admission status is granted to degree-seeking students meeting all admission criteria, including program-specified requirements.

## Provisional Admission

Provisional admission status may be granted to an applicant whose GPA or test scores do not meet the minimum academic requirements.
Under provisional admission, students may take a maximum of 12 graduate hours and must maintain a minimum GPA of 3.00 . Regular admission status is granted once this requirement is met; students not meeting the GPA requirement are not eligible to take additional classes.

## Non-degree Admission

Non-degree admission status may be granted to applicants who meet the academic requirements, but who are not pursuing a degree or who have not fully completed the admissions process (see Admissions Requirements, p. 15).
Under non-degree admission, students may take a maximum of 12 graduate hours and must maintain a minimum GPA of 3.00. Non-degree admission does not guarantee acceptance into a degree program. International students on student visas are not eligible for non-degree status.
Applicants who are not pursuing a degree may be granted non-degree status upon submitting these items to Graduate Studies:

- Non-degree Application form.
- Non-refundable application fee of $\$ 25$.
- Official transcript from the undergraduate school granting the undergraduate degree.


## Registrations

Students may register online for both on-campus and online classes. Clearance from Student Finance (423.236.2835) is required in order to register. For on-campus students, University Health Center clearance is required (423.236.2713).
To begin the registration process.

- Obtain a Southern email account at www.southern.edu.
- Enter your user name and password at southern.edu, and click Registration.


## Late Registration and Withdrawal

Late registration and withdrawal include:

- A late-registration fee applied the first day of each semester. Courses may be added up to two weeks after the first day of class. Intensive courses may be added up to two days after the first day of class.
- Withdrawals during the first two-thirds of the class days automatically receive a "W".
- Withdrawals after the first two-thirds of the class days receive an " F ".


## Admission of International Students

International applicants must have a four-year bachelor's degree equivalent with a minimum GPA of 3.00 and meet the admissions requirements for acceptance.
The following items must be submitted before admission is considered.

1. A completed application form and nonrefundable fee of $\$ 25$.
2. Official or attested university records (including proof of all degrees received), with certified translations and evaluations if the records are not in English.
3. Certification of English proficiency. Students whose native language is not English must have a minimum TOEFL score of 600 (paper-based) or 100 (Internet-based). TOEFL information and registration are available online at www.ets.org/toefl.
4. Documented evidence of financial resources sufficient to support the student for the calendar year, in addition to an international student deposit of \$3,000 (USD).
5. Official scores on the Graduate Record Examination (GRE) or Graduate Management Admission Test (GMAT), if required.
6. Letters of recommendations or rating forms.

After admission is granted and financial documentation and degree confirmation are received, Southern Adventist University issues the I-20 Form for obtaining a visa.
Only students approved by the Immigration and Naturalization Service may enroll at Southern Adventist University. The University issues a letter of acceptance and the I-20 Form, which are to be presented to the U.S. consular officer when applying for a student visa. Southern will not accept visas issued for admission to other institutions.
International students admitted to graduate study are encouraged to arrive on campus two weeks prior to the beginning of classes. They should contact the international student advisor as soon as they arrive. Graduate Studies must be notified of any change in the entering date after admission has been granted. All international students with student visas are required by current immigration laws to be enrolled in a full course study (a minimum of nine graduate credit hours) for each semester in attendance.
According to current immigration laws, international students with student visas may work on campus provided that employment is available and provided that the student is enrolled in a full course of study nine (9) graduate hours for each semester in attendance and is making progress to the completion of a degree. On-campus employment is limited to 20 hours per week while classes are in sessions and 40 hours per week during university vacation days.
International students should not leave their homeland until they have in their possession:

1. An admission letter of acceptance from Southern Adventist University.
2. I-20 Form issued by Southern Adventist University.
3. A valid passport.
4. A valid visa to travel to the United States.
5. Sufficient funds for the first year at Southern Adventist University.

## International Transcripts

Precise, word-for-word, English translations are required for all non-English documents. Often the issuing institution will provide an English translation. Alternatively, the student may provide the translation. If the translation is anything other than the issuing institution's official document, an original language official transcript is still required from the issuing institution. Inclusion of the student's name in English on an original language transcript, by the issuing foreign school, helps identify the transcript.

## International Evaluations

All non-U.S. transcripts must be submitted to one of the following approved evaluation services:

- American Association of Collegiate Registrars and Admissions Officers (AACRAO): www.aacrao.org/international/foreignEdCred.cfm.
- Educational Credential Evaluators, Inc (ECE): www.ece.org.
- World Education Services (WES): www.wes.org.

Evaluations are to be sent directly to Southern by the service. All evaluation reports are considered to be advisory; Southern reserves the right to make final equivalency decisions.

## English Proficiency

Regardless of nationality or citizenship, an applicant whose native language is not English must have a minimum TOEFL score of 600 (paper-based) or 100 (Internet-based). TOEFL scores are valid for two years from the test date. After two years, the test must be retaken and the new score submitted.

## Financing Your Education



## Financing Your Education

Graduate students assume the primary responsibility for their educational costs. Financial aid is available to U.S. citizens and permanent residents in the form of low-interest federal and private educational loans. Repayment of these loans begins after a student drops below half-time status. Some private institutional scholarships and graduate assistantships are available for students in the Master of Business Administration, Education, Counseling, and Nursing programs. Students may apply for scholarships and assistantships through the respective schools.
Students receiving Seventh-day Adventist conference assistance for tuition and living expenses may not be eligible for financial aid. International students are not eligible for U.S. federal financial aid.

## Federal Stafford Loan Requirements and Disbursements

Students must register for and attend a minimum of five credit hours per semester to receive a Federal Stafford Loan. The first half of the loan amount is credited to the student's account when part-time attendance has been verified.
Graduate students may borrow up to $\$ 20,500$ per year ( $\$ 8,500$ Subsidized, $\$ 12,000$ Unsubsidized Stafford Loan) or the cost of attendance, whichever is less, at an annual interest rate that will not exceed 6.8 percent. Principal repayment begins six months after the student ceases to be enrolled in a minimum of five credit hours. Students receiving a Federal Stafford Loan must complete and mail the Free Application for Federal Student Aid (FAFSA) and a loan application six to eight weeks prior to registration. Student borrowers may not receive anticipated loan funds unless the amount borrowed exceeds the direct costs, and the funds have been received by Southern. If extenuating circumstances arise, students may appeal to the Financial Appeals Committee.

## Ability to Benefit

The federal government requires that the university have an official copy of the baccalaureate undergraduate transcript from an accredited institution prior to disbursement of federal financial aid to graduate students. Therefore, provisionally accepted students will not receive loan proceeds until an official copy of their undergraduate transcript is submitted to Records and Advisement.

## Satisfactory Academic Progress Policy for Graduate Students Receiving Federal Financial Aid

Government regulations require financial aid recipients to maintain satisfactory academic progress toward a degree, as measured both qualitatively and quantitatively, in order to receive financial aid, including federal loans. This requirement applies to the entire period of enrollment in a graduate program at Southern Adventist University-including periods during which a student does not receive financial aid. Failure to comply with this requirement may result in ineligible for financial aid.

## Requirements

To be eligible for receiving financial aid, students must maintain a minimum cumulative GPA of 3.00 and complete a minimum of 67 percent of attempted credit.
Attempted credits are those for which a student registers and attends at least two class periods. Aid is awarded based on these credits. Incompletes, withdrawals, and failed classes count toward the total attempted credits. A repeated course counts as attempted credit each time it is taken.
Completed credits apply to a student's degree and receive a passing grade. Incompletes, withdrawals, failed classes, and audits do not count as completed credits.

## Time Frame for Receiving Financial Aid

The maximum time to receive financial aid is 150 percent of the established course length. A student may receive financial aid for up to two graduate degrees.

## Progress Review

Enrollment Services reviews each student's academic progress at least once per academic semester and sends written notice if satisfactory academic progress in not maintained.
A student whose financial aid has been suspended as a result of failing to comply with this policy, and who believes that unusual and unavoidable circumstances led to this suspension, may appeal to the Financial Appeals Committee. Enrollment Services advises the student in writing of the committee's decision.

## Fees and Charges 2009-2010

Effective May 1, 2009, graduate tuition is $\$ 487$ per credit hour.
The following special fees and charges are assessed individually as applicable:
Add/Drop Fee ..... \$ 20.00
Application fee ..... 25.00
Graduation fee ..... 50.00
Insufficient funds check fee and penalty ..... 25.00
Lab fees:
Lab fee 1 ..... 10.00
Lab fee 2 ..... 15.00
Lab fee 3 ..... 20.00
Lab fee 4 ..... 30.00
Lab fee 5 ..... 60.00
Lab fee 6 ..... 90.00
Lab fee 7 ..... 120.00
Lab fee 8 ..... 150 .00
Lab fee 9 ..... 180.00
Lab fee 10 ..... 210.00
Lab fee 11 ..... 240.00
Lab fee 12 ..... 300.00
Lab fee 13 ..... 325.00
Lab fee 14 ..... 350.00
Lab fee 15 ..... 400.00
Lab fee 16 ..... 500.00
Lab fee 17 ..... 600.00
Lab fee 18 ..... 700.00
Lab fee 19 ..... 800.00
Lab fee 20 ..... 900.00
Lab fee 21 ..... 1,000.00
Late registration. ..... 50.00
Parking fee ..... 15.00
Replacement of ID card ..... 15.00
Transcript fees:
1-5 copies first class mail ..... Free
Each additional 5 copies ..... 10.00
FEDEX service ..... 25.00
International fax service ..... 15.00
Validation exam recording fee ..... 35.00
Payment Plans
Southern Adventist University offers a three-percent discount for students enrolled atleast half-time who pay with cash or check their full expenses prior to the start of classes;or a one-percent discount to those enrolled at least half-time who pay by credit card theirfull expenses prior to the start of classes. Southern offers a monthly payment plan optionfor any charges that are not paid in full before the semester begins or that are not alreadycovered by federal loans. Students receiving loans that are equal to or greater than theirtuition expenses and are guaranteed by the lender prior to registration are not required topay until the loan proceeds are received by Southern.
Financial Aid Budget 2009-2010
Program Length
Degree Programs(\# of months/acad.yr.)
Business (all emphases) ..... 12
Education (Outdoor Education emphasis) ..... 12
Education and Psychology (all Counseling emphases) ..... 12
Nursing (all emphases) ..... 12
Education (all emphases excluding Outdoor Education) ..... 12
Religion (all emphases) ..... 4

## Estimated Expenses

|  | (12 mos.) | (8 mos.) | (4 mos.) |
| :--- | ---: | ---: | ---: |
| Tuition (9 credit hrs) | $\$ 13,149$ | $\$ 8,766$ | $\$ 4,383$ |
| Housing | 7,500 | 5,000 | 2,500 |
| Board | 3,000 | 2,000 | 1,000 |
| Books and Supplies | 1,500 | 1,000 | 500 |
| Personal/Transportation | $\underline{4,500}$ | $\underline{3,000}$ | $\underline{1,500}$ |
| Financial Aid Budget* | $\mathbf{\$ 2 9 , 6 4 9}$ | $\mathbf{\$ 1 9 , 7 6 6}$ | $\mathbf{\$ 9 , 8 8 3}$ |

*Estimate: Figures are estimated and will vary, depending upon individual needs and number of credit hours for which the student has enrolled.

## Refunds

If a student officially withdraws during the course or semester, a refund of tuition for hours dropped is made according to the date on the withdrawal form. All required signatures must be obtained and the form must be filed with the Records and Advisement Office.
Tuition refunds, when a student withdraws from a course, are calculated as follows:

- during the first two class periods $100 \%$
- from the third class to course midpoint $50 \%$
- from midpoint to course ending date 0\%


## International Student Deposit

In addition to regular University charges, an international student deposit of \$3,000 (USD) is required. (Canadians and documented permanent residents of the U.S. are not required to pay the international student deposit.) The deposit must be received by Enrollment Services before an l-20 Form is sent to the prospective student for entry to the U.S. This deposit is held until the student graduates, withdraws from Southern, or is unable to pay his or her student account, at which time the international deposit is applied to the student's account. If the account has been paid in full, the deposit is refunded after the final statement is issued.

## Credit Cards

The Cashier's Office honors VISA, MasterCard, Discover, and American Express cards for making payments on student accounts. No cash withdrawal service is available from the Cashier's Office. This service may be obtained from a local financial institution or ATM.
The following information is required for paying an account with a credit card: 1) type of credit card, 2) cardholder's name, 3) credit card number, and 4) expiration date.

## Summer Residence Hall

A refundable deposit of $\$ 250$ is required of each student. This deposit is held in reserve until the student permanently moves out of the residence hall. Seventh-day Adventist conference-sponsored students enrolled part time in the summer program are exempt from this requirement.
The rental charge per person for dual occupancy is $\$ 13$ per day. When available, single occupancy is permitted at $\$ 19$ per day. Room charges are posted monthly to the student account based on the number of days a room is occupied/reserved.
Pets and/or children are not permitted to stay in the residence halls.
Arrangements for summer residence hall housing are made through the Talge Hall office manager (423.236.2990).

## University Apartments

The University apartments are available on a first-come-first-served basis. Rental arrangements are made in Financial Administration (423.236.2529). The first month's rent and a $\$ 250$ housing deposit is required before a rental agreement is issued. An additional $\$ 5$ deposit for each key is required before apartment keys are issued. These deposits are fully refundable unless there are unpaid rental charges, cleaning charges and/or unreturned keys. Additional charges are assessed if the deposit is insufficient to cover these costs. Semester rental charges are posted to the student's account to be paid monthly. Rates are subject to change without notice.

## Books and Supplies

Textbooks, school supplies, and other class materials are available at the Campus Shop.

## Release of Transcripts or Diplomas

Transcripts, diplomas, certificates of completion, and other records are withheld if a student has an unpaid or past-due account at the school, any unpaid account for which the University has co-signed, or if a federal loan borrower has not completed a Federal Stafford Loan Exit Interview.
When payment is made by personal check, the transcript is held until the check clears.
Students with an amount that has been written off due to an uncollectible account, settlement, or lost account must pay the written off amount prior to enrolling in any class or being accepted or re-accepted as a graduate student.
Accounts that have not been paid in full due to bankruptcy must be paid in full before acceptance or enrollment unless (1) the student has received a hardship discharge from the bankruptcy court and provides a copy of the same to the University or (2) the student can demonstrate to the satisfaction of the University that his or her account falls outside of the educational benefit discharge exception of Section 523(a)(8) of the Bankruptcy Code.

## Academic Policies



## Academic Policies

## General Requirements for Master's Degree

## Admission, Progression and Degree Candidacy

Students under regular admission criteria are considered degree-seeking candidates and must maintain a minimal grade point average of 3.00 , earning a minimum grade of C in no more than two courses.
Students under provisional admission status may be permitted to enroll in specific classes until admission requirements are met. Under provisional status, students may take up to twelve (12) semester hours and must maintain a minimum grade point average of 3.00 earning a minimum grade of C in no more than one course.

## Credit and Course Requirements and Limitations

All master's degrees require a minimum of 30 hours of graduate credit. Students are responsible for meeting the semester hour requirement for the chosen degree.
Under special circumstances the School may allow a maximum of six semester hours from courses numbered 450 or higher to be applied to a graduate program. A minimum grade of $B$ is required, and students may not receive both undergraduate and graduate credit for any given course.
Credit obtained by validation examination is considered earned credit and maybe permitted only as part of an established course of study by validation exam. A maximum of 12 hours of credit may be obtained by validation exam. Credit for experiential learning, credit by challenge examination, and other categories of non-traditional credit may not apply to a graduate degree. Students may demonstrate proficiency by waiver examinations but must also complete a commensurable number of hours in approved courses to meet the minimum requirements for graduation.

## Graduation Requirements

In order to graduate, a candidate must:

1. Submit an application to graduate which must be filed with Records and Advisement two months prior to the anticipated graduation date.
2. Complete all coursework with a minimum grade-point-average of 3.00 , including no more than two classes with a grade below B -. Classes with a grade below a C are not counted toward the master's degree.
3. Pass a comprehensive examination and/or a defense of a thesis/research project, portfolio, or case study, as may be required by the respective School. Specific requirements for each degree are listed under the School.

## Responsibilities of the Student

Students are responsible for regulations and procedures published in this bulletin and in school entrance materials. Advancement in the program is contingent upon the adherence to the decisions of the Graduate Council and the policies and procedures as published in this catalog. To avoid unnecessary delay or interruption of study, the student
must assume the initiative in such matters as securing approval of a program of study and arranging for required tests and examinations.

## Second Master's Degree

Courses of study for students already holding a master's degree are arranged individually. Some class work from the previous degree maybe applicable to the current program. Southern Adventist University requires that theory courses taken ten years previously and technology application courses taken five years previously must be repeated or waived by a validating examination. A minimum of two-thirds of the credits (including independent study) required for a second degree must be completed at Southern either online or on campus. A thesis or research project may be required. The GRE/GMAT is not required for a student pursuing a second master's degree from a U.S. accredited institution.

## Thesis Requirement

When a thesis is required, the topic and research design must be approved and supervised by the School.
Student must submit to the School, two copies of the approved thesis, one of which will be placed in the McKee Library.

## Time Limit for Degree Completion

The time allowed for degree completion is listed for each school/degree in the table below.

| YEARS | SCHOOL/DEGREE |
| :---: | :--- |
| 7 | Religion |
| 7 | Education and Psychology |
| 6 | Business and Management, Nursing (MSN/MBA) |
| 5 | Business and Management |
| 5 | Nursing (MSN) |

## Transfer Credit

Transfer students must complete 75 percent of the degree program at Southern Adventist University. Transfer credit for courses with a minimum grade of B may be applied toward the degree requirements upon approval of the School.

## Veterans Educational Benefits

VA benefits will be terminated if the student's cumulative grade point average falls below 3.00. Practical training or Internships required for graduation may be certified to VA and must meet the same standards of progress as students pursuing resident courses.

## Withdrawal from a Course

Withdrawals during the first two-thirds of the class days automatically receive a "W". Withdrawals after the first two-thirds of the class days receive an " F ".

## Enrollment

## Advisement

Each graduate student enrolled under regular and provisional admission status is assigned an advisor who provides academic counseling, approve course scheduling, and supervises research.

## Attendance

Students must comply with the attendance policies for courses in which they are enrolled.

## Course Load for Intensive Classes

No more than one credit hour per week for any given course may be earned. For every week of class instruction a maximum of one credit hour may be earned.

## Enrollment Status

A semester load of nine graduate hours constitutes full-time status; five hours constitutes part-time status. Graduate students may enroll in a maximum of 12 hours unless special permission is obtained by petition to the Dean of Graduate Studies. Enrolling in a combination of graduate and undergraduate classes may effect compliance with status, loan deferment, and health insurance policies.

## Independent Study

A maximum of six semester hours may be taken as independent study within the graduate degree.

## Medical Records

Students attending on-campus classes are required to submit a completed Health Information form available at the University Health Center or online at www.southern.edu/universityhealth. Registration is not complete until this form is submitted.

## Online Programs

Graduate programs are available online from the School of Business and Management and the School of Education and Psychology. Course offerings and their information are available at online.southern.edu or by calling Southern Online Office at 423.236.2087.

## Readmission

A SAU graduate student who has not registered for courses at Southern for three consecutive terms (including summers), or two consecutive terms for summer intensives, must apply for admission. An admission application should be submitted to the Office of Graduate Studies at least two weeks prior to the desired reentry date. An official transcript showing all coursework taken in the interim at other institutions is required. The student is notified when Office of Graduate Studies and the School have taken action.

## Reclassification

A student who wishes to change a program of study must submit a Request for Change of Graduate Program form, which is available online at graduatestudies.southern.edu. The form requires the signature of the Dean of the School in which admission was previously granted. No signature is needed if a student requests to change from non-degree status
to a degree program or from one degree to another within the same School. The student must be in good standing for a revision to be processed. Acceptance into a new degree program is contingent upon review and recommendation by that School. If the student is not accepted into the program requested, he/she remains in the former program. The results of each request for program change are communicated to the student by mail.

## Registration

Students must register online or on campus no later than the beginning of the second week of class.

## Reinstatement Policy

Students not meeting progression and graduation candidacy requirements may appeal to the Graduate Council for reinstatement to a program.

## Repeated Courses

Up to two courses may be repeated for the purpose of improving the GPA. This does not apply to students under provisional admission status.

## Second Emphasis

Courses may be taken online or on campus toward a second emphasis; transfer credit does not apply. Each emphasis consists of additional credits totaling at least one-third the amount of credits required for the degree. Credit hours may apply to only one emphasis.

## Grade Policies

## Grading System

Course syllabi describe evaluation methods and the grading system for each course. The following equivalencies are used:

| GRADE POINTS PER HOUR |  |  |  |
| :--- | :---: | :---: | :--- |
| 4.00 | A | 0.00 | CR-Credit |
| 3.70 | A- | 0.00 | I-Incomplete |
| 3.30 | B + | 0.00 | IP-In Progress |
| 3.00 | B | 0.00 | NR-Not Reported |
| 2.70 | B- | 0.00 | P-Pass |
| 2.30 | C+ | 0.00 | S-Satisfactory |
| 2.00 | C | 0.00 | W-Withdrawal |
| 0.00 | F |  |  |

## Minimum Grades

Grades below C do not count toward graduate earned credit. A maximum of two courses with earned C grades may count toward a master's degree. Students accepted under provisional status are permitted one C grade providing the overall GPA is 3.00 or above.

## Petition and Academic Grievance Procedures

## Academic Grievances

The student who believes that he or she has been unfairly treated or disciplined, may enter into an academic grievance process. The student shall first discuss the grievance with the instructor, within two weeks, of the grievance in an informal conference. If the student believes that the solution is not appropriate, the student may submit the grievance, in writing, to the Dean of the School within four weeks of the informal conference. If the student believes that the resolution facilitated by the Dean is not appropriate, the student can appeal to the Dean of Graduate Studies within six weeks of the informal conference. The Dean of Graduate Studies will ask the Graduate Council to appoint a Grievance Committee according to the policies of the Employee Handbook. The decision of the Grievance Committee shall be final.

## Academic Integrity

Students are expected to practice academic integrity. The penalties for dishonesty including plagiarism may include the following:

1. Receive a failing grade on the exam, assignment, or project.
2. Receive a failing grade in the class.
3. Resubmit the assignment with a reduced value for the completed work.
4. Complete a paper, project, or activity that improves the student's understanding of the value and nature of academic integrity.
5. Dismissal from the University.

## Disability Services

Southern is in compliance with Section 504 of the Rehabilitation Act (1973) and is dedicated to the elimination of architectural and prejudicial barriers which prevent any qualified person from attending. Southern has designated Disability Support Services (DSS), located on the third floor of Lynn Wood Hall, to provide academic disability services according to the provisions of applicable disability law.
The University does not assume the responsibility of identifying students who qualify for accommodations or special services. The student must 1) voluntarily and confidentially identify to the Disability Services Coordinator (DSC) as having a qualifying disability and 2) provide appropriate documentation to be certified to receive accommodations.
Students with physical or academic disabilities that could impact their learning experiences at Southern must contact DSS, by phone (423.236.2574) or in person (LWH 308), to schedule an appointment with the DSC. Students are to make this contact no later than the first three weeks of the semester. Otherwise, the process of certifying eligibility and arranging for reasonable accommodations might not be completed in time to meet their needs before mid-term. Students who make initial contact with DSS after the first month of the semester should not expect to receive accommodations for that semester.
More information about services, as well as the requirements and processes involved in qualifying for accommodations at Southern, are available online at dss.southern.edu.

## Petitions

Students may petition the Graduate Council for policy exceptions. Petitions should include reasons for the request. Petition forms are available online at records.southern.edu or at the Records and Advisement Office.

## School of Business and Management



## School of Business and Management

Accredited by International Assembly for Collegiate Business Education
Dean: Don Van Ornam
Faculty: Michael Cafferky, H. Robert Gadd, Jan Haluska, Rob Montague, Cliff Olson, Dennis Steele, Don Van Ornam, Jon Wentworth
Adjunct Faculty: Herbert Coolidge, John Hunnicutt, Harry Miller, Neville Webster, Ben Wygal

## Mission Statement

The mission of the School of Business and Management lies within the mission of Southern Adventist University. The mission of the School of Business and Management is to develop Christ-centered business leaders who integrate knowledge and application with high moral values.

## Objectives

In order to carry out this mission, the Graduate School of Business and Management seeks to accomplish the following goals for each master emphasis:

1. To give the student a broad background of knowledge of the free enterprise system within a framework of moral and ethical guidelines.
2. To assist the student in developing a sound Christian philosophy toward our current economic environment and the ever-changing business world of the future.
3. To provide the student with a quality academic program at the graduate level with skills required for today's job placement.
4. To prepare the student to serve in a position of business leadership.
5. To provide the necessary academic background for entrance into terminal degree programs in business or related areas of concentration and obtain professional degrees.

## Degrees Offered

The School of Business and Management offers a Master of Business Administration (MBA), Master of Financial Management (MFM), and a Master of Science in Administration (MSA). In conjunction with the School of Nursing, a Master of Science in Nursing/Master of Business Administration degree is offered (MSN/MBA).

## Online Program

The Master of Business Administration (Management and Healthcare Administration emphases) degree program is available online. You may contact http://business.southern.edu or the School of Business and Management (423.236.2751) for more information.

## Accreditation

Southern Adventist University has received specialized accreditation for its business and business-related programs through the International Assembly for Collegiate Business Education (IACBE), Olathe, Kansas. The following degree programs are accredited by the IACBE:

- Bachelor of Business Administration degree
- Bachelor of Science degrees in Business Administration, Computer Information Systems, Corporate Community Wellness Management, Long-Term Care Administration, and Sports Studies
- Master of Business Administration
- Master of Financial Management
- Master of Science in Administration


## Prerequisites for Admission

Students with a non-business undergraduate background may be required to take specific courses in accounting and/or finance.

## Admission Requirements

In addition to the admission requirements for graduate study, a candidate for a Master of Business Administration, Master of Financial Management, or a Master of Science in Administration will comply with the following requirements:

1. A Bachelor's degree from an accredited institution in any major.
2. A cumulative undergraduate grade point average of 3.00 or higher.
3. A Graduate Management Admissions Test (GMAT) taken within the past five years. Students will be admitted based on the following formula: GPA $\times 200+$ GMAT $=$ 1000. An applicant with an undergraduate degree from an accredited U.S. college or university, and who has an undergraduate GPA of 3.25 or above, or a GPA of 3.00 and five years of full-time business-related management experience may be admitted without a GMAT score.
4. International students must provide an official GMAT score as a prerequisite for acceptance. In addition they must have a TOEFL score of at least 600 (paper based) $/ 250$ (computer-based)/100 (internet-based), having taken the test within the past year or demonstrate proficiency in the use of the English language.

## Provisional Admission

An applicant with a combined GPA/GMAT score of less than 1000 may be admitted provisionally. A student accepted provisionally will be admitted to regular status upon the completion of 12 credit hours with a minimum GPA of 3.00 . Students are not permitted to repeat courses in order to satisfy this requirement. Students who do not satisfy this requirement will not be permitted to continue in the program.

## Admission to the Programs

Full-time students may be admitted into the program during the fall semester. Part-time students may enter the program at the beginning of any semester. (Fall, Winter, Summer)

## Time Limits

The programs are structured to meet the needs of the part-time as well as the full-time student. Normal progress through the programs for the full-time student will be four courses per semester. Normal progress for part-time students will be one or more courses per semester. The time allowed from enrollment to the graduate program to the conferring of the Master of Business Administration degree may not exceed five years. Application for an extension will be considered on an individual basis.

## Residence

The last 30 semester hours ( 24 hours for the MFM) must be taken through the Southern Adventist University School of Business and Management.

## Transfer Credit and Progression

1. A maximum of six semester hours with a minimum grade of $B$ may be transferred into the program to satisfy graduation requirements provided they are equivalent to course requirements.
2. A course may be repeated one time for the purpose of improving the GPA. A maximum of two courses may be repeated.

## Second Emphasis

Each emphasis must include a minimum of 12 hours that do not overlap with any other emphasis.

## Criterion Lab Fee

Because effective writing is essential for managers, emphasis is placed on the writing component throughout the graduate business programs. Each student will be charged lab fee 1 in all core graduate classes as listed in the Catalog for the use of the Criterion writing website. This website provides a way for students to check their written assignments for basic writing errors as required by professors.

## Graduation Requirements

A candidate must:

1. Complete an application to graduate, which must be filed with the Records and Advisement Office two months prior to the anticipated graduation date.
2. Complete all coursework with a minimum grade-point-average of 3.00 , including no more than two classes with a grade below B -. Classes with a grade below a C will not be counted for credit toward the master's degree.

## Master of Business Administration

The Master of Business Administration program consists of 36 hours of courses (24 core and 12 emphases). The regular schedule is a three semester regimen of four courses each.
The emphases in the MBA are:

- Accounting
- Church and Nonprofit Leadership
- Customized
- Healthcare Administration (SAU Campus, Online)
- Management (SAU Campus, Online)
- Marketing Management

Applicants without undergraduate accounting and finance courses will be required to complete prerequisite accounting and finance courses (see Prerequisites for Admission Requirements).
A customized emphasis is available to students who have a clearly defined academic objective not covered by existing emphases. This program must be worked out with the Dean in advance.

Courses for the Master of Business Administration

## CORE Courses for all MBA Emphases <br> Credit

BUAD 505 Management in a Changing World 3
BUAD 510 Accounting for Control and Decision Making 3
BUAD 520 Financial Management 3
BUAD $530 \quad$ Organizational Behavior 3
BUAD 540 Marketing Management 3
BUAD 555 Leadership and Change 3
BUAD 562 Integrating Faith and Business 3
BUAD 570 Strategic Decision Making 3
Core Subtotal 24
Emphasis in ACCOUNTING
Select twelve (12) hours from the following courses:
ACCT Accounting Electives
Subtotal ..... 12
Required for students who have not taken undergraduate equivalents*
ACCT 505* Financial Accounting ..... 3
ACCT 507, 508* Intermediate Financial Accounting I, II or equivalent ..... 6
FNCE 505* Principles of Finance ..... 3
Subtotal ..... 12
Core Subtotal ..... 24
Total ..... 36-48
Emphasis in CHURCH AND NONPROFIT LEADERSHIP
Select twelve (12) hours from the following courses:
BEXM 505 Legal Framework of Decisions
BHRM 510 Human Resource ManagementNPLD Church and Nonprofit Electives
Subtotal ..... 12
Required for students who have not taken undergraduate equivalents* ACCT 505* Financial Accounting ..... 3
FNCE 505* Principles of Finance ..... 3
Subtotal ..... 6
Core Subtotal ..... 24
Total ..... 36-42
Emphasis in Customized (must be approved in advance with the dean)
Select twelve (12) hours from the following courses:
ACCT, BEXM, BMKT, BUAD, FNCE, HADM or NPLD
Subtotal ..... 12
Required for students who have not taken undergraduate equivalents* ACCT 505* Financial Accounting ..... 3
FNCE 505* Principles of Finance ..... 3
Subtotal ..... 6
Core Subtotal ..... 24
Total ..... 36-42
Emphasis in HEALTHCARE ADMINISTRATION (also available online)
Select twelve (12) hours from the following courses:
BEXM 505 Legal Framework of Decisions
HADM Healthcare Administration Electives
Subtotal ..... 12
Required for students who have not taken undergraduate equivalents* ACCT 505* Financial Accounting ..... 3
FNCE 505* Principles of Finance ..... 3
Subtotal ..... 6
Core Subtotal ..... 24
Total ..... 36-42
Emphasis in MANAGEMENT (also available online)
Select twelve (12) hours from the following courses:
BEXM 505 Legal Framework of Decisions
BHRM 510 Human Resource Management
BEXM Management Electives
Subtotal ..... 12
Required for students who have not taken undergraduate equivalents*
ACCT 505* Financial Accounting ..... 3
FNCE 505* Principles of Finance ..... 3
Subtotal ..... 6
Core Subtotal ..... 24
Total ..... 36-42
Emphasis in MARKETING MANAGEMENT
Select twelve (12) hours from the following courses:
BEXM 505 Legal Framework of Decisions
BHRM 510 Human Resource Management
BMKT
Subtotal ..... 12
Required for students who have not taken undergraduate equivalents*
ACCT 505* Financial Accounting ..... 3
FNCE 505* Principles of Finance ..... 3
Subtotal ..... 6
Core Subtotal ..... 24
Total ..... 36-42

## Master of Financial Management

The Master of Financial Management is designed to meet the needs of three distinct groups of applicants: (1) applicants who have completed an undergraduate degree in accounting, (2) applicants who have completed an undergraduate degree in finance, (3) students pursuing a dual BBA-FM/MFM degree. Graduate admission requirements for each group is listed below.
Applicants without an accounting or finance undergraduate degree will be required to complete prerequisite accounting and finance courses (see Admission Requirements).

## Admission Requirements

In addition to the admission requirements for graduate study and SBM admissions requirements, a candidate for a Master of Financial Management will comply with the following requirement:

A Bachelor's degree from an accredited institution in accounting, finance, or financial management. Applicants with a bachelor's degree in another area are required to add ACCT 505, ACCT 507, ACCT 508, and FNCE 505 to their programs unless they can show credit for such courses at the undergraduate level.

## Admission Requirements for Dual BBA-FM/MFM Degree Applicants (five-year program)

1. A cumulative grade point average (GPA) of 3.00 or higher.
2. Successful completion of the following undergraduate courses:

- ACCT 311, 312 (Intermediate Accounting I, II)
- BUAD 221 (Business Statistics)
- ECON 224, 225 (Macroeconomics/Microeconomics)
- FNCE 315 (Business Finance)
- MATH 120 (Precalculus Algebra)


## Courses for the Master of Financial Management

The program consists of 30 hours of courses.
Core Courses Credit
ACCT 510 Accounting for Control and Decision Making ..... 3
BUAD 505 Management in a Changing World ..... 3
BUAD 562 Integrating Faith and Business ..... 3
FNCE 510 Financial Management ..... 3
ACCT 564/ Financial Statement Analysis ..... 3
FNCE 564
Core Subtotal ..... 15
Select fifteen (15) hours from the following courses:
ACCT 520 Accounting Theory ..... 3
ACCT 530 Controllership ..... 3
ACCT 550 Advanced Accounting ..... 3
ACCT 552 Auditing ..... 3
ACCT 556 Federal Taxation ..... 3
ACCT 557 Advanced Federal Taxation ..... 3
ACCT 558 Federal Tax Problems/Research ..... 3
ACCT $585 \quad$ Contemporary Issues of Professional Practice ..... 3
ACCT 587 Accounting and Reporting in the SEC Environment ..... 3
FNCE 515 Applied Corporate Finance ..... 3
FNCE 525 International Finance ..... 3
FNCE $550 \quad$ Working Capital Management ..... 3
FNCE 552 Financial Markets, Rates, and Flows ..... 3
FNCE 553 Financial Institutions ..... 3
FNCE 555 Fundamentals of Investments ..... 3
FNCE 561 Portfolio Management ..... 3
FNCE 562 Derivatives ..... 3
Subtotal ..... 15
Required for students who have not taken undergraduate equivalents* ACCT 505* Financial Accounting ..... 3
ACCT 507, 508* Intermediate Financial Accounting I, II ..... 6
FNCE 505* Principles of Finance ..... 3
Subtotal ..... 12
Total ..... 30-42

## Master of Science in Administration

The Master of Science in Administration degree is designed for students with a nonbusiness undergraduate background or who desire further preparation in leadership. Students with an undergraduate degree from an accredited four-year institution may be accepted in the program with minimum prerequisites upon compliance with the admission requirements for graduate study.
The emphases in the MSA are:

- Church Administration
- Customized (See below)
- Outdoor Education


## Admission Requirements

In addition to the admission requirements for graduate study, a candidate for a Master of Science in Administration will comply with the following requirement:
In some instances a Graduate Management Admissions Test (GMAT) taken within the past five years may be required. In such situations students will be admitted based on the following formula: GPA $\times 200+G M A T=1000$.

## Admission to the Program

The program is designed for part-time students. Part-time students may enter the program at the beginning of any semester based on when courses are offered.

## Courses for the Master of Science in Administration

The program consists of 36 hours of courses including eight courses ( 24 hours) in the business area and the emphasis of four courses (12 hours) in the professional area. Select one of the areas of emphasis either in Church Administration or Outdoor Education.
The CORE Courses for all MSA Emphases Credit
BHRM 510 Human Resource Management ..... 3
BUAD 505 Management in a Changing World ..... 3
BUAD 510 Accounting for Control and Decision Making ..... 3
BUAD 540 Marketing Management ..... 3
BUAD 555 Leadership and Change ..... 3
BUAD 562 Integrating Faith and Business ..... 3
NPLD 570 Strategic Management in Nonprofit Organizations ..... 3
MBA (ACCT, BUAD, BEXM, BHRM, BMKT, FNCE, HADM, NPLD) Electives ..... 3
Core Subtotal ..... 24
Emphasis in CHURCH ADMINISTRATIONSelect twelve (12) hours of electives from RELB, RELP, or RELTSubtotal12
Required for students who have not taken undergraduate equivalents* ACCT 505* Financial Accounting ..... 3
Subtotal ..... 3
Core Subtotal ..... 24
Total ..... 36-39
Emphasis in CUSTOMIZED (must be approved in advance with the dean)
Select twelve (12) hours from the following courses:
ACCT, BEXM, BHRM, BMKT, BUAD, COUN, EDAD, EDCI, EDIE, EDLE, EDOE, EDUC, FNCE,HADM, NPLD, NRSG, RELB, RELP, or RELT
Subtotal ..... 12
Required for students who have not taken undergraduate equivalents* ACCT 505* Financial Accounting ..... 3
Subtotal ..... 3
Core Subtotal ..... 24
Total ..... 36-39
Emphasis in OUTDOOR EDUCATION
Choose one of the following course combinations:
EDOE 503/504 Principles and Concepts of Outdoor Education/Field Exp ..... 3
EDOE 523/524 Leadership in Outdoor Education/Field Experience ..... 3
EDOE 533/534 Developing Outdoor Teaching Sites/Field Experience ..... 3
Subtotal ..... 3
Select nine (9) hours from the elective course offerings in EDOE from the School of Education and Psychology
Subtotal ..... 9
Required for students who have not taken undergraduate equivalents* ACCT 505* Financial Accounting ..... 3
Subtotal ..... 3
Core Subtotal ..... 24
Total ..... 36-39

## School of Education and Psychology



## School of Education and Psychology

Dean: John Wesley Taylor V

Faculty: Krystal Bishop, Charles D. Burks, Myrna Colón, Robert Coombs, Alberto dos Santos, Ileana Freeman-Gutierrez, Freddy Fuentes, Colleen Mitchell, Carleton L. Swafford, John Wesley Taylor V, Ruth WilliamsMorris

Adjunct Faculty: Jean Lomino

## Mission Statement

The mission of the School of Education and Psychology at Southern Adventist University is to prepare students at both undergraduate and graduate levels who can function effectively in a culturally pluralistic society and who are dedicated to assisting individuals in reaching their maximum potential in service to God and humanity.

## Degrees Offered

The School of Education and Psychology offers a Master of Science degree with two emphases in Counseling and a Master of Science in Education degree with five emphases.
The emphases in Counseling are:

- Clinical Mental Health Counseling
- School Counseling

The emphases in Education are:

- Curriculum and Instruction
- Educational Administration and Supervision
- Inclusive Education (available online)
- Literacy Education
- Outdoor Teacher Education (available online with intensive field sessions)


## Online Programs

Courses in the Educational Administration and Supervision, Inclusive Education, and Outdoor Teacher Education emphases are offered in various modalities (e.g. face-to-face, online, hybrid, and/or intensive seminars). For course availability and more information you may visit http://online.southern.edu or contact the Southern Online office at 423.236.2087.

## Master of Science

## Clinical Mental Health Counseling and School Counseling

## Objectives

1. Provide students with a thorough and comprehensive knowledge base in those areas of the social/behavioral sciences applicable to the profession of counseling. This includes emphasis on the multidimensional personal, familial, and societal issues that affect development throughout the human lifespan.
2. Aid students in the acquisition of counseling and related skills, such as individual counseling, couples and family counseling, supervision of counseling activities, testing, consulting, group work, interviewing, diagnosis, and assessment.
3. Provide students with knowledge of the organization and administration of human service agencies or educational institutions, as well as clarity regarding the role of the professional counselor within these settings.
4. Educate students regarding research and evaluation tools relevant to the delivery of helping services in various settings.
5. Introduce students to the wide scope of diverse populations they will encounter in their work settings, and aid them in developing sensitivity to differences and the skills to address differences appropriately.

## Prerequisites for Admission

In addition to the admission requirements for graduate study, a candidate for the Master of Science program with emphases in Clinical Mental Health Counseling or School Counseling must comply with the requirements listed below. Students who wish to enroll prior to completing all prerequisites for regular admission may be granted non-degree student status. Students who have not met all requirements for regular admission upon completion of 9 semester hours will be prohibited from registering for additional credits until all requirements are satisfactorily completed.

1. Academic records are examined to determine whether the applicant has established a firm basis for graduate work in Counseling. The completion of a minimum of 6 upper division semester hours in psychology or behavioral sciences on the undergraduate level and one 3 semester hour class in statistics is required.
2. The absence of any felony or pending prosecution for felony. (Completion of form verifying such and background check are required).
3. Three letters of recommendation, including one academic and one professional, from recent sources, are required. Letters are required and additional recommendation forms (to be attached to letters) are available from the Graduate Studies Office.
4. An interview by Counseling area faculty to assess the candidate's values, commitment to multiculturalism, attitudes, and communication skills. This interview will generally be conducted within one month of the student's initial enrollment.
5. Prior to the faculty interview, candidates are asked to complete a written "Statement of Purpose" regarding their motivation for joining the Counseling program. Guidelines are available from the School of Education and Psychology.
6. In harmony with accepted academic practice for regular admission status, a minimum GPA of 3.00 on the undergraduate level or on 9 semester hours of graduate credit is required. Students with a GPA of less than 3.00 may be considered for provisional admission on an individual basis.
7. The results of the Graduate Record Examination (GRE) General Test provide additional evidence of the applicant's aptitude and knowledge. Consideration is given to scholarly promise as well as achievement. The minimum required for regular admission is a combined verbal and quantitative score of 900 . International students whose language of education is not English must also submit their score on the Test of English as a Foreign Language (TOEFL). A minimum score of 600 (paper-based), 250 (computer-based), or 100 (Internet-based test) is required.
8. 16 PF (personality test) results on record prior to completion of faculty interview and 9 semester hours.

The School of Education and Psychology reserves the right to deny or revoke admission should a candidate be deemed inappropriate for a counseling degree.

## Progression

Progression in the program may be inhibited by a variety of circumstances. Regular evaluations of students' personal and professional dispositions are conducted by the Counselor Education Program faculty, Practicum/Internship supervisors, course instructors, assistantship supervisors, and/or others involved with students' training. Student academic standing is also monitored regularly for unsatisfactory or low course grades and GPA.
Should any aspect of an evaluation indicate that a student needs improvement in a given area, the student is subject to advisement and consideration regarding program progression. Additional information regarding student evaluations and due process can be found in the Counseling Student Handbook, available from the School of Education and Psychology.

## For School Counseling Licensure Candidates Only

Prior to enrolling in Clinical Internship, a candidate must:

1. Maintain a minimum graduate GPA of 3.00 .
2. Present documentation of membership in a professional organization.
3. Submit a Graduate Candidacy Self-Assessment form (available from the School of Education and Psychology).
4. Complete a graduate research proposal (as part of COUN 598 Research and Program Evaluation).

## Graduation Requirements

A candidate must:

1. Complete an application to graduate, which must be filed with the Records and Advisement Office two months prior to the anticipated graduation date.
2. Complete all coursework with a minimum GPA of 3.00 , including no more than two classes with a grade below B-. Classes with a grade below C will not be counted for credit toward the Master's degree.
3. Pass a written comprehensive examination designed by the faculty.
4. Complete a final position paper and/or pass an oral defense of a video case presentation.
5. For School Counseling licensure candidates only: Successfully complete the Praxis Series Specialty Test: School Guidance and Counseling.

## Courses for Master of Science in Clinical Mental Health Counseling Emphasis

The program includes 55 semester hours of courses and field practice. Additional semester hours may be required for candidates who need to remove deficiencies or who have particular interests. Candidates who wish to meet the requirements for state licensure (LPC) exam need a minimum of 5 additional hours to equal the required 60 hours.

## The REQUIRED courses are as follows:

Courses Credit
COUN 510 Advanced Lifespan Development ..... 3
COUN 514 Drugs and Addictions ..... 3
COUN 516 Career Counseling ..... 3
COUN $520 \quad$ Principles of Counseling ..... 3
COUN 521 Psychopathology ..... 3
COUN 526 Ethics and Legal Aspects of Counseling ..... 2
COUN 530 Assessment and Appraisal ..... 3
COUN 553 Group Therapy and Procedures ..... 3
COUN 556 Theories and Techniques of Psychotherapy ..... 3
COUN 561 Multicultural Issues in Counseling ..... 3
COUN $570 \quad$ Counseling in Community Agencies ..... 3
COUN 575 Administration of Counseling Services ..... 3
COUN 582 Clinical Practicum I ..... 1
COUN $583 \quad$ Clinical Practicum II: Clinical Mental Health Counseling ..... 2
COUN $584 \quad$ Clinical Internship: Clinical Mental Health Counseling ..... 6
COUN 587 Statistics ..... 2
COUN $590 \quad$ Marriage and Family Therapy I ..... 3
COUN 593 Child and Adolescent Problems and Treatment ..... 3
COUN 598 Research and Program Evaluation ..... 3
Subtotal ..... 55
Electives
To be eligible for state LPC licensure, candidates must select an additional five (5) hoursfrom the following courses (courses in bold are offered regularly):
Courses
COUN 551* Psychology of the Exceptional Child ..... 3
COUN 558 Crisis Counseling ..... 2
COUN 565 Topics in Counseling ..... 1-3
COUN 591 Marriage and Family Therapy II ..... 3
COUN 595 Independent Study ..... 1-3
Subtotal ..... 5
Total ..... 60*COUN 551 is offered in summer onlyNOTE: Availability of courses may vary

## Courses for Master of Science in School Counseling Emphasis

The Master of Science degree in School Counseling is approved by the Tennessee State Board of Education. This program includes 51 semester hours of courses and field practice. Additional semester hours may be required of candidates who need to remove deficiencies or who have particular interests. According to State of Tennessee certification requirements, school counseling candidates without prior teaching experience will need to participate in a semester-long orientation experience, including observation of, participation in, and analysis of classroom teaching in a school setting as an early part of their academic program. Candidates who wish to meet the requirements
for School Counselor certification in Tennessee must complete their degree and pass the designated PRAXIS II exam.

The REQUIRED courses are as follows:
CoursesCOUN 503 Foundations of School Counseling3
COUN 510 Advanced Lifespan Development ..... 3
COUN 514 Drugs and Addictions ..... 3
COUN 516 Career Counseling ..... 3
COUN $520 \quad$ Principles of Counseling ..... 3
COUN 526 Ethics and Legal Aspects of Counseling ..... 2
COUN 528 Learning and School Counseling Interventions ..... 3
COUN 530 Assessment and Appraisal ..... 3
COUN 553 Group Therapy and Procedures ..... 3
COUN 556 Theories and Techniques of Psychotherapy ..... 3
COUN $558 \quad$ Crisis Counseling ..... 2
COUN 561 Multicultural Issues in Counseling ..... 3
COUN 577 Administration of School Counseling Services ..... 3
COUN 582 Clinical Practicum I ..... 1
COUN 583 Clinical Practicum II: School Counseling ..... 2
COUN $584 \quad$ Clinical Internship: School Counseling ..... 6
COUN 587 Statistics ..... 2
COUN 598 Research and Program Evaluation ..... 3
Total ..... 51

## Master of Science in Education

## Objectives

The goal of the Master of Science in Education program is to facilitate the comprehensive development of educators as servant leaders in their communities.
This goal is realized by providing opportunities for candidates to become effective in the following roles: (a) a caring person, (b) an informed facilitator of learning, (c) a reflective decision-maker, and (d) a committed professional. These then lay the foundation for professional excellence and constitute the core objectives of the Master of Science in Education program.

## Prerequisites for Admission

The School of Education and Psychology has received approval from the Tennessee State Board of Education to offer TN State Administrator licensure (endorsement-Beginning Administrator PreK-12). To be eligible for this licensure, M.S.Ed. students must complete additional admission, program, and graduation requirements, shown in italics.

In addition to the admission requirements for graduate study, a candidate for the Master of Science in Education program will comply with the following requirements:

1. In harmony with accepted academic practice for regular admission status, a minimum GPA of 3.00 on the undergraduate level or on 12 semester hours of graduate credit is required. Students with a GPA of less than 3.00 may be considered for provisional admission on an individual basis.
2. Academic records are examined to determine whether the applicant has established a firm basis for graduate work in Education. A minimum of 9 semester hours of education courses on the undergraduate level is required. Candidates for the Master of Science in Education with an Outdoor Education emphasis are exempt from this requirement.
3. The results of the Graduate Record Examination (GRE) General Test provide additional evidence of the applicant's aptitude and knowledge. The minimum required for regular admission is a combined verbal and quantitative score of 900. International students whose language of education is not English must also submit their score on the Test Of English as a Foreign Language (TOEFL). A minimum score of 600 on the paper-based test, 250 on the computer-based test, or 100 on the internet-based test is required.
4. Two professional recommendations. Forms are available from the Graduate Studies Office. For Administrator licensure candidates, these will be used to assess leadership potential.
5. Applicants are asked to complete an entrance essay regarding their motivation for joining the program. Instructions and rubric are available from the School of Education and Psychology. For scores falling within the "Unacceptable" range, a plan of remediation will be developed.
6. All applicants are asked to attend a program orientation session. During orientation, program assessments and requirements are presented and explained. Orientations are provided in June and July of each year.
7. The absence of any felony or pending prosecution for felony. (Completion of form verifying such and background check are required).
8. For Administrator licensure candidates only: Two years successful teaching experience in a public school or non-public school, preK-12, that is approved by a recognized accrediting agency or approved by a state department of education; an institution of higher education approved by a regional accrediting association; U.S. government teaching programs; teacher exchange programs; or teaching in the armed forces of the United States. Graduate students desiring recommendation by the School of Education and Psychology for the Administrator license must submit verification of experience.

Note: Transfer students seeking admission to advanced programs will be admitted provisionally pending successful completion of 6 hours in the area of emphasis and the recommendation of their faculty advisor.

## Progression

In order to progress beyond 24 semester hours, a candidate must:

1. Maintain a minimum graduate GPA of 3.00 .
2. Present documentation of membership in a professional organization.
3. Submit a Graduate Candidacy Self-Assessment form (available from the School of Education and Psychology).
4. Complete a graduate research proposal (as part of EDUC 592 Educational Research).
5. Submit an Advanced Program Portfolio. See Advanced Program Portfolio Handbook for required evidences.

## Graduation Requirements

A candidate must:

1. Complete an application to graduate, which must be filed with the Records and Advisement Office two months prior to the anticipated graduation date.
2. Complete the program with a minimum GPA of 3.00 and no more than two courses with C grades.
3. Present a completed Advanced Program Portfolio.
4. For Administrator licensure candidates only: Successfully complete the Praxis Series Specialty Test: School Leadership Licensure Assessment.

## Courses for the Master of Science in Education

One of the following emphases is to be selected:
Emphasis in CURRICULUM AND INSTRUCTION
The REQUIRED courses are as follows:

## Courses Credit

EDCI 545 Foundations of Curriculum Development 3
EDCI 546 Improving Instruction 3
EDCI 560 Curriculum Design 3
EDCI 570 Educational Assessment 3
EDCI 580 Field Work OR 2
EDCI 582 Master's Practicum*
EDIE 502 Inclusive Education: History and Foundations 3
EDUC 531 Technology and the Educator 3
EDUC 587 Statistics 2
EDUC 592 Educational Research 3
Subtotal 25
Select three (3) hours from the following courses:
EDAD 545
Supervision of Instruction*
EDCI 565 Seminar: Trends in Education 3
EDCI 595 Independent Study in Curriculum and Instruction 1-3
EDUC 577 Reading Assessment and Remediation 3
Subtotal 3

Select eight (8) hours of electives from EDAD, EDCI, EDIE, EDLE, EDOE or EDUC. At least six (6) hours must be from an area other than EDCI.

OR
For Administrator licensure candidates only:*
EDAD 524 Foundations of Educational Administration 3
EDAD 570 Personnel Administration 3
EDAD 574 Legal Aspects of Education 3
EDAD 579 School Finance 3
Subtotal 8-*12
Total 36-*40
*Required for TN Administrator License
NOTE: Availability of courses varies from year to year.

## Emphasis in EDUCATIONAL ADMINISTRATION \& SUPERVISION

The REQUIRED courses are as follows:

## Courses Credit

EDAD 524 Foundations of Educational Administration 3
EDAD 545 Supervision of Instruction 3
EDAD 570 Personnel Administration 3
EDAD 574 Legal Aspects of Education 3
EDAD 579 School Finance 3
EDAD 582 Master's Practicum 2
EDCI 545 Foundations of Curriculum Development 3
EDUC 531 Technology and the Educator 3
EDUC 587 Statistics 2
EDUC 592 Educational Research 3
Subtotal 28
Select eight to nine (8-9) hours of electives from EDAD, EDCI, EDIE, EDLE, EDOE, or EDUC. At least six (6) hours must be from an area other than EDAD.
Subtotal ..... 8-9
Total ..... 36-37NOTE: Availability of courses varies from year to year.
Emphasis in INCLUSIVE EDUCATION
(Special Needs in the Regular Classroom)
The REQUIRED courses are as follows:
Courses ..... Credit
EDIE 502 Inclusive Education: History and Foundations ..... 3
EDIE 531 Behavior Management of Exceptional Individuals ..... 3
EDIE 541 Assessment of Exceptional Individuals ..... 3
EDIE 557 Leadership in Inclusive Education ..... 3
EDIE 567 Curriculum and Strategies for Children with Learning Differences ..... 3
EDIE 580 Field Work OR ..... 2
EDIE 582 Master's Practicum*
EDUC 531 Technology and the Educator ..... 3
EDUC 587 Statistics ..... 2
EDUC 592 Educational Research ..... 3
Subtotal ..... 25
Select two to three (2-3) hours from the following courses:
EDAD 545 Supervision of Instruction* ..... 3
EDIE $512 \quad$ Counseling \& Psychology of Exceptional Individuals \& Their Families ..... 3
EDIE 595 Independent Study in Inclusive Education ..... 1-3
EDUC 577 Reading Assessment and Remediation ..... 3
Subtotal ..... 2-3
Select eight to nine (8-9) hours of electives from EDAD, EDCI, EDIE, EDLE, EDOE, or EDUC. At least six (6) hours must be from an area other than EDIE.
OR
For Administrator licensure candidates only:*
EDAD 524 Foundations of Educational Administration ..... 3
EDAD 570 Personnel Administration ..... 3
EDAD 574 Legal Aspects of Education ..... 3
EDAD 579 School Finance ..... 3
Subtotal ..... 8-*12
Total ..... 36-*40*Required for TN Administrator LicenseNOTE: Availability of courses varies from year to year.
Emphasis in LITERACY EDUCATION
The REQUIRED courses are as follows:
CoursesCredit
EDLE 527 Implementing Reading Workshop ..... 3
EDLE 537 Implementing Writing Workshop ..... 3
EDLE 565 Critical Thinking in Content Literacy ..... 3
EDLE 567 Literacy Instruction in Primary Classrooms ..... 3
EDLE 580 Literacy Internship OR ..... 2
EDLE 582 Master's Practicum*EDLE 585 Professional Applications in Literacy2
EDUC 531 Technology and the Educator ..... 3
EDUC 577 Reading Assessment and Remediation ..... 3
EDUC 587 Statistics ..... 2
EDUC 592 Educational Research ..... 3
Subtotal ..... 27

Select nine (9) hours of electives from EDAD, EDCI, EDIE, EDLE, EDOE, or EDUC. At least six (6) hours must be from an area other than EDLE. OR
For Administrator licensure candidates only:*
EDAD 524 Foundations of Educational Administration ..... 3
EDAD 545 Supervision of Instruction ..... 3
EDAD 570 Personnel Administration ..... 3
EDAD 574 Legal Aspects of Education ..... 3
EDAD 579 School Finance ..... 3
Subtotal ..... 9-*15
Total ..... 36-*42
*Required for TN Administrator License
Note: Availability of courses varies from year to year.

## Emphasis in OUTDOOR TEACHER EDUCATION

This program is designed for classroom teachers, outdoor professionals, youth workers or anyone who wants more effectively use God's book of nature in teaching and outdoor programming. Generally, the classes and field experiences involve examining, evaluating, developing, and implementing outdoor education programs. Activities, such as canoeing, kayaking, backpacking, and rock climbing, are included as part of many of the courses, but are not the primary focus. Students can complete their coursework in three to four semesters, and may choose from two attendance options. All students are required to complete an Internship or Master's Practicum as part of their coursework.

## Option 1: The Outdoor Professional Intensives

These intensive sessions are designed for outdoor professionals (camp directors, naturalists, etc.) who need to continue working while enrolled in classes. To accommodate the work schedules of such professionals, each semester requires attendance at a ten-day intensive, with additional projects and/or assignments to be completed individually in an outdoor setting after the session. Online coursework is also utilized. Participation in these intensive sessions represents a commitment to the outdoor education field and are an opportunity for students to test their skills, knowledge, desires, and career goals while sharing topics of discussion and interest with the instructors and each other. Students in this attendance option must be employed by or have access to an outdoor facility in order to complete field experiences required.

## Option 2: The Classroom Teacher Summer Field School

The summer field school attendance option is designed for $\mathrm{K}-12$ teachers who would like to use outdoor laboratories to enrich the classroom curriculum. Typically the student will attend three consecutive summer field school sessions in order to complete the degree. Internships allow the teacher to network with outdoor professionals in their home community. Resources used for internships typically include nature centers, parks, zoos, aquariums, museums, and government agencies offering outdoor education programming for teachers and schools. Some students may also elect to do Independent Study. Independent Study allows the teacher to develop outdoor units of study for use in their classrooms. All students attending the summer field school should come prepared with outdoor appropriate clothing and basic camping gear. Suggested schedules for summer field school and a list of items typically required for classes are available from the School of Education and Psychology.

## The REQUIRED courses are as follows:

Courses Credit
EDOE 538 Technology in Outdoor Education ..... 2
EDOE 543 Environmental Ministries ..... 2
EDOE 575 Internship in Outdoor Education OR ..... 2
EDOE 582 Master's Practicum*
EDOE 593 Adventure-Based Counseling ..... 2
EDUC 592 Educational Research ..... 3
Subtotal ..... 11
Select twelve (12) hours from the following courses:
EDOE 503 Principles and Concepts of Outdoor Education ..... 2
EDOE $504 \quad$ Field Experience in Principles and Concepts of Outdoor Educ ..... 1
EDOE 513 Nature Study ..... 2
EDOE 514 Field Experience in Nature Study ..... 1
EDOE 523 Leadership in Outdoor Education ..... 2
EDOE 524 Field Experience in Leadership in Outdoor Education ..... 1
EDOE 533 Developing Outdoor Teaching Sites ..... 2
EDOE $534 \quad$ Field Experience in Developing Outdoor Teaching Sites ..... 1
EDOE 535 Outdoor Therapy: Design and Procedures ..... 2
EDOE 536 Field Experience in Outdoor Therapy ..... 1
Subtotal ..... 12
ElectivesSelect eleven to fourteen (11-14) hours from any Master's-level Business, Counseling, orEducation courses (must have pre-approval of Outdoor Education advisor). Eight (8) hoursmust be EDOE courses.
Candidates seeking TN Administrator licensure must complete the following:
Courses
EDAD 524 Foundations of Educational Administration ..... 3
EDAD 545 Supervision of Instruction ..... 3
EDAD 570 Personnel Administration ..... 3
EDAD 574 Legal Aspects of Education ..... 3
EDAD 579 School Finance ..... 3
Subtotal ..... 11-*15
Total ..... 34-*38
*Required for TN Administrator LicenseNote: EDUC 598 Master's Thesis is recommendedNote: A Master of Science in Administration (MSA) with an Outdoor Education emphasis is available through theSchool of Business and Management (see pp. 33-35).
Suggested Schedules for OUTDOOR PROFESSIONAL INTENSIVES
Winter Outdoor Site Development Intensive (even years)
EDOE 513 Nature Study ..... 2
EDOE 514 Field Experience: Nature Study ..... 1
EDOE 528 Interpretation of Natural and Historical Resources ..... 2
EDOE 533 Developing Outdoor Teaching Sites ..... 2
EDOE 534 Field Experience: Developing Outdoor Teaching Sites ..... 1
EDUC 592 Educational Research ..... 3
Electives (up to 3 credits) ..... 1-3
Winter Outdoor Perspectives Intensive (odd years)
EDOE 503 Principles and Concepts of Outdoor Education ..... 2
EDOE 504 Field Experience: Principles and Concepts of Outdoor Education ..... 1
EDOE 538 Technology in Outdoor Education ..... 2
EDOE 593 Adventure-Based Counseling ..... 2
Electives or Internship ..... 2-5
Fall Outdoor Leadership Intensive
EDOE $523 \quad$ Leadership in Outdoor Education ..... 2
EDOE 524 Field Experience: Leadership in Outdoor Education ..... 1
EDOE 543 Environmental Ministries ..... 2
EDOE 563 Wilderness Stewardship ..... 2
Electives or Internship ..... 2-5

## School of Nursing

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## School of Nursing

Dean: Barbara James

Graduate Program Coordinator: Holly Gadd
Faculty: Desiree Batson, Holly Gadd, Barbara James, Frances Johnson
Adjunct Faculty: Michael Cafferky, H. Robert Gadd, Jan Haluska, John Hunnicutt, Rob Montague, Cliff Olson, Don Van Ornam, Neville Webster, Ben Wygal

## Mission Statement

The mission of the School of Nursing is to provide a Christian learning environment that values academic excellence and fosters personal and professional growth to meet the diverse needs of individuals, families, and communities.
The School of Nursing's graduate program is designed to provide opportunities for advanced practice and upward mobility within healthcare. The purpose of the graduate program is to provide an SDA Christian graduate nursing education for individuals who desire to serve the Seventh-day Adventist world church and local communities in advanced nursing roles.

## Degrees Offered

The School of Nursing offers a Master of Science in Nursing with the following emphases:

- Acute Care Nurse Practitioner
- Adult Nurse Practitioner
- Family Nurse Practitioner
- Nurse Educator

The School of Nursing in collaboration with the School of Business and Management offers a dual degree:

- Master of Science in Nursing/Master of Business Administration (MSN/MBA)[available online]
The School of Nursing offers an accelerated RN to MSN program for Registered Nurses with an Associate Degree or Diploma in nursing. The emphases include:
- Acute Care Nurse Practitioner
- Adult Nurse Practitioner
- Family Nurse Practitioner
- Nurse Educator
- Master of Science in Nursing/Master of Business Administration (MSN/MBA)[available online]
The School of Nursing offers post-Master's certificate programs with the following emphases:
- Acute Care Nurse Practitioner
- Adult Nurse Practitioner
- Family Nurse Practitioner
- Nurse Educator


## Master of Science in Nursing

## MSN Admission Requirements

1. Completed graduate application.
2. A baccalaureate degree with a major in nursing from a recognized college or university with an accredited program.
3. Current licensure as a registered nurse in Tennessee or current multistate license with privilege to practice in the state of Tennessee. A Georgia license is recommended for nurse practitioner students.
4. Three hours in statistics.
5. An undergraduate GPA of 3.00 or better. If the candidate has previously taken 12 or more graduate credits from another college or university, the graduate GPA may be substituted for the undergraduate GPA.
6. Applicants with less than a 3.00 grade point average may be admitted provisionally. Students initially granted provisional acceptance may progress through the program with a maximum of one $C$ grade.
7. Personal interview and two professional references.
8. A minimum of one year ( 2,000 hours) of current nursing experience. Acute care nurse practitioner program applicants must have a minimum of two years (4000 hours) of nursing experience and have substantive experience in critical care or a related area, and submit documentation of critical care skill set with application.
9. International students must have a TOEFL score of at least 600 (paper-based), 250 (computer-based), or 100 (internet-based) with testing within the past year.

## Admission to the Program

Full or part-time students may be admitted to the program during the fall or winter semesters. Admission in the winter semester reduces the number of hours taken each semester and extends the length of the full time program by one semester.

## Application Process

1. Submit completed SAU nursing graduate application and all required documents for University admission to the Graduate Studies Office prior to May 1 for fall admission, and by October 1 for winter admission. Priority is given to most qualified applicants based on level of education, work experience, and completion of all items of the application process. Enrollment in the nurse practitioner emphasis is limited.
2. Arrange for a personal interview with a School of Nursing graduate faculty prior to the application deadline.
3. Provide proof of current Tennessee RN licensure or multistate RN licensure, current immunizations, and Health Care Provider CPR certification to School of Nursing MSN Enrollment Counselor.
4. A criminal background check is required of all students. Background checks are facilitated by the School of Nursing MSN Enrollment Counselor and the Office of Human Resources and are charged to the student account upon enrollment.

## Applicant Notification of Admission Status

1. Files of applicants who have completed the application process (steps $1-3$ above) will be considered for program admission by the School of Nursing Graduate Admissions Committee at scheduled meetings in May and October.
2. Applicants will be notified in writing of the Admissions Committee's decision within one month following the published application deadline (typically by June 1 or November 1).

## Time Limits

The program is arranged to meet the needs of part-time and full-time students. Normal progression through the program for the full-time student requires registration for 9 to 12 hours per semester and takes four regular semesters. Those beginning in a winter semester can expect to take five regular semesters to complete. Normal progression for the part-time student requires registration for a minimum of one course per semester. Time permitted from enrollment in the program to conferring of the MSN degree may not exceed five years. Application for an extension will be considered on an individual basis.

## Progression

Student academic standing is monitored regularly for incomplete, in-progress, unsatisfactory or low course grades and GPA. Students noted to have difficulties in any of these areas are subject to advisement and consideration regarding program progression. A student must withdraw from pre-registered courses if transcript record shows two or more incomplete or in-progress grades from the previous semester.

## Residence

The last 30 semester hours must be taken through the Southern Adventist University School of Nursing. Seventy-five percent of program requirements must be completed at Southern Adventist University. Transfer courses must be taken at an accredited institution, carry grades of B or better, and be approved by the School of Nursing.

## MSN Graduation Requirements

1. Completed application to graduate, to be filed with the Records and Advisement office a minimum of two months prior to expected graduation date.
2. Complete all coursework with a minimum grade-point-average of 3.00, including no more than one class with a grade below B-. Classes with a grade of C - or below will not be counted for credit toward the master's degree.
3. Successful completion of NRSG 598 with a minimum of four credit hours or NRSG 596 with a minimum of three hours.

## Courses for the Master of Science in Nursing

## The CORE courses are as follows:

## Courses Credit

NRSG 515 Theoretical Concepts of Nursing 2
NRSG 520 Health Promotion Across the Lifespan 3
NRSG527 Nursing Research: Foundations of Evidence-based Practice 4
NRSG 531 Research Seminar 1
NRSG 541 Health Care Policy 2
NRSG 596 Nursing Project OR 3
NRSG 598 Thesis 4
Core Subtotal 15-16
One of the following emphases is to be selected
Emphasis in ACUTE CARE NURSE PRACTITIONER*

## Objectives

The Acute Care Nurse Practitioner program will prepare graduate nurses who:

1. Provide primary care for adults and families experiencing complex acute, critical, and chronic health problems.
2. Integrate theoretical knowledge as a guide for advanced practice.
3. Promote wholistic Christ-centered care for adults and families experiencing complex acute, critical, and chronic health problems.
4. Contribute to nursing knowledge through active involvement in research.
5. Influence health care policy and the future direction of nursing.

| Courses |  | Credit |
| :--- | :--- | ---: |
| NRSG 550 | Advanced Pathophysiology | 3 |
| NRSG 552 | Advanced Pharmacology | 3 |
| NRSG 555 | Advanced Health Assessment | 4 |
| NRSG 556 | Family and Community Systems | 3 |
| NRSG 561 | Primary Care of Adults | 3 |
| NRSG 562 | Practicum: Primary Care of Adults I | 4 |
| NRSG 567 | Acute Care Concepts and Skills | 4 |
| NRSG 568 | Acute Care Role Development | 3 |
| NRSG 574 | Practicum: Acute Care of Adults | 5 |
| Subtotal |  | $\mathbf{3 2}$ |
| Core Subtotal | $\mathbf{1 5 - 1 6}$ |  |
| Total | $\mathbf{4 7 - 4 8}$ |  |
| *Successful completion of the program satisfies eligibility requirements for certification examination. |  |  |

## Emphasis in ADULT NURSE PRACTITIONER* <br> Objectives

The Adult Nurse Practitioner program will prepare graduate nurses who:

1. Provide primary nursing care for adults, families, and communities.
2. Integrate theoretical knowledge as a guide for advanced practice.
3. Promote wholistic Christ-centered care for adults, families, and communities.
4. Contribute to nursing knowledge through active involvement in research.
5. Influence health care policy and the future direction of nursing.

## Courses <br> Credit

NRSG550 Advanced Pathophysiology 3
NRSG552 Advanced Pharmacology 3
NRSG 555 Advanced Health Assessment 4
NRSG556 Family and Community Systems 3
NRSG561 Primary Care of Adults 3
NRSG562 Practicum: Primary Care of Adults I 4
NRSG563 Primary Care Role Development 3
NRSG566 Practicum: Primary Care of Adults II 4
Subtotal 27
Core Subtotal 15-16
Total 42-43
*Successful completion of the program satisfies eligibility requirements for certification examination.
Emphasis in FAMILY NURSE PRACTITIONER*

## Objectives

The Family Nurse Practitioner program will prepare graduate nurses who:

1. Provide primary nursing care for infants, children, adolescents, adults, families, and communities.
2. Integrate theoretical knowledge as a guide for advanced practice.
3. Promote wholistic Christ-centered care for infants, children, adolescents, adults, families, and communities.
4. Contribute to nursing knowledge through active involvement in research.
5. Influence health care policy and the future direction of nursing.

| Courses |  | Credit |
| :--- | :--- | ---: |
| NRSG 550 | Advanced Pathophysiology | 3 |
| NRSG 552 | Advanced Pharmacology | 3 |
| NRSG 555 | Advanced Health Assessment | 4 |
| NRSG 556 | Family and Community Systems | 3 |
| NRSG 561 | Primary Care of Adults | 3 |
| NRSG 563 | Primary Care Role Development | 3 |
| NRSG 570 | Primary Care of Children | 3 |

NRSG 571 Practicum: Primary Care of Families I** ..... 5
NRSG 573 Practicum: Primary Care of Families II** ..... 5
Subtotal ..... 32
Core Subtotal ..... 15-16
Total ..... 47-48
*Successful completion of the program satisfies eligibility requirements for certification examination.
**Substitution of NRSG 562, Practicum: Primary Care of Adults I, NRSG 566 Practicum: Primary Care of Adults II plus NRSG 572, Practicum: Primary Care of Children may be made.

## Emphasis in NURSE EDUCATOR

## Objectives

The Nurse Educator program will prepare graduates who will:

1. Demonstrate competency in curriculum development, classroom, and clinical education, evaluation, and use of instructional technology.
2. Demonstrate expertise in a defined area of clinical interest.
3. Utilize the process of scientific inquiry to validate and refine knowledge.
4. Implement wholistic, Christ-centered education for students.
5. Influence healthcare policy and the future direction of nursing.
(See the School of Education and Psychology for EDUC course descriptions)

| Courses |  | Credit |
| :--- | :--- | ---: |
| EDUC 520 | Theories of Learning | 2 |
| EDUC 531 | Technology and the Educator | 3 |
| NRSG 550 | Advanced Pathophysiology | 3 |
| NRSG 556 | Family and Community Systems | 3 |
| NRSG 576 | Assessment for Advanced Practice | 2 |
| NRSG 581 | Nursing Curriculum Design | 3 |
| NRSG 583 | Classroom Instruction and Evaluation | 3 |
| NRSG 585 | Educator Role Practicum: Area of Clinical Emphasis | 3 |
| NRSG 591 | Practicum: Area of Clinical Emphasis | 2 |
| Subtotal |  | $\mathbf{2 4}$ |
| Core Subtotal |  | $\mathbf{1 5 - 1 6}$ |
| Total | $\mathbf{3 9 - 4 0}$ |  |

## Master of Science in Nursing/Master of Business Administration

## Objectives

Graduates of the MSN/MBA program will:

1. Demonstrate interdisciplinary expertise in nursing, business, and healthcare administration.
2. Develop a wholistic Christ-centered nursing and business philosophy related to the dynamic healthcare arena.
3. Acquire a balance of nursing, administrative and business skills for service in positions of leadership and management.
4. Contribute to nursing knowledge through active involvement in research.
5. Influence healthcare policy and the future direction of nursing.

## Prerequisites for Admission

The Master of Science in Nursing/Master of Business Administration (MSN/MBA) is designed for students with a baccalaureate degree in nursing and ability to demonstrate competency in healthcare management. Individuals with minimal or no business/management background may be required to demonstrate basic knowledge and/or skills in these areas.

## MSN/MBA Admission Requirements

1. Submit completed SAU nursing graduate application and all required documents for University admission to the Graduate Studies Office prior to May 1 for fall admission, and by October 1 for winter admission.
2. A baccalaureate degree with a major in nursing from a college or university with an accredited nursing program.
3. Current licensure as a registered nurse in Tennessee or current multistate license with privilege to practice in the state of Tennessee.
4. Three hours in statistics, equivalent to MATH 215.
5. A Graduate Management Admissions Test (GMAT) taken within the past five years. Students will be admitted based on the following formula: GPA $\times 200+$ GMAT $=1000$. An applicant with an undergraduate degree from an accredited U.S. college or university, and who has an undergraduate GPA of 3.25 or above, or a GPA of 3.00 and five years of full-time business-related experience may be admitted without a GMAT score.
6. A minimum of one year (2000 hours) of current nursing experience.
7. International students must provide an official GMAT score as a prerequisite for acceptance. In addition they must have a TOEFL score of at least 600 (paper-based), 250 (computer-based), or 100 (internet-based) with testing within the past year.
8. Personal interview with both the School of Nursing and School of Business and Management Graduate Program Coordinators.
9. A criminal background check is required of all students. Background checks are facilitated by the School of Nursing MSN Enrollment Counselor and the Office of Human Resources and are charged to the student account upon enrollment.

## Provisional Admission

An applicant with a combined GPA/GMAT score of less than 1000 may be admitted provisionally. A student accepted provisionally will be admitted to regular status upon the completion of 12 credit hours with a minimum GPA of 3.00 . Students are not permitted to repeat courses in order to satisfy this requirement. Students who do not satisfy this requirement will not be permitted to continue in the program.

## Admission to the Dual-degree Program

Full-time or part-time students may be admitted to the MBA program during the fall, winter, or summer semesters and the MSN courses for the fall or winter semesters. Fall applications must be made by May 1 and winter applications by October 1. Students may choose to take the MSN core courses and MBA courses at the same time or complete one program of study prior to entering the other.

## Time Limits

The programs are structured to meet the needs of part-time and full-time students. Normal progression through the dual-degree program for the full-time student requires registration for a minimum of 9 to 12 hours per semester. Normal progression for the part-time student requires registration for a minimum of one course per semester. Time permitted from enrollment in the dual-degree program to conferring of the MSN/MBA degrees may not exceed six years. Application for an extension will be considered on an individual basis.

## Progression

Student academic standing is monitored regularly for incomplete, in-progress, unsatisfactory or low course grades and GPA. Students noted to have difficulties in any of these areas are subject to advisement and consideration regarding program progression. A student must withdraw from pre-registered courses if transcript record shows two or more incomplete or in-progress grades from the previous semester.

## Residence

The last 30 semester hours must be taken through the Southern Adventist University School of Nursing and/or the School of Business and Management. Seventy-five percent of MSN program requirements must be completed at Southern Adventist University. Transfer courses must be taken at an accredited institution, carry grades of B or better, and be approved by the School.

## MSN/MBA Graduation Requirements

1. Completed application to graduate, to be filed with the Records and Advisement office a minimum of two months prior to expected graduation date.
2. Complete all coursework with a minimum grade-point-average of 3.00 , including no more than one class with a grade below B-. Classes with a grade of C - or below will not be counted for credit toward the master's degree.
3. Successful completion of NRSG 598 with a minimum of four credit hours or NRSG 596 with a minimum of three hours.

## Courses for the Master of Science in Nursing/Master in Business Administration

## Nursing CORE courses:

## Courses <br> Credit

NRSG 515 Theoretical Concepts of Nursing 2
NRSG 520 Health Promotion Across the Lifespan 3
NRSG527 Nursing Research: Foundations of Evidence-based Practice 4
NRSG531 Research Seminar 1
NRSG 541 Health Care Policy ..... 2
NRSG 596 Nursing Project OR ..... 3
NRSG 598 Thesis ..... 4
Nursing Core Subtotal ..... 15-16
Prerequisite courses required for students who have not taken undergraduate equivalents
ACCT 505 Financial Accounting ..... 3
FNCE $505 \quad$ Principles of Finance ..... 3
Prerequisite Subtotal ..... 6
MBA Core Courses
BUAD 505 Management in a Changing World ..... 3
BUAD 510 Accounting for Control and Decision Making ..... 3
BUAD 520 Financial Management ..... 3
BUAD 530 Organizational Behavior ..... 3
BUAD 540 Marketing Management ..... 3
BUAD 555 Leadership and Change ..... 3
BUAD 562 Integrating Faith and Business ..... 3
BUAD 570 Strategic Decision Making ..... 3
MBA Core Subtotal ..... 24
Emphasis in HEALTH CARE ADMINISTRATION
(See School of Business and Management for course descriptions)
NRSG 578 Advanced Nursing Leadership and Role Development ..... 3
Select Nine (9) hours of electives from the following: ..... 9
BEXM 505 Legal Framework of Decisions HADM Healthcare Administration Elective
Emphasis Subtotal ..... 12
Total ..... 51-58
*Required for students who have not taken undergraduate equivalents.

## Accelerated RN to Master of Science in Nursing

The accelerated RN to MSN program allows the RN to move more quickly through the nursing requirements toward a professional career goal. In this program there is no BS degree. Instead the student moves through a combination of BS and MSN course work and is awarded only a MSN degree at completion of all MSN requirements. Students choosing not to complete the accelerated RN to MSN program may receive the BS degree in nursing only by completing the regular BS program requirements (see undergraduate catalog).

## RN to MSN Admission Requirements

1. Completed graduate application.
2. An Associate degree or diploma with a major in nursing from a recognized college or university with an accredited program.
3. Current licensure as a registered nurse in Tennessee or current multistate license with privilege to practice in the state of Tennessee. A Georgia license is recommended for nurse practitioner students.
4. Completion of all Southern Adventist University general education and cognate course requirements for the BS degree with a major in nursing, or an approved plan for concurrent completion of these requirements.
5. A minimum undergraduate GPA of 3.25 .
6. Applicants with less than a 3.25 grade point average may be admitted provisionally. Students initially granted provisional acceptance may progress through the program with a maximum of one $C$ grade.
7. A minimum of one year (2000 hours) of current nursing experience. Acute care nurse practitioner program applicants must have a minimum of two years (4000 hours) of nursing experience and have substantive experience in critical care or a related area, and submit documentation of critical care skill set with application.
8. International students must have a TOEFL score of at least 600 (paper-based), 250 (computer-based), or 100 (internet-based) with testing within the past year.

## Admission to the Program

Full-time or part-time students may be admitted to the program during the fall or winter semesters after completion of BS general education and cognate requirements.

## Application Process

1. Submit completed SAU nursing graduate application and all required documents for University admission to the Graduate Studies Office prior to May 1 for fall admission, and by October 1 for winter admission. Priority is given to most qualified applicants based on level of education, work experience, and completion of all items of the application process. Enrollment in the nurse practitioner emphasis is limited.
2. Arrange for a personal interview with a School of Nursing graduate faculty prior to the application deadline.
3. Provide proof of current Tennessee RN licensure or multistate RN licensure, current immunizations, and Health Care Provider CPR certification to School of Nursing MSN Enrollment Counselor.
4. A criminal background check is required of all students. Background checks are facilitated by the School of Nursing MSN Enrollment Counselor and of Office of Human Resources and are charged to the student account upon enrollment.

## Applicant Notification of Admission Status

1. Files of applicants who have completed the application process (steps $1-3$ above) will be considered for program admission by the School of Nursing Graduate Admissions Committee at scheduled meetings in May and October.
2. Applicants will be notified in writing of the Admissions Committee's decision within one month following the published application deadline (typically by June 1 or November 1)

## Time Limits

The program is arranged to meet the needs of part-time and full-time students. Normal progression through the program for the full-time student requires registration for a minimum of 9 to 12 hours per semester. Normal progression for the part-time student requires registration for a minimum of one course per semester. Time permitted from enrollment in the program to conferring of the MSN degrees may not exceed five years. Application for an extension will be considered on an individual basis.

## Progression

Student academic standing is monitored regularly for incomplete, in-progress, unsatisfactory or low course grades and GPA. Students noted to have difficulties in any of these areas are subject to advisement and consideration regarding program progression. A student must withdraw from pre-registered courses if transcript record shows two or more incomplete or in-progress grades from the previous semester.

## Residence

The last 30 semester hours must be taken through Southern Adventist University School of Nursing. Seventy-five percent of MSN program must be completed at Southern Adventist University. Transfer courses must be taken at an accredited institution, carry grades of B or better, and be approved by the School.

## Accelerated RN to MSN Graduation Requirements

1. Completed application to graduate, to be filed with the Records and Advisement office a minimum of two months prior to expected graduation date.
2. Complete all coursework* with a minimum grade-point-average of 3.00 , including no more than one class with a grade below B-. Classes with a grade of C - or below will not be counted for credit toward the master's degree.
3. Successful completion of NRSG 598 with a minimum of four credit hours or NRSG 596 with a minimum of three hours.
*BS level nursing, MSN core, and emphasis courses

## Substitutions for RN to MSN

BS level courses

| NRSG 316**** | Applied Statistics for Health Professions | 3 |
| :---: | :---: | :---: |
|  | May substitute MATH 215, Statistics (3 hrs) or equivalent |  |
| NRSG 322 | Transitions in Professional Nursing | 3 |
| NRSG 328** | Nursing Assessment | 3 |
|  | Substitute NRSG 555, Advanced Health Assessment (4 hrs) OR NRSG 576, Assessment for Advanced Practice (2 hrs) |  |
| NRSG 340 | Community Health Nursing | 5 |
| NRSG 364** | Transcultural Nursing | 2 |
|  | Substitute NRSG 556, Family and Community Systems |  |
| NRSG 389* | Nursing Pharmacology | 3 |
|  | Substitute NRSG 552, Advanced Pharmacology |  |
| NRSG 434** | Pathophysiology | 4 |
|  | Substitute NRSG 550, Advanced Pathophysiology |  |
| NRSG 485*** | Nursing Leadership and Management | 3 |
|  | Substitute NRSG 578, Advanced Nursing Leadership \& Role Development |  |


| NRSG 497**** | Research Methods in Nursing |
| :---: | :---: |
|  | Substitute NRSG 527, Nursing Research, Foundations of Evidence-based Practice and NRSG 531, Research Seminar |
| NRSG**** | Nursing Electives |
|  | Substitute MSN emphasis course |
|  | *Acute Care Nurse Practitioner, Adult Nurse Practitioner and Family Nurse Practition emphases only |
|  | **Acute Care Nurse Practitioner, Adult Nurse Practitioner, Family Nurse Practitioner, and |
|  | Nurse Educator Emphases only ***MSN/MBA only |
|  | ****All emphases (Acute Care Nurse Practitioner, Adult Nurse Practitioner, Family Nurse |
|  | Practitioner, Nurse Educator, and MSN/MBA) |

## Courses for Accelerated RN to Master of Science in Nursing

The Nursing CORE courses are as follows:

## Courses Credit

NRSG 515 Theoretical Concepts of Nursing 2
NRSG 520 Health Promotion Across the Lifespan 3
NRSG527 Nursing Research: Foundations of Evidence-based Practice 4
NRSG 531 Research Seminar 1
NRSG 541 Health Care Policy 2
NRSG 596 Nursing Project OR 3
NRSG 598 Thesis 4
Subtotal 15-16
One of the following emphases is to be selected
Emphasis in ACUTE CARE NURSE PRACTITIONER*

## Objectives

The Acute Care Nurse Practitioner program will prepare graduate nurses who:

1. Provide primary care for adults and families experiencing complex acute, critical, and chronic health problems.
2. Integrate theoretical knowledge as a guide for advanced practice.
3. Promote wholistic Christ-centered care for adults and families experiencing complex acute, critical, and chronic health problems.
4. Contribute to nursing knowledge through active involvement in research.
5. Influence health care policy and the future direction of nursing.

## BS level nursing courses

NRSG $316 \quad$ Applied Statistics for Health Professions (or MATH 215) 3
NRSG 322 Transitions in Professional Nursing 3
NRSG 340 Community Health 5
NRSG $485 \quad 3$
Master level nursing courses
NRSG 550 Advanced Pathophysiology 3
NRSG552 Advanced Pharmacology 3
NRSG555 Advanced Health Assessment 4
NRSG556 Family and Community Systems 3
NRSG $561 \quad$ Primary Care of Adults ..... 3
NRSG 562 Practicum: Primary Care of Adults I ..... 4
NRSG 567 Acute Care Concepts and Skills ..... 4
NRSG 568 Acute Care Role Development ..... 3
NRSG 574 Practicum: Acute Care of Adults ..... 5
Subtotal ..... 46
Core Subtotal ..... 15-16
Total ..... 61-62
*Successful completion of the program satisfies eligibility requirements for certification examination.
Emphasis in ADULT NURSE PRACTITIONER (accelerated option)*
Objectives
The Adult Nurse Practitioner program will prepare graduate nurses who:

1. Provide advanced nursing care for adults, families, and communities.
2. Integrate theoretical knowledge as a guide for advanced practice.
3. Promote wholistic Christ-centered care for adults, families, and communities.
4. Contribute to nursing knowledge through active involvement in research.
5. Influence health care policy and the future direction of nursing.
Emphasis courses
BS level nursing courses ..... Credit
NRSG 316 Applied Statistics for Health Professions (or MATH 215) ..... 3
NRSG 322 Transitions in Professional Nursing ..... 3
NRSG 340 Community Health ..... 5
NRSG 485 Nursing Leadership and Management ..... 3
Master level nursing courses
NRSG 550 Advanced Pathophysiology ..... 3
NRSG 552 Advanced Pharmacology ..... 3
NRSG 555 Advanced Health Assessment ..... 4
NRSG 556 Family and Community Systems ..... 3
NRSG $561 \quad$ Primary Care of Adults ..... 3
NRSG 562 Practicum: Primary Care of Adults I ..... 4
NRSG 563 Primary Care Role Development ..... 3
NRSG 566 Practicum: Primary Care of Adults II ..... 4
Subtotal ..... 41
Core Subtotal ..... 15-16
Total ..... 56-57
(Excluding general education and cognates)
*Successful completion of the program satisfies eligibility requirements for certification examination.

## Emphasis in FAMILY NURSE PRACTITIONER (accelerated option)* <br> Objectives

The Family Nurse Practitioner program will prepare graduate nurses who:

1. Provide advanced nursing care for infants, children, adolescents, adults, families, and communities.
2. Integrate theoretical knowledge as a guide for advanced practice.
3. Promote wholistic Christ-centered care for infants, children, adolescents, adults, families, and communities.
4. Contribute to nursing knowledge through active involvement in research.
5. Influence health care policy and the future direction of nursing.

## Emphasis courses

BS level nursing courses
Credit
NRSG 316 Applied Statistics for Health Professions (or MATH 215) 3
NRSG 322 Transitions in Professional Nursing 3
NRSG 340 Community Health Nursing 5
NRSG $485 \quad$ Nursing Leadership and Management 3
MSN level courses
NRSG550 Advanced Pathophysiology 3
NRSG 552 Advanced Pharmacology 3
NRSG555 Advanced Health Assessment 4
NRSG556 Family and Community Systems 3
NRSG $561 \quad$ Primary Care of Adults 3
NRSG 563 Primary Care Role Development 3
NRSG $570 \quad$ Primary Care of Children 3
NRSG 571 Practicum: Primary Care of Families I** 5
NRSG 573 Practicum: Primary Care of Families II** 5
Subtotal 46
Core Subtotal 15-16
Total $\quad \mathbf{6 1 - 6 2}$
(Excluding general education and cognates)
*Successful completion of the program satisfies eligibility requirements for certification examination.
**Substitution of NRSG 562, Practicum: Primary Care of Adults I, NRSG 566 Practicum: Primary Care of Adults II plus NRSG 572, Practicum: Primary Care of Children may be made.

## Emphasis in NURSE EDUCATOR (accelerated option)

## Objectives

The Nurse Educator program will prepare graduates who will:

1. Demonstrate competency in curriculum development, classroom, and clinical education, evaluation, and use of instructional technology.
2. Demonstrate expertise in a defined area of clinical interest.
3. Utilize the process of scientific inquiry to validate and refine knowledge.
4. Implement wholistic, Christ-centered education for students.
5. Influence health care policy and the future direction of nursing.

## Emphasis courses

(See the School of Education and Psychology for EDUC course descriptions)
BS level nursing courses Credit
NRSG 316 Applied Statistics for Health Professions (or MATH 215) ..... 3
NRSG 322 Transitions in Professional Nursing ..... 3
NRSG 340 Community Health Nursing ..... 5
NRSG 389 Nursing Pharmacology ..... 3
NRSG 485 Nursing Leadership and Management ..... 3
MSN level courses
EDUC 520 Theories of Learning ..... 2
EDUC 531 Technology and the Educator ..... 3
NRSG 550 Advanced Pathophysiology ..... 3
NRSG 556 Family and Community Systems ..... 3
NRSG 576 Assessment for Advanced Practice ..... 2
NRSG 581 Nursing Curriculum Design ..... 3
NRSG 583 Classroom Instruction and Evaluation ..... 3
NRSG 585 Educator Role Practicum: Area of Clinical Emphasis ..... 3
NRSG 591 Practicum: Area of Clinical Emphasis ..... 2
Subtotal ..... 41
Core Subtotal ..... 15-16
Total ..... 56-57
Accelerated RN to Master of Science in Nursing/Master of Business Administration (MBA available online)
Objectives

Graduates of the RN to MSN/MBA program will:

1. Demonstrate interdisciplinary expertise in nursing, business and healthcare administration.
2. Develop a wholistic Christ-centered nursing and business philosophy related to the dynamic healthcare arena.
3. Acquire a balance of nursing, administrative and business skills for service in positions of leadership and management.
4. Contribute to nursing knowledge through active involvement in research.
5. Influence healthcare policy and the future direction of nursing.

## Prerequisites for Admission

The accelerated RN to Master of Science in Nursing/Master of Business Administration (MSN/MBA) is designed for Registered Nurse students with the ability to demonstrate competency in healthcare management. Individuals with minimal or no business/management background may be required to demonstrate basic knowledge
and/or skills in these areas. The accelerated RN to MSN/MBA program allows the RN to move more quickly through the nursing requirements toward a professional career goal. In this program there is no BS graduation. Instead the student moves through a combination of BS, MSN and MBA course work and is awarded both the MSN and MBA degrees at completion of all BS and MSN/MBA program requirements. Students choosing not to complete the accelerated RN to MSN/MBA program may receive the BS degree in nursing only by completing the regular BS program requirements (see Undergraduate Catalog).

## RN to MSN/MBA Admission Requirements

1. Submit completed SAU nursing graduate application and all required documents for University admissions to the Graduate Studies Office prior to May 1 for fall admission, and by October 1 for winter admission.
2. Personal interview with both the School of Nursing and School of Business and Management Graduate Program Coordinators.
3. An Associate degree or diploma with a major in nursing from a college or university with an accredited nursing program.
4. Current licensure as a registered nurse in Tennessee or current multistate license with privilege to practice in the state of Tennessee.
5. Completion of all Southern Adventist University general education and cognate course requirements for the BS degree with a major in nursing, or a plan for concurrent completion of these requirements approved by both the School of Nursing and the School of Business and Management.
6. A minimum of one year ( 2000 hours) of current nursing experience.
7. International students must provide an official GMAT score as a prerequisite for acceptance. In addition they must have a TOEFL score of at least 600 (paper-based), 250 (computer-based), or 100 (internet-based) with testing within the past year.
8. Personal interview with both the School of Nursing and School of Business and Management Graduate Program Coordinators.
9. A criminal background check is required of all students. Background checks are facilitated by the School of Nursing MSN Enrollment Counselor and the Office of Human Resources and are charged to the student account upon enrollment.

## Admission to the Dual-degree Program

Full-time or part-time students may be admitted to the MBA program during the fall, winter, or summer semesters and to the MSN courses for the fall or winter semesters. Ideally, all BS general education and cognate courses are completed prior to admission and registering for graduate courses. Overlap between final BS courses and MSN core courses may occur. All baccalaureate courses must be completed prior to registering for any MBA courses (except for ACCT 505 and FNCE 505), unless approval for concurrent completion is granted by the School of Business and Management.

## Time Limits

The programs are structured to meet the needs of part-time and full-time students. Normal progression through the dual-degree program for the full-time student requires registration for a minimum of 9 to 12 hours per semester. Normal progression for the part-time student requires registration for a minimum of one course per semester. Time
permitted from enrollment in the accelerated dual-degree program to conferring of the MSN/MBA degrees may not exceed six years. Application for an extension will be considered on an individual basis.

## Progression

Student academic standing is monitored regularly for incomplete, in-progress, unsatisfactory or low course grades and GPA. Students noted to have difficulties in any of these areas are subject to advisement and consideration regarding program progression. A student must withdraw from pre-registered courses if transcript record shows two or more incomplete or in-progress grades from the previous semester.

## Residence

The last 30 semester hours must be taken through the Southern Adventist University School of Nursing and/or the School of Business and Management. Seventy-five percent of MSN program requirements must be completed at Southern Adventist University. Transfer courses must be taken at an accredited institution, carry grades of B or better, and be approved by the School.

## MSN/MBA Graduation Requirements

1. Completed application to graduate, to be filed with the Records and Advisement office a minimum of two months prior to expected graduation date.
2. Complete all coursework* with a minimum grade-point-average of 3.00, including no more than one class with a grade below B-. Classes with a grade of C - or below will not be counted for credit toward the master's degree.
3. Successful completion of NRSG 598 with a minimum of four credit hours or NRSG 596 with a minimum of three hours.
*BS level nursing, MSN core, and emphasis courses

## Courses for Accelerated RN to Master of Science in Nursing/Master of Business Administration (MSN/MBA available online)

BS level nursing courses

NRSG $316 \quad$ Applied Statistics for Health Professions (or MATH 215) 3
NRSG 322 Transitions in Professional Nursing 3
NRSG $328 \quad 3$
NRSG 340 Community Health Nursing 5
NRSG 364 Transcultural Nursing 2
NRSG 389 Nursing Pharmacology 3
NRSG 434 Pathophysiology 3
Subtotal 22
The Master of Science in Nursing CORE courses are as follows:

## Courses

NRSG 515 Theoretical Concepts of Nursing 2
NRSG 520 Health Promotion Across the Lifespan 3
NRSG 527 Nursing Research: Foundations of Evidence-based Practice 4
NRSG531 Research Seminar 1
NRSG 541 Health Care Policy 2
NRSG $596 \quad$ Nursing Project OR ..... 3
NRSG 598 Thesis ..... 4
Subtotal ..... 15-16
Prerequisite courses required for students who have not taken undergraduate equivalents
ACCT 505 Financial Accounting ..... 3
FNCE $505 \quad$ Principles of Finance ..... 3
Prerequisite Subtotal ..... 6
MBA Core Courses
BUAD 505 Management in a Changing World ..... 3
BUAD 510 Accounting for Control and Decision Making ..... 3
BUAD 520 Financial Management ..... 3
BUAD 530 Organizational Behavior ..... 3
BUAD 540 Marketing Management ..... 3
BUAD 555 Leadership and Change ..... 3
BUAD 562 Integrating Faith and Business ..... 3
BUAD 570 Strategic Decision Making ..... 3
MBA Core Subtotal ..... 24
Emphasis in HEALTH CARE ADMINISTRATION
(See School of Business and Management for course descriptions)
NRSG578 Advanced Nursing Leadership and Role Development ..... 3
Select nine (9) hours of electives from the following: ..... 9
BEXM 505 Legal Framework of Decisions HADM Healthcare Administration Electives
Emphasis Subtotal ..... 12
Total (excluding baccalaureate general education and cognate courses) ..... 73-80
*Required for students who have not taken undergraduate equivalents.

## Post-Master's Certificate Programs

## Prerequisites for Admission

1. Completed graduate application.
2. A master's degree with a major in nursing from a recognized college or university with an accredited program.
3. Current license as a registered nurse in Tennessee or current multistate license with privilege to practice in the state of Tennessee. A Georgia license is recommended for nurse practitioner students.
4. A graduate GPA of 3.00 or better.
5. Personal interview and two professional references.
6. A minimum of one year ( 2,000 hours) of current nursing experience. Acute care nurse practitioner program applicants must have a minimum of two years (4,000 hours) of nursing experience and have substantive experience in critical care or a related area, and submit documentation of critical care skill set with application.
7. International students must have a TOEFL score of at least 600 (paper-based), 250 (computer-based), or 100 (internet-based) with testing within the past year.

## Admission to the Program

Full or part-time students may be admitted to the program during the fall or winter semesters.

## Application Process

1. Submit completed SAU nursing graduate application and all required documents for University admission to the Graduate Studies Office prior to May 1 for fall admission, and by October 1 for winter admission. Priority is given to most qualified applicants based on level of education, work experience, and completion of all items of application process. Enrollment in the nurse practitioner emphasis is limited.
2. Arrange for a personal interview with a School of Nursing graduate faculty prior to the application deadline.
3. Provide proof of current Tennessee or multistate RN licensure, current immunization, and Health Care Provider CPR certification to School of Nursing MSN Enrollment Counselor.
4. A criminal background check is required of all students. Background checks are facilitated by the School of Nursing MSN Enrollment Counselor and the Office of Human Resources and are charged to the student account on enrollment.

## Applicant Notification of Admission Status

1. Files of applicants who have completed the application process (steps $1-3$ above) will be considered for program admission by the School of Nursing Graduate Admissions Committee at scheduled meetings in May and October.
2. Applicants will be notified in writing of the Admissions Committee's decision within one month following the published application deadline (typically by June 1 or November 1).

## Time Limits

The program is arranged to meet the needs of part-time and full-time students. Normal progression through the program for the full-time student requires registration for 9 to 12 hours per semester. Normal progression for the part-time student requires registration for a minimum of one course per semester. Time permitted from enrollment in the program to conferring of the post-masters certificate may not exceed five year. Application for an extension will be considered on an individual basis.

## Progression

Student academic standing is monitored regularly for incomplete, in-progress, unsatisfactory or low course grades and GPA. Students noted to have difficulties in any of these areas are subject to advisement and consideration regarding program progression. A student must withdraw from pre-registered courses if transcript record shows two or more incomplete or in-progress grades from the previous semester.

## Residence

The last 20 semester hours must be taken through the Southern Adventist University School of Nursing. Seventy-five percent of MSN program requirements must be completed at Southern Adventist University. Transfer courses must be taken at an accredited institution, carry grades of B or better, and be approved by the School of Nursing.

## Post-Master's Certificate Graduation Requirements

1. Completed application to graduate to be filed with the Records and Advisement office a minimum of two months prior to expected graduation date.
2. Complete all coursework with a minimum grade-point-average of 3.00 , including no more than one class with a grade below B-. Classes with a grade of C - or below will not be counted for credit toward the master's degree.

## Courses for the Post-Master's Certificate

One of the following emphases is to be selected:

## Emphasis in ACUTE CARE NURSE PRACTITIONER*

## Objectives

The Acute Care Nurse Practitioner program will prepare graduate nurses who:

1. Provide primary care for adults and families experiencing complex acute, critical, and chronic health problems.
2. Integrate theoretical knowledge as a guide for advanced practice.
3. Promote wholistic Christ-centered care for adults and families experiencing complex acute, critical, and chronic health problems.
4. Contribute to nursing knowledge through active involvement in research.
5. Influence health care policy and the future direction of nursing.

## Courses <br> Credit

NRSG 520 Health Promotion Across the Lifespan 3
NRSG 550 Advanced Pathophysiology 3
NRSG552 Advanced Pharmacology 3
NRSG555 Advanced Health Assessment 4
NRSG 556 Family and Community Systems 3
NRSG 561 Primary Care of Adults 3
NRSG 562 Practicum: Primary Care of Adults I 4
NRSG 567 Acute Care Concepts and Skills 4
NRSG 568 Acute Care Role Development 3
NRSG 574 Practicum: Acute Care of Adults 5
Total 35
*Successful completion of the program satisfies eligibility requirements for certification examination.

## Emphasis in ADULT NURSE PRACTITIONER* <br> Objectives

The Adult Nurse Practitioner program will prepare graduate nurses who:

1. Provide advanced nursing care for adults, families, and communities.
2. Integrate theoretical knowledge as a guide for advanced practice.
3. Promote wholistic Christ-centered care for adults, families, and communities.
4. Contribute to nursing knowledge through active involvement in research.
5. Influence healthcare policy and the future direction of nursing.

## Courses <br> Credit

NRSG 520 Health Promotion Across the Lifespan 3
NRSG550 Advanced Pathophysiology 3
NRSG552 Advanced Pharmacology 3
NRSG555 Advanced Health Assessment 4
NRSG556 Family and Community Systems 3
NRSG561 Primary Care of Adults 3
NRSG562 Practicum: Primary Care of Adults I 4
NRSG563 Primary Care Role Development 3
NRSG 566 Practicum: Primary Care of Adults II 4
TOTAL (does not include core) 30
*Successful completion of the program satisfies eligibility requirements for certification examination.

## Emphasis in FAMILY NURSE PRACTITIONER*

Objectives
The Family Nurse Practitioner program will prepare graduate nurses who:

1. Provide advanced nursing care for infants, children, adolescents, adults, families, and communities.
2. Integrate theoretical knowledge as a guide for advanced practice.
3. Promote wholistic Christ-centered care for infants, children, adolescents, adults, families, and communities.
4. Contribute to nursing knowledge through active involvement in research.
5. Influence healthcare policy and the future direction of nursing.

## Courses <br> Credit

NRSG 520 Health Promotion Across the Lifespan 3
NRSG550 Advanced Pathophysiology 3
NRSG552 Advanced Pharmacology 3
NRSG 555 Advanced Health Assessment 4
NRSG556 Family and Community Systems 3
NRSG561 Primary Care of Adults 3
NRSG563 Primary Care Role Development 3
NRSG 570
Primary Care of Children 3

| NRSG 571 | Practicum: Primary Care of Families I** | 5 |
| :--- | :--- | :--- |
| NRSG 573 | Practicum: Primary Care of Families II** | 5 |

Total (does not include core) 35
*Successful completion of the program satisfies eligibility requirements for certification examination.
**Substitution of NRSG 562, Primary Care of Adults I, NRSG 566 Practicum: Primary Care of Adults II plus NRSG 572, Practicum: Primary Care of Children may be made.

## Emphasis in NURSE EDUCATOR

## Objectives

The Nurse Educator program will prepare graduates who will:

1. Demonstrate competency in curriculum development, classroom, and clinical education, evaluation, and use of instructional technology.
2. Demonstrate expertise in a defined area of clinical interest.
3. Utilize the process of scientific inquiry to validate and refine knowledge.
4. Implement wholistic, Christ-centered education for students.
5. Influence healthcare policy and the future direction of nursing.
(See the School of Education and Psychology for EDUC course descriptions)
Courses Credit
EDUC 520 Theories of Learning ..... 2
EDUC 531 Technology and the Educator ..... 3
NRSG 520 Health Promotion Across the Lifespan ..... 3
NRSG 550 Advanced Pathophysiology ..... 3
NRSG 556 Family and Community Systems ..... 3
NRSG 576 Assessment for Advanced Practice ..... 2
NRSG $581 \quad$ Nursing Curriculum Design ..... 3
NRSG 583 Classroom Instruction and Evaluation ..... 3
NRSG 585 Educator Role Practicum: Area of Clinical Emphasis ..... 3
NRSG 591 Practicum: Area of Clinical Emphasis ..... 2
Total (does not include core) ..... 27

## School of Religion



## School of Religion

Dean: Greg A. King

Faculty: Stephen Bauer, Michael G. Hasel, J. Douglas Jacobs, Greg A. King, Judson Lake, Donn W. Leatherman, Carlos G. Martin, Alan Parker, Edwin Reynolds, Philip G. Samaan, Douglas Tilstra

Research Faculty: Norman Gulley
Adjunct Faculty: Gordon Bietz, Jack J. Blanco, Ron E.M. Clouzet, Ganoune Diop, Mark Finley, Derek Morris, John S. Nixon

## Mission Statement

The School of Religion offers biblical, theological, and practical courses to help its students experience a growing relationship with Jesus Christ, understand His teachings in the context of the Seventh-day Adventist Church, and live ethical lives in harmony with the Scriptures. It provides quality graduate training with emphases in Church Leadership and Management, Church Ministry and Homiletics, Evangelism and World Missions, Biblical and Theological Studies, and Religious Studies, so its graduates, solidly grounded in Scripture and with a clear burden for others' salvation, become instruments in God's hands to impact the world.

## Degrees Offered

The School of Religion offers two graduate degree program-one professional and one academic:

The Master of Ministry (MMin) with the following three emphases:

- Church Leadership and Management
- Church Ministry and Homiletics
- Evangelism and World Mission

The Master of Arts (MA) with the following two emphases:

- Biblical and Theological Studies
- Religious Studies


## General Information

The Master of Ministry program, with emphases in Church Leadership and Management, Church Ministry and Homiletics, and Evangelism and World Mission, is designed to provide quality professional graduate education in church leadership, church ministry, preaching, outreach, evangelism, and world mission. The emphasis in Church Leadership and Management is specifically designed to prepare church leaders and administrators with training in the principles of business management, as well as to equip them with leadership ministry training skills. The emphasis in Church Ministry and Homiletics is specifically designed to enrich the preparation of pastors for local church ministry. The emphasis in Evangelism and World Mission is specifically designed to enrich the preparation of workers for gospel outreach to the world. The MMin degree prepares students to enter a Doctor of Ministry degree program.

The Master of Arts program, with emphases in Biblical and Theological Studies and in Religious Studies, is designed to provide quality academic graduate education in biblical, theological, and religious studies. The emphasis in Biblical and Theological Studies is specifically designed to prepare students for entering an academic doctoral program in biblical or theological studies. The emphasis in Religious Studies is specifically designed to provide a flexible graduate program in religion for those who want to enter an academic doctoral program in religious studies or to further their religious education in a more general way.
The purpose of all of these programs is to enhance the ability of students to serve a culturally diverse church and society from a biblical perspective and to deepen each student's personal relationship with Jesus Christ.

## Curriculum for the MMin and MA Degrees

The curriculum for the MMin and MA degrees consists of a minimum of 36 semester credit hours beyond the baccalaureate degree. A maximum of six (6) semester hours of transfer credit may be allowed from other institutions (see p. 27). All degree requirements must be completed within seven years from first enrollment. Courses are offered primarily as intensive sessions during the summer. Requirements for successful completion of a given course generally consist of a pre-session reading assignment, attendance and participation in a three-week intensive class session in residence, and a post-session research and writing assignment. All courses require a research paper or major project, which is generally the post-session assignment for the course.

## Admission to Classes

1. Students are considered to be admitted to classes (see "Admission Requirements" in the front of the Catalog) on a non-degree basis until they are granted either regular or provisional acceptance into one of the degree programs from the School of Religion.
2. Students can only take up to 12 hours of coursework before completing all prerequisites for admission and being formally accepted into one of the degree programs.
3. Registration for any graduate religion class is by permission of the School of Religion.
4. A non-refundable commitment deposit of $\$ 100$ per session is required, which can be applied to tuition or other expenses.

## Course Audit

With the approval of the School of Religion, students may register on an audit basis in courses for which they are qualified. Auditors may be admitted to classes if space is still available after all students who wish to enroll for credit have been accommodated. Class attendance is expected, but examinations, reports, and other assignments will be omitted, except as requested by the student and allowed by the professor. With the approval of the professor and School dean, the student may change a course registration from audit to credit or from credit to audit only during the first three days of the summer intensive classes. No credit may be given at any later time for courses audited. Courses taken for audit are charged at one-half of the regular graduate tuition charge.

## Guidelines for Pre-Session and Post-Session Assignments

1. Students should expect pre-session assignments for summer graduate intensives. Typical pre-session assignments include 1,000-1,200 pages of reading per intensive class, depending on other pre-session assignments.
2. Pre-session assignments are due the first day of the intensive. Only assignments submitted on time will receive full credit. There will be no credit for pre-session assignments that are submitted following the completion of the intensive.
3. Post-session assignments give the student opportunity to apply information learned during the intensive to the local ministry context and to do further research on the subject matter. Due dates for these assignments are listed in the course syllabus.

## Master of Ministry

## Prerequisites for Admission

In addition to submitting the appropriate application and application fee for graduate study, the candidate must submit the following materials or meet the following requirements in order to be accepted into the MMin program:

1. Two recommendations. If the applicant is employed by the Seventh-day Adventist Church, one of these recommendations must be from the applicant's employing organization.
2. If applicable, a record of denominational employment indicating the places and dates of service, and the capacity/capacities in which the applicant was employed.
3. Presentation of an official transcript with a completed bachelor's degree from an accredited institution. This transcript must include a minimum of 12 semester hours in religion.
4. A minimum cumulative undergraduate GPA of 3.00. For an undergraduate GPA of 2.50 to 2.99 the GRE (Graduate Record Examination) is required with a combined verbal and quantitative score of at least 1000 and a minimum analytical writing score of 4.
5. Submission of a formal paper of at least 3,000 words that meets the following criteria:

- It is research-based, demonstrating appropriate use of valid sources.
- It reflects the ability to write lucidly, with careful organization of ideas.
- It demonstrates care and consistency in format, style, and mechanics.
- It meets the standards of at least a B letter-grade paper when compared with other research papers that are completed on the undergraduate level.

6. Upon request, a minimum Test of English as a Foreign Language (TOEFL) score of 600 (paper-based)/250 (computer-based)/100 (Internet-based), for students for whom English is not the first language. International graduate students with TOEFL scores between 550 and 599 will be required to study English as a Second Language (ESL). If they maintain ESL grades of B or above for two semesters or when their TOEFL scores reach 600, they will be permitted to take a full course load of graduate classes.
7. Final decisions about acceptance into the program are made by the MMin Program Committee of the School of Religion.

## Graduation Requirements

1. File a completed graduate application with the Records and Advisement Office two months before the expected graduation date.
2. Finish all coursework with a minimum grade point average of 3.00, including no more than two classes with a minimum letter grade of C (see page 29).
3. Pass an exit examination with a minimum score of $80 \%$. The examination will consist of writing essays for two hours on major issues from one key area of the student's emphasis which has been determined in advance by the MMin Program Committee. The exam should be completed not less than one month or more than three months after completing the last period of the last course in the student's program. In case of failure, the exam may be repeated only once. A second failure will disqualify the student for graduation from the MMin program.

## Emphasis in CHURCH LEADERSHIP AND MANAGEMENT

## Objectives

1. To develop a sound Christian leadership philosophy.
2. To provide a broad knowledge of leadership and management theory skills.
3. To provide quality training required for new responsibilities in the church and ministry.
4. To establish a solid spiritual and ethical foundation for Christian faith and practice.

## CORE Courses:

Ministry coursesRELP 513 Effective Church Leadership3
RELP 521 Time and Life Management ..... 3
RELP $532 \quad$ Principles and Strategies of Church Growth ..... 3
RELT $520 \quad$ Spirituality in Ministry ..... 3
RELP 515 Equipping Laity for Ministry OR ..... 3RELT $581 \quad$ Biblical Ethics and Contemporary Society
Subtotal ..... 15
Management courses
BUAD 505 Management in a Changing World ..... 3
BHRM 510 Human Resource Management ..... 3
BUAD 555 Leadership and Change OR ..... 3
ACCT 505 Financial Accounting
BUAD 530 Organizational Behavior OR ..... 3
NPLD 530 Strategic Management in Non-Profit Organizations
BEXM $585 \quad$ Contemporary Issues in Management OR ..... 3NPLD 484 Contemporary Issues in Church/Non-Profit LeadershipSubtotal15

## Electives

Select six (6) semester hours from graduate courses offered by the School of Religion.
Subtotal ..... 6
Total ..... 36

## Emphasis in CHURCH MINISTRY AND HOMILETICS

## Objectives

1. To develop advanced skills in pastoral ministry oriented to the local church.
2. To equip the local pastor with tools for enhancing his or her ministry.
3. To provide advanced training in expository preaching.
4. To provide tools and training for interpreting the Bible in harmony with sound principles of biblical hermeneutics.

## Additional Prerequisites for Admission

1. A minimum of three years of pastoral experience or its equivalent as approved by the School of Religion.
2. Successful completion of at least one introductory course in biblical preaching (which can be part of the 12 required hours in religion). Students lacking the preaching course must take RELP 401 Fundamentals of Biblical Preaching or an equivalent course to meet the necessary requirement.
Biblical and Theological courses
RELB 541 Preaching from the Old Testament Text OR ..... 3
RELB $551 \quad$ Preaching from the New Testament Text
RELT $520 \quad$ Spirituality in Ministry ..... 3
RELT 525 Theology of Ministry ..... 3
RELT 531 Hermeneutics and Biblical Interpretation ..... 3
RELT $581 \quad$ Biblical Ethics and Contemporary Society ..... 3
Subtotal ..... 15
Professional courses
RELP 501 Advanced Preaching Methods OR ..... 3
RELP 508 Expository Preaching
RELP 513 Effective Church Leadership ..... 3
RELP 515 Equipping Laity for Ministry ..... 3
RELP 521 Time and Life Management ..... 3
RELP 561 Preaching to the Secular Mind OR ..... 3
RELP 591 Preaching Practicum
Subtotal ..... 15
ElectivesSelect six (6) semester hours from graduate courses offered by the School of Religion
Subtotal ..... 6
Total ..... 36

## Emphasis in EVANGELISM AND WORLD MISSION Objectives

1. To enhance skills in personal outreach and public evangelism.
2. To introduce new methods of evangelism and mission outreach for a rapidly changing, post-modern society in North American and the world.
3. To provide tools and training for interpreting the Bible in harmony with sound principles of biblical hermeneutics.
4. To emphasize the communication of the gospel in the context of the Three Angels' Messages of Revelation 14.
5. To develop skills for societal analysis and interpersonal interaction.

## Additional Prerequisites for Admission

1. A written list of church offices which the applicant has held (e.g., elder, deaconess, Sabbath School teacher, etc.) and outreach activities in which the applicant has engaged (e.g., conducted Bible studies, worked in Revelation seminars, assisted with health education seminars).
2. At least one introductory undergraduate course in biblical preaching. Students lacking preaching credits must take RELP 401 Fundamentals of Biblical Preaching or an equivalent course to meet the necessary requirement.

## CORE Courses:

Biblical and Theological courses
Credit
RELB 555 Studies in Daniel OR 3
RELB 556 Studies in Revelation
RELT 531 Hermeneutics and Biblical Interpretation 3
RELT 552 Theology of Mission and Evangelism 3
RELT 568 World Religions 3
Subtotal 12
Professional courses
RELP 524 Evangelistic Preaching OR 3
RELP 561 Preaching to the Secular Mind
RELP $532 \quad$ Principles and Strategies for Church Growth OR 3
RELP 537 Church Planting Strategies
RELP 534 Personal Soul-Winning Skills 3
RELP $542 \quad$ Urban Ministry and Evangelism 3
RELP 570 World Mission 3
RELP 591 Preaching Practicum 3
Subtotal 18
Electives
Select six (6) semester hours from graduate courses offered by the School of Religion.
Subtotal ..... 6
Total ..... 36

## Master of Arts

## Prerequisites for Admission

In addition to the general application and application fee requirements for graduate study, the candidate will comply with the following requirements:

1. Two recommendations. If the applicant works for the Seventh-day Adventist Church, a recommendation from the applicant's employing organization is required.
2. If applicable, a record of denominational employment indicating the places and dates of service, and the capacity in which the applicant was employed.
3. Presentation of an official transcript from an accredited bachelor's degree. Other prerequisites may apply to the specific emphases.
4. A minimum cumulative undergraduate GPA of 3.25 . For an undergraduate GPA of 2.75 to 3.24 , the GRE (Graduate Record Examination) is required with a combined verbal and quantitative score of at least 1080 and a minimum analytical writing score of 4.5.
5. Submission of a formal paper of at least 3,000 words that meets the following criteria:

- It is research-based, demonstrating appropriate use of valid sources.
- It reflects the ability to write lucidly, with careful organization of ideas.
- It demonstrates care and consistency in format, style, and mechanics.
- It meets the standards of at least a B letter-grade paper when compared with other research papers that are completed on the undergraduate level.

6. Upon request, a minimum Test of English as a Foreign Language (TOEFL) score of 600 (paper-based)/250 (computer-based)/100 (Internet-based), for students for whom English is not the first language. International graduate students with TOEFL scores between 550 and 599 will be required to study English as a Second Language (ESL). If they maintain ESL grades of B or above for two semesters or when their TOEFL scores reach 600, they will be permitted to take a full course load of graduate classes.
7. Final decisions about acceptance into the program are made by the MA Program Committee of the School of Religion.

## Graduation Requirements

1. File a completed graduate application with the Records and Advisement Office not less than two months before the expected graduation date.
2. Finish all coursework with a minimum grade point average of 3.25 , including no more than two classes with a minimum letter grade of C .
3. Pass a written comprehensive examination taken no earlier than 3 months and no later than 12 months after completion of the last period of the student's last course in the program. Specific examination dates will be posted by the School of Religion.

- The examination is expected to last $41 / 2$ hours.
- The candidate for graduation will need to give comprehensive answers to several questions drawn from a larger list of questions available for research and review at the end of his or her coursework.
- A score of $80 \%$ or above will constitute a passing grade.
- In case of failure, the examination may be repeated only once. A second failure will disqualify the student for graduation from the MA program.


## Project and Thesis Procedure

1. All MA students choosing the emphasis in Biblical and Theological Studies must complete a thesis, while students who choose the emphasis in Religious Studies must complete either a thesis or a project.
2. The project must be done in conjunction with an advisor assigned by the MA Program Committee. The advisor will work with the student to select a topic, plan the research, guide in the organization of the paper, and evaluate the result.
3. The thesis must be done in conjunction with a three-person Thesis Committee, chaired by an advisor and appointed by the MA Program Committee. The student will select a topic in consultation with the advisor and prepare a thesis proposal to be submitted to the Thesis Committee for approval. After approval by the Thesis Committee, the student will complete the research, chapter by chapter, under the guidance of the advisor, submitting each chapter to the Thesis Committee for approval. The Thesis Committee must approve the final product.
4. The project or thesis must conform to the style guidelines of the School of Religion, which are based on the footnote and bibliography style of the latest edition of the Chicago Manual of Style or Turabian's Manual for Writers.

## Emphasis in BIBLICAL AND THEOLOGICAL STUDIES

## Objectives

1. To enhance the student's knowledge of biblical and theological issues.
2. To prepare the student for academic studies at the doctoral level.
3. To increase the student's facility in research and writing.
4. To increase critical thinking skills and enlarge the student's awareness of the trends and secondary literature in biblical and theological studies.
5. To increase the student's ability to interpret the Bible in harmony with sound principles of biblical hermeneutics.
6. To establish a sound theological foundation for Christian faith and practice.

## Additional Prerequisites for Admission

Six semester credits in a biblical language with a grade of C or higher. (This may be part of the 12 required credits in religion.)

## CORE Courses:

## Biblical Studies courses

Credit
RELB $510 \quad$ Archaeology and Bible Interpretation OR 3
RELB 530 Archaeological Fieldwork OR
RELB $565 \quad$ Topics in Biblical Studies
RELB $555 \quad$ Studies in Daniel 3
RELB556 Studies in Revelation 3
RELB 545 General Epistles OR ..... 3
RELB 546 Pauline Epistles
Subtotal ..... 12
Theological Studies courses
RELT 531 Hermeneutics and Biblical Interpretation ..... 3
RELT 542 Studies in Biblical Doctrines ..... 3
RELT 546 Doctrine of Salvation OR ..... 3
RELT 563 Contemporary Theological Issues
RELT 581 Biblical Ethics and Contemporary Society ..... 3
Subtotal ..... 12
Research courses
RELG 600 Research Methods and Writing ..... 3
RELB 650 Thesis in Biblical Studies OR ..... 6RELT 650 Thesis in Theological Studies
Subtotal ..... 9
ElectivesSelect three (3) semester hours from graduate courses in biblical ortheological studies offered by the School of Religion
Subtotal ..... 3
Total ..... 36
Emphasis in RELIGIOUS STUDIES
Objectives1. To prepare the student for academic studies in religion at the doctoral level.2. To increase the student's facility in research and writing.3. To enhance critical thinking skills and enlarge the student's awareness of the trendsand literature in religious studies.
4. To provide resources for developing and implementing a biblical philosophy of life.
5. To establish a sound theological foundation for Christian faith and practice.
CORE Courses:
Biblical and Theological courses ..... Credit
RELB 553 Studies in Romans OR ..... 3
RELB 546 Pauline Epistles
RELB 555 Studies in Daniel OR ..... 3
RELB 556 Studies in Revelation
RELT 531 Hermeneutics and Biblical Interpretation ..... 3
RELT 538 Prophetic Guidance in the Adventist Church OR ..... 3
RELT 563 Contemporary Theological Issues
RELT 542 Studies in Biblical Doctrines OR ..... 3
RELT 546 Doctrine of Salvation
RELT 568 World Religions ..... 3
RELT 581 Biblical Ethics and Contemporary Society ..... 3
Subtotal ..... 21
Research courses
RELG 600 Research Methods and Writing ..... 3
RELB $620 \quad$ Project in Biblical Studies OR ..... 3
RELT $620 \quad$ Project in Theological Studies OR
RELB $650 \quad$ Thesis in Biblical Studies OR ..... 6
RELT 650 Thesis in Theological Studies
Subtotal ..... 6-9
ElectivesSelect six (6) to nine (9) semester hours from graduate courses offered by the School ofReligion
Subtotal ..... 6-9
Total ..... 36

## Course Descriptions



## Course Descriptions

## Accounting Courses

## ACCT 505. Financial Accounting

## 3 hours

An introduction to financial accounting. Emphasis is on uses of information contained in financial statements. Students are also introduced to the principles of managerial accounting. (ACCT 505 is required for students who have not taken two semesters of undergraduate accounting or can validate equivalent work experience approved by the dean or accounting professor.)

## ACCT 507. Intermediate Financial Accounting I <br> 3 hours

Prerequisite: ACCT 505 or a course in Principles of Accounting I \& II.
An in-depth course in financial accounting. Topics include the accounting conceptual framework, the hierarchy of GAAP, accounting for assets, liabilities and owners' equity. (ACCT 507 and 508 are required for students who have not taken undergraduate intermediate accounting.)
ACCT 508. Intermediate Financial Accounting II 3 hours
Prerequisite: ACCT 507.
Continue an in-depth study in financial accounting. Topics include revenues and expenses, income taxes, leases, pensions, and financial statement reporting and disclosure requirements. (ACCT 507 and 508 are required for students who have not taken undergraduate intermediate accounting.)

## ACCT 510. Accounting for Control and Decision Making

Prerequisite: ACCT 505 or a course in Principles of Accounting I \& II.
This course is cross-listed with BUAD 510. A student may receive credit for this course from only one program.
Review of basic financial accounting and financial statements. Study of the use of accounting for the planning and control of a firm, application of accounting techniques for budgeting, pricing, and decision making. Lab fee 1 will be assessed for this course.

## ACCT 520. Accounting Theory <br> 3 hours

Prerequisite: ACCT 508 or equivalent.
This course provides a survey of theories applied to accounting. Emphasis is given to theories applicable to financial accounting and reporting, but other theories frequently used in managerial accounting, taxes, and accounting systems may also be introduced. These theories are then used to evaluate critically the U.S. accounting standard-setting process, both past and present.

## ACCT 530. Controllership

3 hours
Prerequisite: ACCT 505 or equivalent.
This course provides an advanced study of accounting techniques, concepts, and procedures as they relate to the functions and responsibilities of the controller. Topics will include planning and control functions, management reporting systems, and investment planning. receive credit for this course from only one program.
This course is an in-depth study of selected accounting topics such as consolidated financial statements, partnerships, business firms in financial difficulty, estates and trusts, foreign exchange, and segment reporting.

## ACCT 552. Auditing <br> 3 hours

Prerequisite: ACCT 550 or equivalent.
This course is cross-listed with ACCT 452 in the BBA program. A student may receive credit for this course from only one program.
This course is primarily a study of generally accepted auditing standards promulgated by various standard-setting bodies. It includes a study of the AICPA code of professional ethics, audit planning, and audit procedures. It also includes a consideration of various attest and other quasi-audit services.

## ACCT 556. Federal Taxation

Prerequisite: ACCT 505 or equivalent.
This course is cross-listed with ACCT 456 in the BBA program. A student may receive credit for this course from only one program.
This course is a study of the Federal tax system. The primary emphasis is the Federal income tax as it applies to individuals. A study of other federal taxes and the taxation of other entities is included.

## ACCT 557. Advanced Federal Taxation <br> 3 hours

Prerequisite: ACCT 556 or equivalent.
This course is cross-listed with ACCT 457 in the BBA program. A student may receive credit for this course from only one program.
This course is a continued study of the Federal tax system. The primary emphasis is the Federal income tax as it applies to for-profit and not-for-profit entities other than individuals. A study of other Federal taxes is included.

## ACCT 558. Federal Tax Problems/Research <br> 3 hours

Prerequisite: ACCT 557 or equivalent.
This course is a study of tax law sources, tax research methodology, research documentation, and the preparation and presentation of research-based solutions to selected Federal tax problems.

## ACCT 564. Financial Statement Analysis <br> 3 hours

Prerequisites: ACCT 508, 510; FNCE 510 or BUAD 520.
This course is cross-listed with FNCE 564. A student may receive credit for this course from only one program.
A capstone class designed to synthesize financial information learned in previous courses. Utilizing information from financial accounting and finance courses, students analyze financial statements of various companies and make investing, lending, and management decisions based on the information provided in those statements.

ACCT 585. Contemporary Issues of Professional Practice
3 hours
Using contemporary issues facing the accounting profession, the content for this course will vary each semester to include recent issues the accounting profession is facing. Topics may include professionalism, non-audit attest services, independence, practice organizational form, and non-attest services.
ACCT 587. Accounting and Reporting in the SEC Environment
The course investigates accounting issues that arise in a SEC/environment, both from the perspective of the corporation functioning in a SEC environment and from the perspective of the public accounting firm auditing a SEC corporation.

## ACCT 595. Independent Study

3 hours
Designed to develop specialized knowledge in an accounting topic, the student will perform individualized research into a selected topic chosen by the faculty advisor and the student.
ACCT 597. Accounting Research
3 hours
Designed to develop research skills, this course requires the student to conduct a research project under the supervision of a faculty member in the discipline. The research includes a review of literature, research design, data collection and analysis leading to a paper appropriate for professional publication and/or presentation.

## Management Courses

BEXM 505. Legal Framework of Decisions
3 hours
Examines the legal environment within which legislative bodies, courts, and administrative agencies act upon the operation of business and government. Contracts, judicial and legislative process, and administrative rule-making reviewed.

## BEXM 520. Corporate Intrapreneurship <br> 3 hours

Presents concepts, tools, and techniques for managing new business creations, or creating an environment of innovation/entrepreneurship within larger existing organizations. The spectrum of activities to be considered is broad including new ventures launched by both corporate and division managers in established and emerging businesses.
BEXM 560. Seminar in Entrepreneurship 3 hours
Examines the theory and practice of entrepreneurship and how the field fits traditional business models. A business plan is developed and presented, including market research, legal organization business forms, and a human resource plan. Includes case studies devoted to successful entrepreneurial business.
BEXM 585. Contemporary Issues in Management 3 hours
A seminar of open discussion and guest lectures relating to current issues developing within the science of management. Topics include key concepts in leadership, motivation, management of change, societal issues, community relations, and organizational development.
BEXM 595. Independent Study
Individualized research into a selected topic chosen by the faculty advisor and the
student. student.

## BEXM 597. Management Research

3 hours
A research project under the supervision of a faculty in the discipline, which includes review of literature, research design, data collection and analysis leading to a paper appropriate for professional publication and/or presentation.

## Human Resource Management Course

## BHRM 510. Human Resource Management

3 hours
Provides a framework for understanding and thinking strategically about employment relations and the management of human resources in organizations. The course builds on insights from the social sciences to explore how employment relations are influenced by economic, social, psychological, legal, and cultural forces. Specific topics include: recruitment and selection; performance evaluation; compensation and benefits; promotion; job design; training; layoffs; retention and turnover; and the human resource implications of various strategies.

## BHRM 530. Human Resource Development and Training <br> 3 hours <br> Prerequisite: BHRM 510. <br> Human Resource Development is the guiding force in developing a high quality workforce from the executive level through the production worker. The human worker is capable of being developed and trained to perform optimally. Topics covered are needs assessments, setting training goals and objectives, and training effort assessment.

## BHRM 560. Compensation and Benefits

Prerequisite: BHRM 510.
This course is cross-listed with MGNT 460. A student may receive credit for this course from only one program.
Part one of the course covers employee and executive compensation components, theory, and strategies. Compensation is an integral part of attracting and retaining organizational talent. Part two of the course covers executive and employee benefits and strategies. In the climate of expensive medical coverage, emphasis will be given to cost containment strategies. Great organizations offer benefits that satisfy a wide range of employee needs and delivers competitive advantage in attracting and retaining a quality employee base.

## BHRM 585. Contemporary Issues in Human Resource Management

A seminar of open discussion and guest lectures relating to current issues developing in human resource management. Topics will include key concepts in compensation systems, development and training, benefits, motivation of employees, and other related issues.
BHRM 595. Independent Study
3 hours
Individualized research into a selected topic chosen by the faculty adviser and the student.

## Marketing Management Courses

## BMKT 520. International Marketing Communications

Principles and practices of managing promotional activities including advertising, sales promotion, public relations, and other subtle methods companies use to communicate with their customers. Provides an approach to management that is thoughtful, sophisticated, and state-of-the-art, while being practical and relevant to "real world" communications, planning, decision-making, and control.
BMKT 550. International Marketing Management
3 hours
Analyze international markets and development of strategic and tactical options for marketing across national boundaries. Cultural norms, behaviors and nuances are evaluated for appropriate marketing strategies and tactics. Develops students' knowledge of theoretical concepts and practical aspects of marketing for firms competing in countries with different cultural, legal, economic, and political environments. Designed for those who plan to work for multinational companies and those who want to enrich their knowledge of the international marketplace.

## BMKT 585. Contemporary Issues in Marketing Management

 3 hours A seminar of open discussion and guest lectures relating to current issues developing within the healthcare industry.
## BMKT 595. Independent Study

Individualized research into a selected topic chosen by the faculty advisor and the student.

## BMKT 597. Marketing Research

Prerequisites: BUAD 540 and Statistics.
Provides study of and experience in the systematic design, collection, analysis, and reporting of data relevant to a specific marketing situation facing an organization. Through a marketing research project students develop research objectives and a research plan, collect and analyze the data, and interpret and report the findings.

## Business Administration General Courses

BUAD 504. Communication Skills for Managers
The course analyzes basic models of communication applicable to the workplace. This analysis provides a theoretical framework for effective communication. Emphasis is placed on the connection between communication and the functions of management. Lab fee 2 will be assessed for this course.

## BUAD 505. Management in a Changing World <br> 3 hours

Presents an overview of the fundamental issues underlying a post-industrial society, such as the changing concepts of technology and knowledge. The impact of technological and workforce changes on society, on organizations, and on the role of the manager are explored in depth. The nature of organizations in a changing environment, the evolution of management thought and its relevance for modern managers. Organizational theory, structure, and design are emphasized. The relationships between individuals and organizations, the social responsibility of organizations and ethical issues for managers, workforce diversity, and the challenges of managing in today's complex organizational environment are studied. Lab fee 1 will be assessed for this course.

## BUAD 510. Accounting for Control and Decision Making

Prerequisite: ACCT 505 or a course in Principles of Accounting.
This course is cross-listed with ACCT 510. A student may receive credit for this course from only one program.
Review of basic financial accounting and financial statements. Study of the use of accounting for the planning and control of a firm, application of accounting techniques for budgeting, pricing, and decision making. Lab fee 1 will be assessed for this course.

## BUAD 520. Financial Management

Prerequisite: An introductory course in finance or FNCE 505.
This course is cross-listed with FNCE 510. A student may receive credit for this course from only one program.
Understanding and analyzing information for decision making. The financial environment, financial statement analysis, operating, cash and capital budgeting, working capital management, interest mathematics, and cost of capital are discussed. Lab fee 1 will be assessed for this course.

## BUAD 530. Organizational Behavior <br> 3 hours

Leadership, motivation, group dynamics, decision making, interpersonal relations, change. Designing and implementing the organizational structure: corporate divisions, departments, support groups. Organizing work: positions, specifications, performance standards and review, reward systems, program and project management. Lab fee 1 will be assessed for this course.

## BUAD 540. Marketing Management

The marketing process, product development, pricing, packaging, promotional strategy, development of channels of distribution integrated into a program for profit and nonprofit organizations. Contains a research component. Lab fee 1 will be assessed for this course.

## BUAD 555. Leadership and Change

## 3 hours

Examines theory and leadership practices in various types of organizations. Particular emphasis is placed on the strategic role of leaders in leading organizational development and change in an age of rapidly changing markets and technologies. Examines why organizational change efforts succeed or fail, and what leaders can do to anticipate and effect needed organizational changes successfully. Lab fee 1 will be assessed for this course.

Explores influences on the integration of religious faith and business practice including the teaching of Judeo-Christian Scriptures on business and management, vocation, work as service and worship, models of expressing personal faith at the workplace, moral tensions that result from the conflict between business assumptions and religious beliefs, managing personal change, spiritual disciplines for managers, recognizing and managing spiritual crises at work. Lab fee 1 will be assessed for this course.

BUAD 570. Strategic Decision Making
3 hours
Prerequisites: BUAD 505, 510, 520, 540. Permission of dean or program coordinator if taken before completion of core curriculum.

A capstone seminar in which the applied behavioral aspects and the impact of the continuous changes affecting post-industrialized society are linked to the key organizational function known as decision making. The course integrates previous course work. Focus is given to effective decision strategies, ensuring decision quality, differences between group and individual decision making, and a variety of constraints facing decision makers. Utilizing a case approach to integrate earlier course work, the course enhances decision making skill by providing students the opportunity to analyze the effects of various decision strategies on organizational outcomes. The use of technology to enhance research and decision making skills are key components. Lab fee 1 will be assessed for this course.
BUAD 595. Independent Study
3 hours
Individualized research into a selected topic chosen by the faculty advisor and the student.

## Counseling Courses

## COUN 503. Foundations of School Counseling

3 hours
Provides a background for understanding the school setting and how the diverse roles of the professional school counselor fit together in a comprehensive manner. History, philosophy, ethical and legal considerations, modes of intervention (e.g., individual student planning, responsive services, guidance program management), school counselor professional identity, and current trends in school counseling are studied.

## COUN 508. Sexuality: Issues in Therapy

3 hours
Provides foundation of knowledge concerning basic human sexual functioning, knowledge of sexual diseases, awareness of sexual variance, knowledge of sexual dysfunction and an understanding of basic treatment and sex therapy techniques.

## COUN 510. Advanced Lifespan Development

Issues in development throughout the life cycle are studied. The impact of early physical, cognitive, and psychological developmental issues and the effects of significant periods of life change are considered. Theories of individual and family development are studied, as well as counseling interventions appropriate to facilitate optimal development and wellness.

## COUN 514. Drugs and Addictions

3 hours
A comprehensive study of drugs and addictions. Particular emphasis will be placed on physiological functions related to the etiology and treatment of addiction in both therapeutic and educational settings, as well as on the Adventist perspective of holistic health.

## COUN 516. Career Counseling

3 hours
Provides understanding of career development theories and decision-making models; career counseling processes; career, vocational, educational, occupational, and labor market information resources; career development; program management at PreK-12 grade levels; and assessments and techniques relevant to career planning and decision-making in a global economy.

## COUN 520. Principles of Counseling <br> 3 hours

History and philosophy, professional roles and credentialing, and ethical and legal considerations of the counseling profession are studied. Professional development and personal characteristics of the counselor, as well as basic counseling and consultation skills are emphasized.

## COUN 521. Psychopathology

3 hours
Prerequisite: COUN 520.
This course emphasizes diagnostic criteria for the disorders included in the Diagnostic and Statistical Manual of Mental Disorders, Fourth Edition, Revised Text (DSM-IV-TR). Mental disorders are defined and categorized in terms of their manifestations and symptoms. Cultural variations in symptoms and gender and age-related features of the disorders are also considered, as well as empiricallybased treatments currently available for each condition.
COUN 526. Ethics and Legal Aspects of Counseling
2 hours
Analyzes counseling ethics and legal factors related to the counseling profession. Real case studies are considered.

## COUN 528. Learning and School Counseling Interventions <br> 3 hours

This course focuses on major theories of learning as they relate to the practice of school counseling. How learning theory informs effective guidance lesson planning and school counseling curriculum development is considered. Ability to apply knowledge from learning theories to identify learning problems and to facilitate exceptional students' growth and development through counseling, collaboration, and consulting activities are also studied.
COUN 530. Assessment and Appraisal 3 hours
Provides an understanding of the theoretical principles and practical applications of standardized instruments used in counseling and education. This course covers the selection, administration, interpretation and reporting of the results of appropriate instruments of assessment used in clinical setting and PreK-12 schools. Emphasis is placed on personality, aptitude, achievement, and pathological testing.
COUN 551. Psychology of the Exceptional Child
3 hours
This course is cross-listed with EDIE 512. A student may receive credit for this course from only one program.
See EDIE 512 for course description. (Summer)

## COUN 553. Group Therapy and Procedures

3 hours
Prerequisite: COUN 520.
Provides understanding of group therapy processes from both theoretical and experiential perspectives. Group counseling, leadership, and facilitation styles are studied. Contains a requirement for direct experience in which students participate as group members and leaders in small group activities for a minimum of 10 clock hours over the course of the semester. Group leadership responsibilities may extend into the following semester.

COUN 556. Theories and Techniques of Psychotherapy
3 hours
Provides a comprehensive survey of the major contemporary theories of counseling and psychotherapy, as well as their implications for practice. Core topics such as historical background, key concepts, the therapeutic process, therapeutic techniques and procedures, multicultural perspectives, and evaluation are examined for each theory. Students are given the opportunity to conceptualize selected case studies, decide on appropriate counseling interventions, and practice a variety of techniques that are commonly used in counseling practice. Students also begin the process of developing their own personal model of counseling.

## COUN 558. Crisis Counseling

## 2 hours

A study of major theories and strategies for identifying and treating crises which affect individuals in both clinical mental health agencies and PreK-12 schools.

## COUN 561. Multicultural Issues in Counseling

3 hours
Study of contemporary issues related to multicultural counseling. Aside from introduction to various cultures and their norms, this course also addresses theories of multicultural counseling and counseling interventions based on these theories as they are applied to various populations. In addition, attention is given to the counselor's role as a liaison or agent of change for the culturally pluralistic society in both school and clinical mental health settings.

## COUN 565. Topics in Counseling

## 1-3 hours

Selected topics in counseling chosen from such areas as religion, ethics, child and/or youth counseling, practice of school counseling, etc. This course may be repeated with an appropriate change in topic.

## COUN 570. Counseling in Community Agencies

This course examines the history, philosophy, and current trends of counseling in community agencies. Roles and functions of clinical mental health counselors and professional issues, such as credentialing, core provider status, expert witness status, and practice privileges within managed care systems are studied. This course emphasizes the importance of family, social networks, and community systems in the treatment of mental and emotional disorders. Prevention, intervention, consultation, education, and advocacy in community agencies are also studied.

## COUN 575. Administration of Counseling Services

3 hours
Prerequisite: Completion of at least 42 semester hours in degree program.
The management of mental health services and programs, including areas such as administration, finance, accountability, public mental health policy, and regulatory processes, is examined. Students become familiar with the range of mental health service delivery-such as inpatient, outpatient, partial treatment and aftercare, and the operation of programs and networks that promote mental health in a multicultural society. As the capstone course, this includes the completion of a position paper.

## COUN 577. Administration of School Counseling Services

Prerequisite: Completion of at least 32 semester hours in the degree program.
This is the capstone course for School Counseling. The development, implementation and evaluation of comprehensive school counseling programs are studied. Special consideration is given to the integration of the school counseling program into the total school community to facilitate successful development and achievement of all students.

## COUN 582. Clinical Practicum I <br> 1 hour

This course is an orientation to field experience. The student will be oriented through the use of books, videos, presentations, discussion, observation, and practice sessions.
COUN 583. Clinical Practicum II: Clinical Mental Health Counseling
1-2 hours
Prerequisites: COUN 510, 520, 521, 526, 553, 556, 561, 582; having obtained regular admission status in the Clinical Mental Health Counseling program.

This course consists of supervised field experience in a clinical mental health setting. A total of 100 clock hours ( 50 clock hours per semester hour) of direct observation, consultation in the clinical area, and practice of counseling skills is required. The student must attend a weekly hour-long individual supervision session with a supervisor and a weekly 1.5 hour group supervision. Videotaping of counseling sessions is essential. Applications for Fall Practicum II experiences must be submitted for approval by April 15 of the previous school year. Applications for Winter Practicum II experience must be submitted for approval by October 15.

## COUN 583. Clinical Practicum II: School Counseling

1-2 hours
Prerequisites: COUN 503, 516, 520, 526, 553, 558, 561, 582; having obtained regular admission status in the School Counseling program.

This course consists of supervised field experience in PreK-12 school settings. A total of 100 clock hours ( 50 clock hours per semester hour) of direct observation, consultation in the clinical area, and practice of counseling skills is required. The student must attend a weekly hour-long individual supervision session with a supervisor and a weekly 1.5 hour group supervision. Videotaping of counseling sessions is essential. Applications for Fall Practicum II experiences must be submitted for approval by April 15 of the previous school year. Applications for Winter Practicum II experience must be submitted for approval by October 15.

COUN 584. Clinical Internship: Clinical Mental Health Counseling
1-6 hours
Prerequisites: COUN 583; Completion of 40 semester hours in degree program.
This course consists of supervised field experience in a community agency. A total of 6 semester hours and 600 clock hours of clinical work are required. At least 240 clock hours will be direct client contact in the capacity of a professional counselor. A wide range of clients will be chosen. This internship will be done under the direction of a certified or licensed professional and will also include consultation with an assigned faculty supervisor, research on clinical issues, and attendance at a weekly supervision group. Applications for Summer or Fall Internship experiences must be submitted for approval by April 15 of the previous school year. Applications for Winter Internship experience must be submitted for approval by October 15.
COUN 584. Clinical Internship: School Counseling 1-6 hours
Prerequisites: COUN 583; Completion of 34 semester hours in degree program.
This course consists of supervised field experience in a school setting. A total of 6 semester hours and 600 clock hours of clinical work are required. This will include a variety of activities that a regularly employed school counselor is expected to perform. At least 240 clock hours are required in direct client contact, individual counseling, group work, developmental classroom guidance, and parent/community conferences. This will be done under the supervision of a certified school counselor and will also include consultation with an assigned faculty supervisor, research on clinical issues, and attendance at a weekly supervision group. Applications for Fall Internship experiences must be submitted for approval by April 15 of the previous school year. Applications for Winter Internship experiences must be submitted for approval by October 15.

## COUN 587. Statistics

2 hours
This course is designed to provide a basic knowledge of descriptive and inferential statistics to be applied to psychological research. Topics covered include measure of central tendency and variability; correlation and regression; testing of hypothesis using the normal; binomial, $\mathrm{t}, \mathrm{F}$, and chi-square distribution.

## COUN 590. Marriage and Family Therapy I

This course provides an overview of major family therapy treatment models and their application utilizing case studies. Communications theory, structural, strategic, the Bowenian model, short-term brief, and other theories will be considered. Family counseling in schools is also discussed.

## COUN 591. Marriage and Family Therapy II

3 hours
Prerequisite: COUN 590.
Issues of marriage and family will be explored in the context of family systems. Issues covered include an in-depth study of human sexuality, sexual dysfunction and treatment, crisis counseling, addictive disorders, orientation to AIDS education and therapy, and others.

Prerequisites: COUN 591; Completion of at least 30 semester hours in degree program. An intensive study of selected treatment techniques focusing on identifying a therapeutic style best suited for the individual learner. This course should be taken with the Clinical Internship as it requires the presentation of case work in a model. This course contains an extensive research/position paper that will require additional time and work beyond the duration of class meetings and which may extend into the following semester.
COUN 593. Child and Adolescent Problems and Treatment 3 hours
Emphasizes the etiology, symptomatology, assessment, and treatment of psychological problems that children and adolescents present in clinical mental health agencies. The matrix of factors (i.e., constitutional, environmental, cultural) that may lead to the derailment of children's/adolescents' progressive maturational trajectory is considered. Interview techniques, therapeutic approaches, and community prevention programs that provide an environment responsive to the needs of children/adolescents with various clinical disorders are included.

## COUN 595. Independent Study

1-3 hours
This is an option for students to extend their learning beyond what is available in planned courses. It is a cooperative learning experience involving a student and a faculty member. Approval from the student's advisor as well as a faculty committee must be obtained before the study is initiated. A total of no more than six Independent Study hours are allowed to apply toward a student's degree.

## COUN 598. Research and Program Evaluation <br> 3 hours

Fundamentals of research and program evaluation relevant to the practice of clinical mental health counseling and school counseling are covered. This course requires the completion of a research proposal. It also enables students to conduct research projects and to critically evaluate findings in order to improve treatment and program effectiveness in counseling. Principles, models, and applications of needs assessment and program evaluation are studied. Research methods such as qualitative, quantitative, single-case designs, action research, and outcome-based research are also examined. Special emphasis is given to ethical and culturally relevant strategies for interpreting and reporting the results of research and/or program evaluation in schools and community agencies.

## Educational Administration \& Supervision Courses

EDAD 524. Foundations of Educational Administration
3 hours
This course discusses the purposes, organization, and administration of educational programs and institutions; the structure and control of school systems; the nature of administration; and conceptual foundations of educational administration. Special emphasis is given to servant leadership, diversity, Biblical foundations of administration, spiritual dynamics within the organization and with the broader community, and the distinctive philosophy and mission of Christian educational programs.

Designed for principals, superintendents, and instructional supervisors concerned with the improvement of teaching and learning through instructional leadership and professional supervision.
EDAD 570. Personnel Administration
3 hours
This course includes explanations of personnel policy determination; procedures employed in recruitment, selection, appointment, and induction of personnel; partnerships between personnel and community agencies; the formulation and administration of salary schedules; provisions for professional welfare and inservice improvement of personnel.

## EDAD 574. Legal Aspects of Education

## 3 hours

Legal issues affecting teachers and educational administrators are covered. These include governmental relations, the church-state relationship, teacher employment, student control, children's rights, special services, and school board operations and procedures.
EDAD 576. School Public Relations
2 hours
A study of the means for securing cooperative educational planning through mutual understanding between the school and its public. The interpersonal process in educational organizations, communications, and group dynamics for educational administrators are also studied.

EDAD 578. Educational Facilities Planning 1 hour
A study of procedures in school plant planning, including managing school facilities, selecting a site, determining educational specifications for the building, and selecting and working with an architect.
EDAD 579. School Finance 3 hours
A study of school financial statements and budgets. Financial and economic issues affecting educational institutions, including school support, costs of education, sources of school revenue, and school budgeting processes are considered.
EDAD 582. Master's Practicum
2 hours
Prerequisite: EDUC 592.
Planned administrative field experience in a school, school district, or educational agency under supervision of a faculty member in the area of educational administration. Includes work with a mentor principal or supervisor of instruction. Action research forms the basis for this field experience. Arrangements for this course should be made with the faculty advisor while the student is enrolled in EDUC 592. Note: Individuals who have completed the supervised practicum as a component of their graduate program may be recommended by the School of Education and Psychology for the TN State Beginning Administrator license.
EDAD 595. Independent Study in Educational Administration
1-3 hours
Prerequisite: Consent of the School of Education and Psychology.
Individual research/study project in educational administration under the supervision of a graduate studies professor. This course may be repeated. A total of no more than six Independent Study hours are allowed to apply toward a student's degree.

## Curriculum \& Instruction Courses

## EDCI 535. Philosophy of Education

3 hours
The study of philosophical concepts as they apply to education. Scriptural principles and Christian education principles as expounded by E. G. White are also covered.

## EDCI 545. Foundations of Curriculum Development

3 hours
A study of philosophical, historical, psychological, and sociological foundations, principles, and issues of curriculum development. Emphasis is given to the Biblical-Christian perspective.
EDCI 546. Improving Instruction
3 hours
The strength and effectiveness of teaching models are presented. Innovation in lesson preparation, delivery, and assessment are studied, as well as integrating technology in the classroom. Students develop their ability to reflect on their own teaching performance and become skilled in supporting other teachers.

## EDCI 560. Curriculum Design <br> 3 hours

Prerequisite: EDCI 545.
This course is designed to help educators who seek to analyze, develop, and improve curricula at specific levels of schooling.

## EDCI 565. Seminar: Trends in Education <br> 3 hours

Trends and issues in curriculum and instruction are discussed, as well as ideas of educational reformers and recognized leaders, and their critics.

## EDCI 570. Educational Assessment

3 hours
Designed to increase the student's understanding and application of traditional and innovative techniques of educational assessment including use of technological resources. Both learning and teaching assessment are covered.

## EDCI 580. Field Work

2 hours
Prerequisite: EDUC 592.
Designed to meet the particular needs and interests of the student as these relate to curriculum and classroom instruction. Action research forms the basis for this field experience. Arrangements for this course should be made with the faculty advisor while the student is enrolled in EDUC 592.
EDCI 582. Master's Practicum 2 hours
Prerequisite: EDUC 592.
Planned curricular/administrative field experience in a school, school district, or educational agency under joint supervision of faculty members in the areas of curriculum and instruction and educational administration. Includes work with a mentor principal or supervisor of instruction. Action research forms the basis for this field experience. Arrangements for this course should be made with the faculty advisor while the student is enrolled in EDUC 592. Note: Individuals who have completed the supervised practicum as a component of their graduate program may be recommended by the School of Education and Psychology for the TN State Beginning Administrator license.

EDCI 595. Independent Study
1-3 hours
Prerequisite: Consent of the School of Education and Psychology.
Individual research/study project in curriculum and instruction under the supervision of a graduate professor. A total of no more than six Independent Study hours are allowed to apply toward a student's degree.

## Inclusive Education Courses

EDIE 502. Inclusive Education: History and Foundations
3 hours
A survey of the history of inclusive education with attention to movements in educational philosophy, curriculum planning, and government legislation. Includes a comprehensive survey of the psychological and educational problems faced by exceptional children in the regular classroom. Consideration is given to exceptionalities such as hearing impairment, speech and language difficulties, mental retardation, learning disabilities, emotional disturbance, visual impairment, physical handicaps, and the gifted child. Procedures for including the exceptional child in the regular classroom are emphasized.

## EDIE 512. Counseling and Psychology of Exceptional Individuals and Their Families

This course is cross-listed with COUN 551. A student may receive credit for this course from only one program.
This course involves consideration and practice of counseling techniques for use with exceptional individuals and their families. Included is a discussion of the psychological aspects of exceptionality, including giftedness, and disabilities in language, sensory, physical, intellectual, perceptual, and emotional areas with implications for counseling and classroom learning.
EDIE 531. Behavior Management of Exceptional Individuals
3 hours
This course provides an opportunity for in-depth examination and administration of various models and techniques for the management of exceptional individuals within the classroom, home, and community.
EDIE 541. Assessment of Exceptional Individuals
3 hours
This course provides an opportunity for examination and administration of assessment measures for exceptional individuals. On-site field experience is required. Teachers will learn how to administer screening instruments and draw instructional implications from these. Case studies will be reviewed and teachers will be assisted in determining when a student should be referred for further professional testing.

## EDIE 557. Leadership in Inclusive Education

## 3 hours

A philosophical and practical course designed for teachers to develop leadership in organizational skills and planning strategies for inclusive classrooms and schools. Biblical, Christ-centered servant leadership is emphasized throughout the course. A review of historical and current research in inclusive school communities and the Christian administration of these schools will be included.
EDIE 567. Curriculum and Strategies for Children with Learning Differences $\mathbf{3}$ hours Planning, developing, and implementing curriculum for exceptional students is the focus of this course. Study will include the identification of students with special learning needs and strategies for inclusion in the multiage classroom. A special emphasis is given to cognitive studies.

EDIE 580. Field Work

2 hours
Prerequisite: EDUC 592.
Designed to meet the particular needs and interests of the individual participant. Action research forms the basis for field work. Arrangements for this course should be made with the faculty advisor while the student is enrolled in EDUC 592.

EDIE 582. Master's Practicum 2 hours
Prerequisite: EDUC 592.
Planned inclusive education/administrative field experience in a school, school district, or educational agency under joint supervision of faculty members in the areas of inclusive education and educational administration. Includes work with a mentor principal or supervisor of instruction. Action research forms the basis for this field experience. Arrangements for this course should be made with the faculty advisor while the student is enrolled in EDUC 592. Note: Individuals who have completed the supervised practicum as a component of their graduate program may be recommended by the School of Education and Psychology for the TN State Beginning Administrator license.

## EDIE 595. Independent Study in Inclusive Education

1-3 hours
Prerequisite: Consent of the School of Education and Psychology.
Individual research/study project in special education in the regular classroom under the supervision of a graduate studies professor. All fieldwork components must be conducted at a school where exceptional children are in the regular classroom. A total of no more than six Independent Study hours are allowed to apply toward a student's degree.

## Literacy Education Courses

EDLE 527. Implementing Reading Workshop
3 hours
A course designed to immerse the graduate student in the rationale and instructional structures of a Reading Workshop approach to the teaching of reading. Issues of diversity within the context of Reading Workshop will be addressed. The course includes a significant applications component designed to assist students in translating theory into practice. Offered concurrently with EDLE 537 Implementing Writing Workshop.
EDLE 537. Implementing Writing Workshop
3 hours
A course designed to immerse the graduate student in the writing process as well as in the rationale and instructional structures of a Writing Workshop approach to the teaching of writing. Issues of diversity within the context of Writing Workshop will be addressed. The course includes a significant applications component designed to assist students in translating theory into practice. Offered concurrently with EDLE 527 Implementing Reading Workshop so that students see the interconnectedness of reading and writing.

Study is given to the theoretical framework for teaching literacy in the content areas. Instructional strategies for facilitating critical thinking, particularly in the context of the Bible, are modeled and practiced. Strategies are also taught that are designed to enhance critical and creative thinking, as well as academic performance in reading, writing, listening, talking, viewing, and visual representation in all content areas.

EDLE 567. Literacy Instruction in Primary Classrooms
3 hours
An advanced course focusing on the literacy development of K-2nd grade students. Theory and research relevant to literacy instruction in the primary grades are studied within the context of developmentally appropriate instructional approaches and practice. The course also examines the implications and practices for facilitating successful literacy instruction for English Language Learners.

## EDLE 580. Literacy Internship

## 2 hours

Prerequisite: EDUC 592.
Designed to meet the particular needs and interests of the student as those relate to classroom instruction in literacy. A proposal will be submitted by the student using action research as the design. Arrangements for this course should be made with the faculty advisor while the student is enrolled in EDUC 592.

## EDLE 582. Master's Practicum

2 hours
Prerequisite: EDUC 592.
Planned literacy education/administrative field experience in a school, school district, or educational agency under joint supervision of faculty members in the areas of literacy education and educational administration. Includes work with a mentor principal or supervisor of instruction. Action research forms the basis for this field experience. Arrangements for this course should be made with the faculty advisor while the student is enrolled in EDUC 592. Note: Individuals who have completed the supervised practicum as a component of their graduate program may be recommended by the School of Education and Psychology for the TN State Beginning Administrator license

## EDLE 585. Professional Applications in Literacy

2 hours
Provides opportunity for individual students to identify an area of particular passion in literacy. In cooperation with the professor, students design a proposal specifying a plan for applying what has been learned within the context of the professional community rather than the individual classroom. This class will enable graduate students to work in collaboration with the university professor to enhance literacy development in a community or professional setting. graduate professor. A total of no more than six Independent Study hours are allowed to apply toward a student's degree.

## Outdoor Education Courses

## EDOE 503. Principles and Concepts of Outdoor Education

2 hours
Co-requisite: EDOE 504.
This course covers the basic concepts and the history of the outdoor education movement. Scope of contemporary programs in the U.S. and abroad are also addressed. The course also includes the examination of the teaching of learning processes relevant to outdoor and environmental education. Lab fee 7 will be assessed for this course.

## EDOE 504. Field Experience in Principles and Concepts of Outdoor Education 1 hour

 Co-requisite: EDOE 503.Experiences in this course are designed to support and supplement the theoretical foundations presented in Principles and Concepts of Outdoor Education (EDOE 503) through the on-site examinations of schools, nature centers, and residential camps.
EDOE 513. Nature Study
Co-requisite: EDOE 514.
A field course for teachers and outdoor leaders to increase their knowledge, confidence, and awareness of nature. Interpretation of urban and rural wildlife that could be encountered by the teacher and students in the outdoor classroom will be covered. Lab fee 7 will be assessed for this course.

## EDOE 514. Field Experience in Nature Study <br> 1 hour

Co-requisite: EDOE 513.
The experiences in this course are designed to support and supplement the lectures presented in Nature Study (EDOE 513) and provide practical field experiences to help outdoor teachers use field keys, observe nature, and acquire skills needed for studying plants and animals in a variety of habitats.

## EDOE 523. Leadership in Outdoor Education <br> 2 hours

Co-requisite: EDOE 524.
This course is for outdoor leaders and gives training in planning, organizing, and implementing outdoor programs for children, youth, and adults. Experiences include evaluating the operations of camp, recreation, and residential programs. Lab fee 8 will be assessed for this course.

## EDOE 524. Field Experience in Leadership in Outdoor Education

1 hour
Co-requisite: EDOE 523.
The experiences in this course are designed to support and supplement the theoretical foundations presented in Leadership in Outdoor Education (EDOE 523) and to provide opportunities for students to conduct on-site evaluations of outdoor education programs, and their curricula, staffing, and financial management.

## EDOE 528. Interpretation of Natural and Historical Resources

This course will examine the fundamental principles of natural and historical interpretation. Students will research local resources in order to develop interpretive programs. Particular attention is given to contemporary methods of interpretation in parks, nature centers, camps, and other outdoor settings. Lab fee 4 will be assessed for this course.

EDOE 533. Developing Outdoor Teaching Sites
2 hours
Co-requisite: EDOE 534.
This is an intensive seminar designed to provide practical field experience in developing a wide range of activities for the school yard, park, or use in a resident facility. Participants in this seminar will develop materials in the evenings and implement them at a camp or environmental school site. Lab fee 7 will be assessed for this course.

EDOE 534. Field Experience in Developing Outdoor Teaching Sites
Co-requisite: EDOE 533.
This course is designed to support and supplement Developing Outdoor Teaching Sites (EDOE 533) and to provide practical field experiences in developing curriculum, as well as trails, gardens, ropes courses, or other physical needs of an outdoor site. The students will complete a project at a camp, nature center, or school yard site.

## EDOE 535. Outdoor Therapy: Design and Procedures

2 hours
Co-requisite: EDOE 536.
This course provides opportunity for an examination of group design, procedure, and dynamics used as a therapeutic tool in the outdoor setting. Lab fee 8 will be assessed for this course.
EDOE 536. Field Experience: Outdoor Therapy
1 hour
Co-requisite: EDOE 535.
The experiences in this course are designed to support and supplement the theoretical foundations presented in Outdoor Therapy: Design and Procedures (EDOE 535), and to provide hands-on training in outdoor therapeutic settings.

## EDOE 537. Lab Experience: Technology in Outdoor Education <br> 1 hour

Must be taken concurrently with EDOE 538.
This course is designed to support and supplement Technology in Outdoor Education (EDOE 538) and to provide practical laboratory experiences in surveying, sampling, or collecting data for biological research.

## EDOE 538. Technology in Outdoor Education

2 hours
This course will provide participants with knowledge of various types of equipment used in surveying, sampling, or collecting data for biological research. Participants will work with professionals in the field to develop the skills needed to use equipment, and then learn ways to involve their students in similar activities in the outdoor classroom. Lab fee 8 will be assessed for this course.

## EDOE 539. Outdoor Recreation

1-2 hours
This course focuses on programming and leadership of adventure activities. Topics covered may include, but are not limited to backpacking, spelunking, canoeing, and wilderness living. It may be repeated with different skill emphases. The course will be taught at a location suitable for the particular activity being offered. Lab fee 4 will be assessed for this course.
EDOE 543. Environmental Ministries
2 hours
This seminar will focus on the use of nature study to lead children and youth to Christ. It is designed for teachers and youth leaders who want to learn more about using nature as a tool for witnessing. Participants will learn to use nearby and/or familiar locations for environmental understanding and inspiration.

EDOE 553. Ecology Education 2 hours
A study of the interrelationships of plants, animals, and their environment. Field work will introduce the teacher to actual activities and simple sampling techniques that can be reproduced in the classroom and outdoor teaching site. Lab fee 6 will be assessed for this course.

## EDOE 563. Wilderness Stewardship

2 hours
An intensive backcountry camping course to be taught entirely in the field. It will provide the student with basic knowledge and understanding of minimal environmental impact while pursuing outdoor recreational activities. Professional reading will be required prior to the trip from writers such as Thoreau, Leopold, Muir, Carson, and other voices of stewardship. Field trip fee will be charged for food and transportation.

## EDOE 565. Nature Journaling

1-2 hours
This class will help the student explore the natural world through journaling. It focuses on writing and revising a journal. The creative process and the elements of good writing, including the discovery process, writing introductions and conclusions, using concrete and specific language and appropriate style will be discussed. Lab fee 4 will be assessed for this course.

## EDOE 568. Nature Photography

1-2 hours
A theoretical and practical study of photography as a means of communicating and recording nature. Topics will include outdoor lighting, composition, exposure, color, and choosing equipment and film for nature photography. Students need their own cameras. Lab fee 5 will be assessed for this course.

EDOE 573. Outdoor Curriculum and Methods, Grades 1-6
1-2 hours
This course may focus on any of the following areas of emphasis: art, music, language arts, math, social studies, science, technology, health, or physical education. The student will collect and organize a file of teaching materials appropriate for outdoor education and evaluate outdoor education activities. Twenty (20) hours of field experiences in selected outdoor schools and attendance at selected professional meetings are considered a part of this course. The course may be repeated with different emphases. Lab fee 2 will be assessed for this course.

## EDOE 574. Outdoor Curriculum and Methods, Grades 7-12

1-2 hours
This course may focus on any of the following areas of emphasis: English, history, math, social studies, science, technology, health or physical education. Students will collect and organize a file of teaching materials appropriate for outdoor education and evaluate outdoor education activities. Twenty (20) hours of field experience in selected outdoor schools and attendance at selected professional meetings are considered a part of this course. The course may be repeated with different emphases. Lab fee 2 will be assessed for this course.

EDOE 575. Internship in Outdoor Education
1-4 hours
Prerequisite: EDUC 592.
An internship designed to meet the particular needs and interests of the individual participant. Internship will be conducted in cooperation with a day or residential outdoor education facility. A minimum of forty (40) clock hours is required for each semester hour of credit. Action research forms the basis for Internship. Arrangements for this course should be made with the faculty advisor while the student is enrolled in EDUC 592. This course may be repeated for a maximum of four (4) semester hours total.

## EDOE 582. Master's Practicum

2 hours
Prerequisite: EDUC 592.
Planned outdoor education/administrative field experience in a school, school district, or educational agency under joint supervision of faculty members in the areas of outdoor education and educational administration. Includes work with a mentor principal or supervisor of instruction. Action research forms the basis for this field experience. Arrangements for this course should be made with the faculty advisor while the student is enrolled in EDUC 592. Note: Individuals who have completed the supervised practicum as a component of their graduate program may be recommended by the School of Education and Psychology for the TN State Beginning Administrator License

## EDOE 585. Workshop in Outdoor Education

1-4 hours
Various topics in outdoor education, including nature study, adventure programming, curriculum, and wilderness medical certification may be covered. This course may be repeated with different topics. The class will be taught in a location suitable for the topic being covered. A minimum of lab fee 2 will be required. Additional lab fees may be assessed depending on credits.
EDOE 593. Adventure-Based Counseling
2 hours
A survey course introducing teachers, camp professionals, and outdoor professionals to adventure-based counseling activities. Theoretical perspectives/foundations, activity implementation, and assessments will be the core of the instruction. Specific attention will be given to issues in group diversity including age, gender, ethnicity, and socioeconomics. Lab fee 5 will be assessed for this course.
EDOE 595. Independent Study in Outdoor Education 1-3 hours
Prerequisites: EDOE 503 and consent of the School of Education and Psychology. Individual research/study project in outdoor education under the supervision of a graduate studies professor. May be conducted at a school or camp site. A maximum of six Independent Study hours are allowed to apply toward a student's degree.

## Education Courses

EDUC 520. Theories of Learning

## 2 hours

A Biblical view of the learner and the learning process is used to examine current approaches to learning theory. Behaviorist and cognitive learning theories, as well as adult teaching practices, are examined as they relate to theoretical perspectives. Theoretical principles are then used to devise practical adult teaching and learning methodologies.

## EDUC 531. Technology and the Educator <br> 3 hours <br> Study and analysis of the integration of technology in learning environments. The course examines technology-related issues from instructor, student, and administrator perspectives. Issues include the philosophy of and need for technology, learning outcomes associated with the use of technology, implementation of and problems associated with technology in the instructional environment, and technology related to administrative function and professional development. This course also seeks to provide the educator with an array of professional competencies so as to optimally leverage technology for instructional ends. This course incorporates a hands-on approach and assumes basic competencies in word processing, presentation software, Internet usage, and the Windows operating system. Lab fee 5 will be assessed for this course.

## EDUC 566. Seminar: Trends and Issues in Education

1-3 hours
Analysis of current and emerging educational trends. This course also involves exploration of curricular concerns and/or instructional issues which shape the teaching/learning process.

## EDUC 573. The Art of Teaching Writing

3 hours
This class is designed for students wishing to immerse themselves in the study of living like a writer. This study will focus on an in-depth study of authors who share what it means to live like a writer as they craft writing. Children's literature will be studied in light of the writing craft. Students will also focus on applying the skills of conferring to assist child authors in crafting their writing.
EDUC 577. Reading Assessment and Remediation 3 hours
This course examines the various causes of reading difficulties and the instructional procedures, strategies, and materials for remediating those difficulties.

## EDUC 587 Statistics

2 hours
This course is designed to provide the basic knowledge of descriptive and inferential statistics to be applied to educational research. Topics covered include measure of central tendency and variability; correlation and regression; testing of hypothesis using the normal; binomial t , F , and chi-square distribution.
EDUC 592. Educational Research
Fundamentals of research methodology. This course examines the forms, methods, and tools of scholarly research. Includes the presentation of a research proposal and the critique of published research.
EDUC 595. Independent Study in Education
1-3 hours
Prerequisite: Consent of the School of Education and Psychology. Individual research/study project in education under the supervision of a graduate studies professor. A total of no more than six Independent Study hours are allowed to apply toward a student's degree.

## EDUC 598. Master's Thesis

3-6 hours
A body of original scholarly work by an individual student. Involves the preparation of a research proposal, under the guidance of a thesis advisor, and its subsequent implementation. The final report will consist of the following sections: (1) Focus of the Study, (2) Review of the Literature, (3) Methodology of the Study, (4) Results of the Study, and (5) Discussion of the Findings. Both the proposal and the final report must be approved by a thesis committee, consisting of the thesis advisor, a faculty member, and the Dean of the School of Education and Psychology or designee. Note: This course must be taken for a total of 6 hours.

## Finance Courses

## FNCE 505. Principles of Finance

Prerequisite: ACCT 505 or a course in Principles of Accounting I and II.
A study of the fundamental principles of financial organization. Emphasis is on instruments of finance, policies of capitalization, problems pertaining to working capital, and corporate expansion and reorganization.

## FNCE 510. Financial Management

Prerequisite: An introductory course in finance or FNCE 505.
This course is cross-listed with BUAD 520. A student may receive credit for this course from only one program.
Understanding and analyzing information for decision making. The financial environment, financial statement analysis, operating, cash and capital budgeting, working capital management, interest mathematics, and cost of capital are discussed. Lab fee 1 will be assessed for this course.
FNCE 515. Applied Corporate Finance
3 hours
Prerequisite: BUAD 520 or FNCE 510.
This course utilizes a case study format to apply financial theory, tools, and techniques in analyzing and addressing business decisions. The type of business decisions addressed include valuation of cash flows, capital budgeting, risk, and return, cost of capital, working capital, and leasing issues.
FNCE 520. Finance Theory
Prerequisite: BUAD 520 or FNCE 510.
This course provides a survey of theories applied to corporate finance. Emphasis is given to theories applicable to asset pricing models, theory of interest rates, financial markets and valuation of assets, decisions under uncertainty, efficient capital markets, and portfolio theory, but other theories frequently used in financial decision making may also be introduced. These theories are then used to critically evaluate current and past financial decision making behavior with empirical evidence from corporate settings.

## FNCE 525. International Finance

Covers a detailed examination of the foreign exchange market, exchange rate determination, international financial institutions, and the management of the risks associated with international business.

Prerequisite: FNCE 315 or 505.
This course is cross-listed with FNCE 450. A student may receive credit for this course from only one program.
Includes topics addressing short-term financial management. In addition, the course covers the cost to benefit trade-offs of liquidity, management of working capital, management and budgeting of cash, and short-term investing and financing issues.
FNCE 552. Financial Markets, Rates, and Flows
Prerequisite: FNCE 505 or equivalent.
This course is cross-listed with FNCE 452. A student may receive credit for this course from only one program.
This course looks at the relations between interest rates, market conditions, and risk management. In addition, it considers mediums of exchange, money and credit, the structure of debt securities, and the impact of public policies on the credit environment.

## FNCE 553. Financial Institutions <br> 3 hours

Prerequisite: FNCE 510 or equivalent.
This course considers the role, management, and impact of financial institutions on the financial market system. Topics include such items as the operating and regulatory environment of financial institutions and their function as intermediaries. Other issues include the management of interest rate risk, liquidity risk, and credit risk for depository institutions. Finally, topics related to non-depository financial institutions such as mutual funds, insurance companies, and security firms, etc. are covered.
FNCE 555. Fundamentals of Investment 3 hours
This course is cross-listed with FNCE 455. A student may receive credit for this course from only one program.
A practical, as well as a theoretical, approach is taken for the potential investor of institutional or personal funds through the use of problems, readings, and cases. Topics covered will include stocks and bonds in the security market, real estate, and fixed equipment investments.
FNCE 561. Portfolio Management
3 hours
Prerequisite: FNCE 505 or equivalent.
This course is cross-listed with FNCE 461. A student may receive credit for this course from only one program.
Includes consideration of investment instrument choices that are available to the investor and the purpose and operation of U.S. and global capital markets. The course also covers the methods of evaluation for current and future investment opportunities in the expansion of a portfolio of investments that satisfies an investor's risk-return goals.

FNCE 562. Derivatives
3 hours
Prerequisite: FNCE 505 or equivalent.
This course covers the origin of derivative instruments, valuation, and application by financial institutions to manage risk and speculate. Derivatives come by their name honestly in that they derive their value from some underlying asset, such as equity securities, debt securities, currencies, and commodities, etc. Topics related to the following derivative contracts will be covered: options, forwards, future contracts, and swaps.
FNCE 564. Financial Statement Analysis 3 hours
Prerequisites: ACCT 508, 510, BUAD 520 or FNCE 510.
This course is cross-listed with ACCT 564 . A student may receive credit for this course from only one program.
See ACCT 564 for course description.
FNCE 585. Contemporary Issues in Finance 3 hours
A seminar format with guest lectures relating to current issues developing in Finance.
FNCE 595. Independent Study $\mathbf{3}$ hours
Individualized research into a selected topic chosen by the faculty advisor and the student.

FNCE 597. Finance Research 3 hours
A research project under the supervision of a faculty in the discipline, which includes review of literature, research design, data collection and analysis leading to a paper appropriate for professional publication and/or presentation.

## Healthcare Administration Courses

HADM 520. Operations Management and the Clinical Professional 3 hours
Concepts of decision models for planning, control, forecasting, scheduling, and analysis. Guest lecturers from clinical areas included.
HADM 530. Healthcare Administration $\mathbf{3}$ hours
The theory and practice of healthcare in Western culture. Different types of care delivery studied. Environments, services offered, process of entry into care systems. Health and quality of care, medical ethics, environmental health, and delivering of services addressed. Designed for all avenues of healthcare.HADM 536. Advanced Nursing Leadership and Role Development

## HADM 536. Advanced Nursing Leadership and Role Development

Prerequisite: Permission of program coordinator.
This course is cross-listed with NRSG 578 in the School of Nursing. A student may receive credit for this course from only one program.
See NRSG 578 for course description.
HADM 545. Healthcare Policy
3 hours
Healthcare policy supports the delivery and financing of healthcare. This course reviews the policy analysis process, the push and pull of specific healthcare goals, the constraining effects of resource limitations, and the resulting healthcare system in the United States. Benefits and drawbacks associated with healthcare systems both within and outside of America will be considered.

## HADM 552. Healthcare Marketing and Human Resources

3 hours
The provision of healthcare within the United States includes features that are unique with respect to the marketing of healthcare services. Additionally, healthcare professionals operate within an environment that recognizes superior human resource knowledge and skills. This course addresses marketing for healthcare facilities, and human resource opportunities and realities that exist within the healthcare industry. Legal and cooperative relationships within the industry will be explored.
HADM 555. Communication and Professional Relationships 3 hours
The healthcare industry typically involves many semi-autonomous groups coalescing around individual patients in order to provide services. The professionalism with which these groups are communicated and partnered, determines, in part, the quality of the rendered services and the operational health of the providing institution. This course explicitly identifies certain of the professional relationships which exist within healthcare and provides strategies for effectively meeting the needs of other professional groups, especially with respect to communication.

## HADM 585. Contemporary Issues in Healthcare Administration 3 hours

 A seminar of open discussion and guest lectures relating to current issues developing within the healthcare industry. Included in the discussion will be topics in healthcare finance and legal issues.HADM 595. Independent Study 3 hours Individualized research into a selected topic chosen by the faculty advisor and the student.
HADM 597. Healthcare Administration Research
3 hours
A research project under the supervision of a faculty in the discipline, which includes review of literature, research design, data collection and analysis leading to a paper appropriate for professional publication and/or presentation.

## Nondepartmental

NOND 500. Facilities Use

## 0 hours

Required for the student not otherwise registered during any semester when student uses university facilities and/or faculty time before degree is completed. Grading Restriction: Satisfactory/No Credit grading only. Repeatability: May be repeated. Credit Restriction: May not be used toward degree requirements.

## Church and Nonprofit Leadership Courses


#### Abstract

NPLD 550. Leadership in Organizations 3 hours This course is cross-listed with MGNT 450. A student may receive credit for this course from only one program. This course is a non-quantitative exploration of leadership allowing students to engage in an in-depth study of how they can develop as successful organizational leaders. The strengths and weaknesses of various leadership approaches (including Great Man, behavioral, contingency, transformational, servant leadership and shared leadership) are compared. Other course topics may include the Biblical teaching on leadership, conflict management and/or approaches to leading organizational change. Students are required to obtain hands-on leadership experience during the semester outside of class as part of the course requirements.


NPLD 570. Strategic Management in Nonprofit Organizations 3 hours The integration and application of strategic management principles, concepts, and practices in nonprofit organizations are discussed. The development of mission statements, goal-setting concepts, and strategy formulation and implementation approaches are included. Students are provided the opportunity to design organizational plans and strategies relevant to their specific needs and the needs of their organizations.
NPLD 585. Contemporary Issues in Church and Nonprofit Leadership $\mathbf{3}$ hours
A seminar format with guest lectures relating to current issues developing in nonprofit organizations. Key issues include the role of spiritual values, ethics, religious leadership, motivation, change, etc.

## NPLD 595. Independent Study 3 hours

Individualized research into a selected topic chosen by the faculty advisor and the student.
NPLD 597. Nonprofit Leadership Research 3 hours
A research project under the supervision of a faculty in the discipline, which includes review of literature, research design, data collection and analysis leading to a paper appropriate for professional publication and/or presentation.

## Nursing Courses

NRSG 500. Individual Study and Clinical Practice
1-3 hours
Prerequisite: Permission of dean or program coordinator.
Particularly designed to make-up deficiencies in a student's undergraduate program. Hours do not count towards MSN degree. This class is designed to make up deficiencies in a student's undergraduate preparation and is not applicable to the graduate degree program.
NRSG 505. Directed Study and Research
1-3 hours
Prerequisite: Permission of dean or program coordinator.
Directed study and/or research in nursing designed to meet the needs of the individual student.

## NRSG 515. Theoretical Concepts of Nursing

2 hours
Prerequisite: Admission to the program or permission of dean or program coordinator. A survey of the theories and concepts of nursing science as applied to the increase in substantive nursing knowledge. A wholistic Christian perspective is taken on major issues involved in the development of nursing knowledge. Critique of theory is applied to the Neuman Systems Model and other selected models and theories. Lab fee 5 will be assessed for this course.

## NRSG 520. Health Promotion Across the Lifespan

3 hours
Prerequisite: Admission to the program or permission of dean or program coordinator. A course emphasizing use of developmental psychological, sociocultural, physiological, and spiritual approaches to attain and maintain optimal health in the face of stressors inherent in a sinful world. Biblical principles and SDA-specific approaches to healthy lifestyle are examined. Change theory, nursing theories, learning theories, and health promotion principles and frameworks are used to design and evaluate interventions that enhance client's flexible line of defense.

## NRSG 527. Nursing Research: Foundations of Evidence-based Practice

4 hours
Prerequisites: NRSG 316 or equivalent basic statistics and NRSG 515.
Focuses on the steps of ethical quantitative research and on understanding and utilizing research studies as the basis for advanced practice. Application and interpretation of descriptive and inferential statistics are included. Emphasizes integration of research (evidence) into care of individuals, families, and communities with potential or actual stressors and threats to wellbeing.

## NRSG 531. Research Seminar <br> 1 hour

Prerequisite: NRSG 527.
Research concepts are made practical by the development or refinement of a research project or thesis proposal. Students are guided through the process of IRB proposal and obtaining permission for specific research and project activities. Faculty mentoring facilitates readiness for NRSG 596 or 598. (Pass/Fail)

## NRSG 541. Health Care Policy <br> 2 hours

Prerequisite: Admission to the program or permission of dean or program coordinator. Examines health care policy issues affecting nursing education, administration, advanced clinical practice, clients, and client systems. Includes an overview of health care policy in the public and private sectors and provides the student with essential skills to understand and influence current health care policy formation as it relates to areas of interest for nurses such as clinical practice, health promotion and disease prevention and intervention at the primary, secondary, and tertiary levels. Lab fee 8 will be assessed for this course.

## NRSG 550. Advanced Pathophysiology

A study of alterations in physiologic systems frequently encountered in primary care, with in-depth analysis of risk factors, pathophysologic changes, and associated clusters of signs/symptoms. Pathophysiologic theories and research are presented as a basis for advanced practice.

NRSG 552. Advanced Pharmacology
3 hours
Pre- or co-requisite: NRSG 550.
Focuses on the appropriate clinical use of medications in the maintenance and strengthening of the client system's lines of resistance and defense. Emphasis is placed on therapeutic prescription/use of medications in common recurrent health problems.

## NRSG 555. Advanced Health Assessment

4 hours
Prerequisite: Enrollment in core courses or permission of dean or program coordinator. In-depth focus on history taking and assessment of the five variables of the client system. Builds on basic assessment skills through didactic and clinical applications. Includes advanced preparation in obtaining and interpreting ECGs and analyzing radiologic films. Includes a minimum of 60 hours clinical practice. Lab fee 9 will be assessed for this course.

## NRSG 556. Family and Community Systems

## 3 hours

Perspectives of family composition, culture, values, ethics, development, growth, and behaviors that influence the well-being of the client in the framework of the community. Methods in assessment of family structure, dynamics, performance, epidemiology, and strengths/weaknesses furnish the basis for developing approaches for primary, secondary and tertiary interventions and improvement of family functions.
NRSG 561. Primary Care of Adults
3 hours
Prerequisites: NRSG 550, 555, 556; Pre- or co-requisite: NRSG 552.
Comprehensive primary care course emphasizing primary, secondary, and tertiary care of well and ill individuals across the adult lifespan. Concepts of health promotion, pathophysiology, epidemiology, pharmacology, and physical assessment are integrated throughout as common and chronic health problems are studied. Diagnostic tests are reviewed. Differential and actual diagnoses are discussed based on client presentation. Management plans are formulated based on standards of practice and best evidence.
NRSG 562. Practicum: Primary Care of Adults I
4 hours
Pre- or co-requisite: NRSG 561.
Clinical practicum in the differential diagnosis and management of common and chronic adult health problems. Includes intensives for clinical procedures and wound management. Precepted by nurse practitioners and other healthcare providers. Includes a minimum of 240 hours of clinical practice. Lab fee 9 will be assessed for this course.

## NRSG 563. Primary Care Role Development

3 hours
Prerequisite: NRSG 561.
A capstone course focusing on professional and complex clinical issues, advanced practice roles, relationships, legal and ethical frameworks for advanced practice, professional practice management, and preparation for advanced practice nurse practitioner certification.
NRSG 565. Graduate Studies - Topics in Nursing
1-3 hours
Prerequisite: Permission of dean or program coordinator.
Selected topics designed to meet the needs or interests of students in specialty areas of nursing not covered in regular courses. This course may be repeated for credit.

## NRSG 566. Practicum: Primary Care of Adults II

4 hours
Prerequisite: NRSG 562; Pre- or co-requisite: NRSG 563.
A continuation of clinical practicum with emphasis on the differential diagnosis and management of the more intensive common, acute, and chronic physical, psychological, sociocultural, spiritual, and developmental adult health problems. Precepted by nurse practitioners and other healthcare providers. Includes a minimum of 240 hours of clinical practice. Lab fee 9 will be assessed for this course.
NRSG 567. Acute Care Concepts and Skills 4 hours
Prerequisite: NRSG 550, 555, 556. Pre- or co-requisite: NRSG 552, 561.
Comprehensive acute care course emphasizing complex concepts and skills needed to care for the acutely ill hospitalized adult. Builds on concepts from advanced pathophysiology, assessment, pharmacology, and primary care of adults with acute and chronic health problems. Emphasis is placed on management of complex respiratory, cardiac, hematologic, neurologic, endocrine, renal, gastrointestinal, nutritional and infectious disease processes. Includes practice of skills such as airway intubation and ventilation management, arterial and venous access, hemodynamic monitoring, chest tube placement, lumbar puncture, etc. A minimum of 60 hours of clinical skills-focused practice is required. Lab fee 12 will be assessed for this course.

## NRSG 568. Acute Care Role Development

3 hours
Pre- or co-requisites: NRSG 561, 567.
A capstone course focusing on acute care management of special populations, professional and complex clinical issues, advanced practice roles, relationships, legal and ethical frameworks for advanced practice, professional practice management, and preparation for advanced practice nurse practitioner certification.

## NRSG 570. Primary Care of Children

3 hours
Prerequisites: NRSG 550, 555; Pre- or co-requisite: NRSG 552, 556.
Theoretical concepts in primary, secondary, and tertiary prevention in infants, children, and adolescents including the assessment, health promotion, diagnosis, and therapeutic management of common acute and chronic health problems. Emphasis is placed on developmental needs and the pathophysiologic stressors as well as the impact of the family on the health of the child.

## NRSG 571. Practicum: Primary Care of Families I <br> 5 hours

Pre- or co-requisite: NRSG 561, 570.
Clinical practicum that promotes application of theoretical concepts and development of skills in primary, secondary, and tertiary prevention and healthcare across the lifespan. Diagnosis and therapeutic management of common acute and chronic health problems is precepted by nurse practitioners and other healthcare providers in a variety of adult, family, pediatric, outpatient, acute, and long-term care settings. Includes intensive for clinical procedures and wound management. A minimum of 300 hours clinical practice is required. Lab fee 9 will be assessed for this course.

NRSG 572. Practicum: Primary Care of Children
2 hours
Prerequisites: Permission of program coordinator, NRSG 562; Pre- or co-requisite: NRSG 570.

Clinical practicum that promotes application of theoretical concepts and development of skills in primary, secondary, and tertiary prevention in infants, children, and adolescents including the diagnosis and therapeutic management of common acute and chronic health problems. Includes a minimum of 120 hours of clinical practice. May be used in combination with adult practicum courses to fulfill practicum requirements for FNP emphasis.
NRSG 573. Practicum: Primary Care of Families II
5 hours
Prerequisite: NRSG 571; Pre- or co-requisite: NRSG 563.
Clinical practicum that promotes competence for entry into advanced practice in health promotion/disease prevention; management of patient illness; nursepatient relationships; teaching-coaching function; professional roles; managing and negotiating healthcare delivery; quality assurance; and meeting chronic physical, psychological, sociocultural, spiritual, and developmental needs of families. Includes a minimum of 300 hours clinical practice. Lab fee 9 will be assessed for this course.

## NRSG 574. Practicum: Acute Care of Adults

Prerequisite: NRSG 562; Pre- or co-requisite: NRSG 568.
Clinical practicum that promotes competence for entry into advanced acute care practice utilizing the roles of health promotion/disease prevention; management of complex acute and chronic illness; nurse-patient relationships; teachingcoaching functions; professional roles; managing and negotiating healthcare delivery; quality assurance; and meeting physical, psychological, sociocultural, spiritual, and developmental needs of patients and their families who are experiencing complex acute, critical, or chronic illness. Includes a minimum of 300 hours of clinical practice. Lab fee 9 will be assessed for this course.
NRSG 576. Assessment for Advanced Practice
2 hours
Prerequisite: Enrollment in core courses or permission of dean or program coordinator. Advanced studies in history taking and assessment of the five variables of the client system. Builds on basic assessment skills through didactic and clinical applications Not open to students in nurse practitioner emphasis.

## NRSG 578. Advanced Nursing Leadership and Role Development <br> 3 hours

Prerequisite: Permission of program coordinator.
This course is cross-listed with HADM 536 in the School of Business and Management. A student can receive credit for this course from only one program. Examines the role of the nurse executive or manager within the managed care system through analyses of selected leadership, management, and nursing theories. The concepts derived from these analyses are applied to the various role functions (leader, strategic planner, organizer, facilitator, evaluator). Leadership principles, continuous quality improvement, human resources management, negotiation skills, marketing, and strategic planning are emphasized. The learner will complete a project focusing on one of the roles of the nurse leader under supervision of the course professor and a preceptor in a mid- to top-level administrative position at a health care facility.

Prerequisite: Registration for one semester for any of the following practicum courses: NRSG 562, 566, 571, 572, 573,574,578, 585, or 591.

Mandatory course for the student requiring additional time beyond one semester to complete clinical practicum hours for any MSN practicum course. The student must register for this course each semester until the practicum course requirements are met and a grade has been issued. (Pass/Fail)

## NRSG 581. Nursing Curriculum Design <br> 3 hours

Prerequisite: Enrollment in core courses or permission of dean or program coordinator. A study of educational philosophy, curriculum development, and design in nursing education. Theories and models for curriculum design and evaluation are examined. Curricular strategies that address the various domains of learning are analyzed. Accreditation implications for curriculum development are reviewed. (Fall, even years)

## NRSG 583. Classroom Instruction and Evaluation

## 3 hours

Pre- or co-requisite: NRSG 581.
Models, concepts, strategies, and technical innovations for classroom instruction and evaluation are examined. Test design, construction, blue printing, and analysis are included. Elements of this course are met through attendance at an off-site "boot camp" for new nurse educators. Lab fee 13 will be assessed for this course. (Winter, odd years)

## NRSG 585. Educator Role Practicum: Area of Clinical Emphasis

3 hours
Pre- or co-requisite: NRSG 581, 583.
Opportunities for application of educational strategies in classroom and clinical settings that apply to the student area of clinical emphasis. Includes exposure to other educator roles in a variety of settings. (135 clock hours)

## NRSG 591. Practicum: Area of Clinical Emphasis

2 hours
An individualized clinical practicum in the specific area of clinical emphasis chosen by the student designed to foster growth in clinical expertise and enrich the nurse educator role. Ninety clock hours of practice. (Pass/Fail) Lab fee 5 will be assessed for this course.

## NRSG 595. Independent Study

 1-3 hours Individual study and research under the supervision of the graduate faculty. Only two independent studies (a total of no more than six hours) are allowed to apply toward a student's degree.
## NRSG 596. Nursing Project

3 hours
Prerequisite: NRSG 531.
The student addresses a practice problem, issue, or need within his or her area of emphasis by writing a proposal and carrying out activities directed to solving the problem, resolving the issue, or meeting the need. The project may involve research, producing a product, or instituting change in a practice setting, or any combination of these three. The student is supervised by a faculty mentor. The project should lead to a scholarly paper, a presentation, an implementation, a product usable by others, or a publishable manuscript. (Pass/Fail) Lab fee 5 will be assessed for this course.

NRSG 597. Project/Thesis Continuance
1 hour
Prerequisite: NRSG 596 or 598.
Mandatory course for the student requiring additional time beyond one semester to complete Nursing Project or Thesis. The student must register for this course each semester until the project or thesis course requirements are met and a grade has been issued. (Pass/Fail)
NRSG 598. Thesis
4 hours
Prerequisite: NRSG 531.
Student designed research under the supervision of a faculty committee culminating in a master thesis. (Pass/Fail) Lab fee 6 will be assessed for this course.

## Biblical Studies Courses

## RELB 500. Directed Study <br> 1-3 hours

Directed study is designed to make up deficiencies in a student's undergraduate degree.

## RELB 510. Archaeology and Bible Interpretation <br> 3 hours

A study of cultures, customs, languages, and religious practices that throw light on the understanding of Scriptures based on archaeological and other ancient material cultures found throughout the lands of the Bible.

## RELB 520. Middle East Study Tour 1-3 hours

Sponsored by the School of Religion, the Middle East Study Tour focuses on the archaeological, historical, and geographical study of the region with an emphasis on the comparative study of cultures, locations, and events as they relate to the Bible. Students are responsible for tuition and trip expenses.

## RELB 530. Archaeological Fieldwork <br> 1-6 hours

In conjunction with the archaeological expeditions, sponsored by Southern Adventist University, qualified students obtain practical experience and training in archaeological fieldwork by assisting on the supervising of excavations, drawing, registering, reading of pottery, and related work. Students are responsible for tuition and trip expenses.

## RELB 540. Old Testament Themes 3 hours

An introduction to the major theological concepts and themes of the Old Testament from the perspective of the Christian faith through the study of selected passages of the Old Testament text. The course also discusses the history of the discipline of Old Testament theology.

## RELB 541. Preaching from the Old Testament Text

3 hours
Prerequisite: At least one introductory course in biblical preaching.
An examination of the presentation and development of the major theological concepts and themes of the Old Testament from the perspective of the Christian faith. Course requirements include the preparation of both thematic and expository sermons based on the Old Testament.

## RELB 545. General Epistles <br> 3 hours

A general background of New Testament history and the Book of Acts, plus exposition of Hebrews, James, 1 and 2 Peter, Jude, and 1, 2, and 3 John.

## RELB 546. Pauline Epistles

3 hours
A study of Paul's epistles, including Romans, 1 and 2 Corinthians, Galatians, Ephesians, Philippians, Colossians, 1 and 2 Thessalonians, 1 and 2 Timothy, Titus, and Philemon.
RELB 551. Preaching from the New Testament Text
3 hours
Prerequisite: At least one introductory course in biblical preaching.
This course engages the student in either a detailed study of selected New Testament themes or exegesis/interpretation of selected book(s) or passages of the New Testament. Emphasis is given to the preparation/preaching of sermons based on the New Testament themes or passages contained within the material under study.

## RELB 553. Studies in Romans <br> 3 hours

This course provides an in-depth study of Romans. It covers core issues regarding the righteousness of God, salvation in Christ, and the role of the Holy Spirit. Key topics are studied, such as the nature of the gospel, the identity of the believers in Christ, and the election of Israel in the plan of God.
RELB 555. Studies in Daniel 3 hours
A study of the prophecies and symbolism of Daniel to discover their meaning and relevance for today.

## RELB 556. Studies in Revelation

3 hours
A study of the prophecies and symbolism of Revelation with their historical fulfillments. Special attention is given to discovering its special message for our day.

## RELB 565. Topics in Biblical Studies <br> 3 hours

This course covers selected topics of interest in the area of biblical studies.
RELB 595. Independent Study
1-3 hours
Individual study and research under the supervision of the graduate faculty.

## RELB 620. Project in Biblical Studies <br> 3 hours

Requires the writing of a major paper in the area of biblical studies. Project is to be completed in accordance with guidelines supplied by the School of Religion and under the supervision of the project advisor.

## RELB 650. Thesis in Biblical Studies

1-6 hours
Requires the writing of a master's thesis in the area of biblical studies. Thesis is to be completed in accordance with guidelines supplied by the School of Religion and under the supervision of the thesis advisor.

## General Studies Course

## RELG 600. Research Methods and Writing

3 hours
A course dealing with techniques and tools, including library and online sources available for theological research for the construction and practice of writing research papers. Emphasis is given to expository and persuasive writing skills, documentation styles, and bibliography in various religious disciplines.

## Professional Studies Courses

## RELP 401. Fundamentals of Biblical Preaching <br> 3 hours

This introductory course focuses on the preparation and delivery of expository sermons. The student learns and implements a ten-step method in preparing an expository sermon. This sermon is preached and analyzed in a peer-review setting. Only available to students with no formal preaching training. Credit will not be given towards a master's degree.
RELP 500. Directed Study 1-3 hours
Directed study is designed to make up deficiencies in a student's undergraduate degree.
RELP 501. Advanced Preaching Methods 3 hours
Prerequisite: At least one introductory course in biblical preaching.
An exploration of various models of biblical preaching, with an emphasis on inductive method and extemporaneous delivery. Course requirements include preparation, delivery, and evaluation of sermons in a peer-review setting.

## RELP 508. Expository Preaching <br> 3 hours

Prerequisite: At least one introductory course in biblical preaching.
An advanced course on the theology and construction of expository sermons. Attention is given to exegetical procedure, homiletical form, relevant illustration, and accurate application. The student learns strategies for developing exegetical outlines of biblical books or chapters and transforming these outlines into fresh, contemporary sermons for today's audience. Course requirements include preparation, delivery, and evaluation of sermons in a peer-review setting.

## RELP 513. Effective Church Leadership <br> 3 hours

Church leadership viewed from the perspective of character and effectiveness. Issues covered include visioning, local mission development, mentoring, effective administration, and decision making. Case studies and group interaction are used for learning purposes.

## RELP 515. Equipping Laity for Ministry

3 hours
A biblical approach to the effective accomplishment of church ministry, with an emphasis on the discovery, development, and discipleship of lay ministry. The role of the pastor as facilitator of ministry in this paradigm is carefully examined.
RELP 517. Pastoral Counseling 3 hours Counseling theory and practice in church related settings. Mental health programs and follow-up are studied.
RELP 519. Church and Community Health Education
3 hours
Based on principles outlined in the Bible and the Spirit of Prophecy, this course deals with specific methods and programs designed to reach both church and community in areas of felt needs not ordinarily emphasized in the traditional evangelistic approach.

This course is a comprehensive study of time and life management. It explores the fundamentals of time and its management within a theological and pastoral context. Special consideration is given to articulating personal values, achieving goals, evaluating and implementing a time-management system, overcoming personal time-management weaknesses, and applying strategies of efficiency and effectiveness to everyday life.
RELP 524. Evangelistic Preaching
3 hours
Prerequisite: At least one introductory course in biblical preaching.
This course concentrates on the development and delivery of Christ-centered, distinctively Adventist messages, with emphasis on soul-winning decisions and the use of multi-media. Instruction includes sermon preparation for an evangelistic series.

## RELP 525. Youth Ministry in the Local Church

3 hours
This course emphasizes the understanding of the various youth groups in the local church and how each age level grows spiritually. The purpose of the course is to demonstrate how to develop effective youth leaders and to enable them to minister to, retain, and engage youth in the mission of the church.
RELP 532. Principles and Strategies for Church Growth
3 hours
This course focuses on the application of biblical principles of church growth to the North American church, as well as practical evangelistic strategies for the local Adventist congregation. These include year-long planning for community outreach, church planting, evangelistic preparation, and membership training.

## RELP 534. Personal Soul-Winning Skills 3 hours

A study of the importance, principles, and methods of personal evangelism. The course focuses on the development of skills to help individuals make favorable decisions for Jesus Christ through one-on-one small group evangelism. Practical experience is gained in laboratory exercises and in the field.

## RELP 537. Church Planting Strategies

3 hours
The course focuses on planting churches in a Seventh-day Adventist context. Biblical and historical models, various methods of church planting, and the current state of Adventist church planting is surveyed. Students learn how to develop a strategy for starting and multiplying congregations, how to integrate discipleship with church planning, and how to protect the personal life of the church pastor.
RELP 542. Urban Ministry and Evangelism 3 hours
A study of the city as the locus of mission and ministry. The course considers the forces which create cities, their development, and their ethos, with emphasis on the process of secularization and the church's holistic approach to the urban setting. Special attention is given to evangelism and church planting in the urban context. Students are exposed to various ministries dealing with the hungry, homeless, addicted, and the alienated.

## RELP 561. Preaching to the Secular Mind

Prerequisite: At least one introductory course in biblical preaching.
The understanding of post-modern society and how to communicate the character of God and the truths of Scripture through effective sermons. Course requirements include preparation, delivery, and evaluation of sermons in a peer-review setting.

This course deals with selected topics of interest in the area of pastoral studies.
RELP 569. Sermon Designs for Biblical Preaching
Prerequisite: At least one introductory course in biblical preaching.
The student explores a variety of sermon designs, such as inductive, narrative plots, and other audience-centered preaching forms. Delivery focus is on youth, secular people, and various ethnic congregations. Course requirements include preparation, delivery, and evaluation of sermons in a peer-review setting.
RELP 570. World Mission 3 hours

A broad introduction to Christian world missions. This course covers aspects of the
theology of mission; the history of missions; various philosophies of mission,
including the SDA perspective; and strategies for implementing missions in a
variety of cultural settings.

RELP 591. Preaching Practicum
3 hours
Prerequisite: At least one introductory course in biblical preaching.
The course is offered in connection with a field school of evangelism, in which students participate in supervised evangelistic preaching. Students must demonstrate adequate preparation in order to be considered for this course. Class requirements include preparation of a theoretical framework to be done, field supervision, and a final report.
RELP 595. Independent Study 1-3 hours
Individual study and research under the supervision of the graduate faculty.

## Theological Studies Courses

## RELT 500. Directed Study <br> 1-3 hours

Directed study designed to make up deficiencies in a student's undergraduate degree.

## RELT 520. Spirituality in Ministry <br> 3 hours

An examination of a biblical model for spiritual leadership and its implications for personal spiritual life and development. The objective of this course is to discover how to experience life and ministry that is "full of God's grace and power."

## RELT 525. Theology of Ministry <br> 3 hours

An in-depth study of the theology of ministry in the context of the church, clergylaity roles, and the mission of the local congregation.
RELT 531. Hermeneutics and Biblical Interpretation 3 hours
An investigation into fundamental hermeneutical presuppositions and the formulation of both sound principles of biblical interpretation and proper methods of interpreting the writings of Ellen G. White, for use in preaching and ministry. Particular attention is paid to contemporary methods of interpretation and their impact on the authority and trustworthiness of Scripture.

## RELT 538. Prophetic Guidance in the Adventist Church

3 hours
An in-depth study of the gift of prophecy as seen in the life and ministry of Ellen G. White. Controversial issues in revelation and inspiration are explored. An assignment answering objections is required.

## RELT 542. Studies in Biblical Doctrines

3 hours
An in-depth study of key biblical doctrines, such as salvation, the nature of God and man, the Great Controversy, and the final destiny of God's people. A significant research assignment is required.

## RELT 546. Doctrine of Salvation

3 hours
The central purpose of this class is to study the plan of salvation/righteousness by faith. It focuses on building a biblically based understanding of salvation through the sanctuary and key soteriological books like Romans, Galatians, and John. Some time is also spent in examining and critiquing varying views of salvation from theologians such as Abelard, Calvin, Arminius, and Wesley. The significance of these views for Seventh-day Adventism is also explored.

## RELT 552. Theology of Mission and Evangelism <br> 3 hours

The biblical foundation for evangelism. A theological reflection of its essence, goals, motives, and strategies, with special emphasis on the mission of the SDA Church. The course provides a theological foundation for all courses in the area of evangelism, ministry, and missions.

## RELT 563. Contemporary Theological Issues

3 hours
A study of contemporary theological issues that impact the Seventh-day Adventist Church with a view to assisting inquirers to respond appropriately.

## RELT 565. Topics in Theological Studies <br> 3 hours

This course covers selected topics of interest in the area of theological studies.

## RELT 568. World Religions 3 hours

A study of several major representative Christian and non-Christian religions, including a survey of the history and the distinctive characteristics of each. This course also compares and contrasts these religions, considers areas of commonality between these religions and biblical Christianity, and provides insights as to how to share Christianity with practitioners of these religions.

## RELT 571. Renewal and Mission of the Church <br> 3 hours

A biblical study of ecclesiology as it relates to the mission of the church. Emphasis is placed on church renewal through worship, small groups, missional focus, and the empowering baptism of the Holy Spirit.

## RELT 573. Biblical Eschatology

3 hours
A biblical evaluation of end-time movements, teachings, and events to prepare the church for Christ's soon return.

## RELT 581. Biblical Ethics and Contemporary Society

3 hours
An examination of the major ethical teachings of the Bible in light of their cultural and historical setting and in relation to contemporary moral issues. This course deals with how to approach ethical problems in ministry, as well as Christian strategies dealing with basic matters such as confidentiality, church-state relations, racism, sexual vulnerability, and marriage/divorce/remarriage.

## RELT 595. Independent Study <br> 1-3 hours <br> Individual study and research under the supervision of the graduate faculty.

RELT 620. Project in Theological Studies
3 hours
Requires the writing of a major paper in the area of theological studies. Project is to be completed in accordance with guidelines supplied by the School of Religion and under the supervision of the project advisor.

Requires the writing of a master's thesis in the area of theological studies. Thesis is to be completed in accordance with guidelines supplied by the School of Religion and under the supervision of the thesis advisor.

## The Registry

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Jeffrey Erhard, M.A.T. (1997).....................................................Director, On-Campus Housing
Pegi Flynt, M.A. (2007).........................................................................Director, Online Campus
Marc Grundy, M.B.A. (1996).............................Associate Vice President, Enrollment Services
Henry Hicks, M.B.A. (1998)........................................Executive Director, Information Systems
John Nixon, D.Min (2006)......................................................Senior Pastor, University Church
Joni Zier, M.S.Ed. (1993).....................................................Director, Records and Advisement
(Dates in parentheses indicate the beginning year of employment at Southern Adventist University.)
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Josip Mocnik Director, Library
John Wesley Taylor V. Dean, School of Education and Psychology
Holly GaddGraduate Program Coordinator
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Don Van Ornam Dean, School of Business and Management
Robert Young Senior Vice President, Academic Administration
Joni Zier.
$\qquad$ Director, Records and Advisement

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(Dates in parentheses indicate the beginning year of employment at Southern Adventist University.)

Desiree Batson-Ph.D., Professor of Nursing<br>B.S., Southern Adventist University; M.S.N., University of Wisconsin, Madison; Ph.D., University of Tennessee, Knoxville. (1997)

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## Krystal Bishop-Ed.D., Professor of Education

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B.A., Carson-Newman College; M.Div., The Southern Baptist Theological Seminary, D.Min., The Southern Baptist Theological Seminary; Ph.D., The University of Tennessee, Knoxville. (2004)
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| JANUARY |  |  |  |  |  | FEBRUARY |  |  |  |  |  |  | MARCH |  |  |  |  |  |  | APRIL |  |  |  |  |  |  | MAY |  |  |  |  |  |  | JUNE |  |  |  |  |  |  |
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| 6 | 7 | 8 | 910 |  | 12 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 6 | 7 | 8 | 91 | 10 | 11 | 12 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 8 | 9 | 10 | 11 | 12 | 13 | 14 |
| 13 | 14 | 15 | 1617 | 18 | 19 | 10 | 11 | 12 | 13 | 141 | 15 | 16 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 13 | 14 | 15 | 161 | 17 | 18 | 19 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 15 | 16 | 17 | 18 | 19 | 20 | 21 |
| 20 | 21 | 22 | 2324 | 25 | 26 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 20 | 21 | 22 | 23 | 24 | 25 | 26 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 22 | 23 | 24 | 25 | 26 | 27 | 28 |
| 27 | 28 | 29 | 3031 |  |  | 24 |  | 26 | 27 | 28 | 29 |  |  | $\begin{aligned} & 24 \\ & 31 \end{aligned}$ |  |  |  |  |  | 27 | 28 | 29 | 30 |  |  |  | 25 | 26 | 27 | 28 | 29 | 30 | 31 | 29 | 30 |  |  |  |  |  |
| JULY |  |  |  |  |  | AUGUST |  |  |  |  |  |  | SEPTEMBER |  |  |  |  |  |  | OCTOBER |  |  |  |  |  |  | NOVEMBER |  |  |  |  |  |  | DECEMBER |  |  |  |  |  |  |
| S | M | T | W T | F | S | S | M | T | W | T | F | S | S | M | T | W | T | F | S | S | M | T | W | T | F | S | S | M | T | W | T | F | S | S | M | T | W | T | F | S |
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| 6 | 7 | 8 | 910 | 11 | 12 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 7 | 8 | 9 | 10 | 11 | 12 | 13 |
| 13 | 14 | 15 | 1617 | 18 | 19 | 10 | 11 | 12 | 13 | 141 | 15 | 16 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 12 | 13 | 14 | 151 | 16 | 17 | 18 | 9 | 10 | 11 | 12 | 13 | 14 | 15 | 14 | 15 | 16 | 17 | 18 | 19 | 20 |
| 20 | 21 | 22 | 2324 | 25 | 26 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 21 | 22 | 23 | 24 | 25 | 26 | 27 | 19 | 20 | 21 | 22 | 23 |  | 25 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 21 | 22 | 23 | 24 | 25 | 26 | 27 |
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## 2009



## 2010



## 2011



Notes

Notes

